

Austria	Sch. 15	Indonesia	Rp 2500	Portugal	Esc. 65
Japan	Yen 850	Italy	L 1100	S. Africa	R 6.00
Canada	C\$2.50	Japan	Yen 550	Sweden	Sk 4.10
Cyprus	Dr. 2.00	Japan	Yen 500	Switzerland	Fr. 0.95
Denmark	Dr. 2.20	Japan	Yen 500	Switzerland	Fr. 0.90
Egypt	£1.00	Japan	Yen 500	Switzerland	Fr. 0.85
Iceland	Dr. 2.00	Japan	Yen 500	Switzerland	Fr. 0.80
India	Rs. 15	Japan	Yen 500	Switzerland	Fr. 0.75
Indonesia	Rp 2.50	Japan	Yen 500	Switzerland	Fr. 0.70
Malaysia	Ring. 5.40	Japan	Yen 500	Switzerland	Fr. 0.65
France	Fr. 5.50	Japan	Yen 500	Switzerland	Fr. 0.60
Germany	DM 2.00	Japan	Yen 500	Switzerland	Fr. 0.55
Greece	Dr. 1.00	Japan	Yen 500	Switzerland	Fr. 0.50
Hong Kong	HK\$ 12	Japan	Yen 500	Switzerland	Fr. 0.45
Ireland	Rs. 15	Japan	Yen 500	Switzerland	Fr. 0.40
Philippines	Ps. 20	Japan	Yen 500	Switzerland	Fr. 0.35
U.S.A.	\$ 1.50	Japan	Yen 500	Switzerland	Fr. 0.30

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,138

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D 8523 B

Lomé convention: EEC
faces demand for
more aid, Page 24

NEWS SUMMARY

GENERAL

Nobel
peace
prize for
Walesa

Lech Walesa, leader of the banned Polish workers' movement Solidarnosc, has been awarded the 1983 Nobel Peace Prize.

In its citation, the Norwegian prize committee said they had taken into account his contribution, made with considerable personal sacrifice, to establish the workers' right to set up their own organisations.

The award comes while Walesa is subject to an official denigration campaign by the Polish authorities. They have broadcast recordings - the authenticity of which he denies - of conversations about bank accounts abroad. Report, picture, Page 2

Irish three cleared

A Paris appeals court cleared three Irish suspects, Michael Plunkett, Mary Reid and Stephen King, on charges of possessing arms and explosives, because of irregularities in police procedure. Dublin police said the three were members of the outlawed Irish National Liberation Army.

Gromyko invitation

Denmark's Foreign Minister Uffe Ellemann-Jensen received a surprise invitation to visit his Soviet counterpart Andrei Gromyko in Moscow on October 31 and November 1. Page 2

Brief peace strike

West German trade unions said most of their 8m members took part in a 5 minute peace strike.

Move on apartheid

Australian Premier Bob Hawke wants to have talks on sanctions against South Africa over apartheid at next month's New Delhi meeting of British Commonwealth heads of government.

Jumblatt's demands

Lebanese Druze leader Walid Jumblatt, visiting Athens, called for an overhaul of the Lebanese constitution, a change in the electoral system, and an end to the demobilisation in the army.

Taiwanese claim

A Taiwan MP said his country and not China should be negotiating with Britain about the return of Hong Kong because Taiwan held and owned the 1898 treaty giving Britain a lease on most of Hong Kong for 99 years.

Peace people in flight

Fights broke out at Linz, Austria, between protesting supporters of Greenpeace, the international conservation group, and workers at a plant where the deadly chemical dioxin is stored. The makers have been unable to dispose of it.

Italian amnesty

The Italian Government approved an amnesty affecting an estimated 4m-7m buildings illegally built or modernised since 1942, providing the owners owned up and paid a fine.

Last-hour reprieve

Convicted killer James Autry was reprieved less than half-an-hour before he was to be executed in Texas by a lethal injection, by order of a Supreme Court judge.

70-mile runaway train

A driverless, runaway train travelled 70 miles (110 km) in northern Bangladesh. It was boarded and stopped after three hours.

BUSINESS

French
boost aid
for robot
makers

• **FRANCE:** Government announced a three-year programme to step up support for manufacturers of robots and automated production equipment.

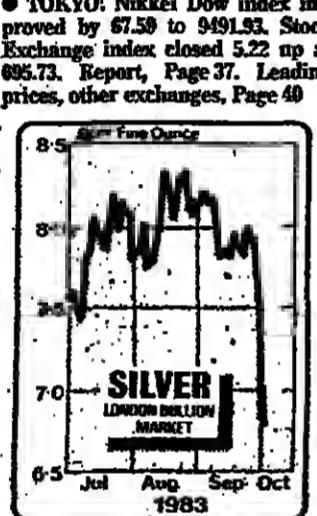
It is temporarily suspending aid to the textiles industry, subject of a long dispute with the EEC. Page 3

• **US and Japan** expect to ratify agreements this month to settle the decade-long trade battle in the semiconductor chip market.

• **LONDON:** FT Industrial Ordinary index edged down 0.4 to 707.8. Government securities showed gains, averaging 0.38 per cent. Report, FT Share Information Service, Pages 41-43

• **WALL STREET:** Dow Jones index closed up 13.51 at 1,250.28. Report, Page 37. Full share prices, Pages 38-48

• **TOKYO:** Nikkei Dow index improved by 67.50 to 9491.3. Stock Exchange index closed 5.22 up at 965.73. Report, Page 37. Leading prices, other exchanges, Page 49



Paris backs cut in UK payments to EEC budget

BY JOHN WYLES IN BRUSSELS

France has made a significant shift towards accepting one of the key elements in the UK's proposed long-term solution to its EEC budget problems.

In a paper handed to other members of the Parliament's budgetary powers.

The French paper is not seen as a sign that Paris is about to embrace the British proposal for a "safe net" putting limits on budget contributions from all member states whose national gross domestic product (GDP) is above the EEC average.

Special payments have been the budget relief vehicle for the UK for three years, and London wishes to avoid perpetuating them in any long-term settlement. These payments have become a source of regular dispute between the Council of Ministers and the European Parliament, which is using every opportunity to exploit them for its own purposes.

This is thought to be one reason why France has opted for action to reduce the volume of VAT payments and customs levies that Britain passes on to Brussels. President François Mitterrand of France has

another modification being sought by Paris - much to Danish displeasure - is a clear basis for establishing how much other member states will pay towards the cost of

Lomé convention, Page 24

France may delay entry by Spain and Portugal

BY OUR BRUSSELS CORRESPONDENT

THE FRENCH Government is hesitating over the enlargement of the European Community, which threatens to spark bitter rows with Spain and Portugal by delaying their entry into the EEC until January 1, 1987. This is because it will take several months to cast eventual agreements into legal treaty form and a subsequent year must then elapse to allow national parliaments of member states to ratify the enlargement treaties.

Reactions in Madrid and Lisbon to a further delay could be quite vivid. In July, the Spanish Government stressed how little progress had been made in four years of negotiations, and set an effective deadline for EEC membership of January 1, 1986. This would be some nine months before elections for a new Cortes (parliament).

They point out that prospective Spanish membership is so unpopular with farmers in southern France that the ruling French Socialist Party could suffer a serious setback in next June's elections for the European Parliament if it appears to be sponsoring Madrid.

France's domestic political difficulties were spelled out in Brussels recently by M André Chardenet, the Minister for Europe, during lunch with other EEC ministers.

Others can also be held responsible if the current negotiations on EEC financing and agricultural reform fail to yield substantial agreements at the summit in Athens in December, and at the subsequent meeting of heads of government next March.

All ten member states are agreed that the enlargement negotiations cannot be concluded until a package is wrapped up which also gives the Community extra budget resources to help finance it.

Background: Spanish banking, Page 25

• **SILVER:** Prices touched their lowest in London since December, but recovered with the bullion spot price closing at \$8.78 (\$10.98) a troy ounce.

• **DOLLAR:** fell to DM 2.6 (from DM 2.62), to Fr. 7.95 (Fr. 8.075), to 2.163 (SwFr 2.115), and Yen 22.25 (Yen 22.95). Its Bank of England trade-weighted index fell from 12.9 to 12.1. Page 47

• **STERLING:** rose 1.15c to \$1.4965, to 2.123 (SwFr 2.1225) and Yen 23.45. It was unchanged at Fr. 11.81, and eased to DM 3.8675 (DM 3.875). Its trade-weighting eased from 82.7 to 82.6. Page 47

• **GOLD:** fell \$1.5 in London to close at \$392.57. In Frankfurt it fell \$5 to \$389.5, and in Zurich a \$5 fall took it to \$389.5. In New York the Comex October settlement was \$387.2. Page 47

• **SWITZERLAND:** leading four banks cut their time-deposit rates from 3.75 per cent to 3.5 per cent, the third cut since July.

• **HUNGARY:** Deputy Finance Minister Peter Medgyessy praised the growing private sector for its productivity and suggested that people requiring special medical treatment should pay for it.

• **NORWAY:** Government has tabled a budget cutting direct taxes by Nkr3.6bn (\$485m), partly offset by subsidy cuts, higher indirect taxes and increased charges for public services. Page 3

• **ISRAEL:** banks had an emergency meeting with the Finance Minister after public concern over the economy led to a movement of stock shares and buy dollars. Page 24

• **BULLION RESERVE:** Company of North America, whose chairman Alan Saxon was found dead last week after it was revealed he had borrowed \$41m of his money, has filed under the U.S. bankruptcy laws.

• **AGA:** of Sweden, fifth largest industrial gas company in the world, is to buy the gas division of Norges of Norway for about Nkr 350m (\$45m). Page 25

The latest attack on what China sees as Britain's "intentions" coincided with the departure of Sir Edward Youde, governor of the colony, for talks in London with Mrs Thatcher.

Before leaving, Sir Edward said that the search for a settlement with China remained his Government's "highest priority."

On the fortunes of the Hong Kong dollar, which has experienced wide fluctuations since China adopted its tough public anti-British stance, Sir Edward said that the

authorities must proceed with caution.

In response to continuing speculation that Britain would soon announce a package of measures aimed at stabilising the currency, he said that a cautious approach was essential, given the market's sensitivity.

The British Government had to take care not to mislead the public about its power to influence exchange rates and must be fully aware of the consequences of any action it might take, Sir Edward added.

China's latest attack is its toughest since the two countries entered negotiations on the future of Hong Kong late last year and apparently signals that Peking has abandoned any pact with Britain on confidentiality and is to find new pretexts to prevent China from resuming the exercise of her sovereignty over Hong Kong.

In an interview with correspondents in London on September 23 - the day the last round of talks finished - Mrs Thatcher said there was "great political and financial uncertainty" over Hong Kong's future. She also rejected suggestions that Britain was taking a colonialist attitude towards Hong Kong by saying that if it were not for the treaties with China the colony would have been granted independence, like Singapore, long ago.

The talks, which appear to have made little progress, are due to enter a fifth round in a fortnight. It is believed that Britain is arguing for a continued administrative role to

Bank of Montreal to buy Harris Bankcorp

By Paul Taylor in New York

BANK OF MONTREAL, Canada's third largest bank, is to acquire Harris Bankcorp, the third largest banking group in Chicago and the 31st biggest in the U.S., in an agreed cash bid worth about \$550m.

The acquisition, which had been widely expected since the end of August when Harris announced that it was holding merger talks with a leading international bank, is the latest in a series of bold moves by foreign banks into the U.S. market.

The deal, which may take up to a year to complete, is also seen as marking a significant strengthening of the position of Harris Bankcorp's main subsidiary, Harris Trust and Savings Bank, in the rapidly changing Chicago banking market and in the fiercely competitive U.S. corporate banking market.

The agreement was announced yesterday by the two companies after the suspension of share trading in Harris on the New York Stock Exchange at \$69.4 on Tuesday.

Under the terms of the deal, Bank of Montreal will pay \$82 a share for the Chicago banking group's 6,666m outstanding shares.

The price represents a significant premium over Harris Bankcorp's book value of about \$59 a share at the end of June, although it was broadly in line with Wall Street's expectations. Bank of Montreal said yesterday that it expected to be paying about 1.27 times book value when the deal was closed.

As part of the definitive agreement, the two banks will trust their Harris family trust, together with individual family members who control more than 25 per cent of the bank's shares, had agreed to sell their shares at \$82 a share and vote in favour of the deal at a special shareholder meeting.

Harris Bankcorp ranks as the 31st largest banking group in the U.S., with assets of \$7.6bn and is highly profitable. In the first half, the group reported net earnings of \$18.1m or \$2.73 a share, against earnings of \$16.8m or \$2.55 a share in the same period last year.

Background: Spanish banking, Page 25

Brazil needs bigger loan, says Langoni

By PETER MONTAGNON IN LONDON

SR CARLOS LANGONI, the former Brazilian central bank governor who resigned a month ago, said yesterday that the \$8.5bn loan now being assembled for Brazil by its international bank creditors was not nearly enough to satisfy its cash needs until the end of 1984.

Speaking to journalists at a conference organised by London's City University, Sr Langoni said he had asked the banks to loan of \$2.5bn to \$3bn. Later he roundly condemned Western central banks for their "timid" approach to the debt crisis which had failed to provide secure access to official financing for developing countries.

One of the main concerns of other central bankers since his resignation has been that Sr Langoni would undermine rescue efforts for Brazil by stressing problems associated with the new package. They are worried that this will generate a climate of nervousness and give small banks an excuse for refusing to participate in the new loan.

Such nervousness was further fuelled yesterday by another former Brazilian central bank governor, St Paulo Lira, who told the conference Brazil should "temporarily and partially" disengage itself from the banking system for five years in what would effectively amount to an interest moratorium on its medium-term debt.

EUROPEAN NEWS

Prize boost for Walesa's flagging confidence

BY CHRISTOPHER BOBINSKI IN WARSAW

MR LECH WALESA, leader of the banned Solidarity union, has been awarded the Nobel Peace Prize just as things seemed to be getting too much for him.

The official denigration campaign against him in the media had reached a peak with the broadcast last week of tapes apparently recorded during a conversation with his brother when he was still interned last autumn. The two men allegedly discussed what to do about Mr Walesa's hard currency prizes still abroad. Mr Walesa has denied the tapes' authenticity.

The authorities say they published the tapes to show that he was lying when he told a shipyard meeting in August that he had no bank accounts abroad.

Up till now, the union leader's attempt to coax the authorities to the negotiating table have been met with silence and refusal. Mr Walesa has held firmly to the moderate line that the authorities must return to the table of talks with authentic trade unions, within the limits of the Gdańsk agreement.

By implication he has dropped Solidarity's anti-establishment edge. What is more, he has in effect recognised the new trade union legislation which circumscribes

THE 40-year-old Lech Walesa shot into the world limelight in August 1980 when he took over the strike at the Gdańsk shipyard where he worked, and still works, as an electrician. He negotiated the establishment of Solidarity, the first independent trade union in the Soviet bloc, and a month later was elected union chairman.

Under Mr Walesa, Solidarity mushroomed in membership to 10m out of Poland's 12m workforce, before General Jaruzelski imposed martial law in December 1981, suspending the union and finally defeating it legally in autumn 1982.

The Jaruzelski government claimed Solidarity had pushed Poland to the brink of civil war and that it was subversive. But Mr Walesa, a long-time union activist who lost his job several times in the 1970s for taking

union activity, and, most recently, he has said he willing to step aside "if the need should arise."

All these attempts to salvage the cause of independent unions have been contemptuously ignored by the authorities.

Worse still, his conciliatory ex-

offers have been meeting with incomprehension from union supporters. Their reaction to recent statements from him to deny some suggestions, such as the temporary dropping of the name "Solidarity."

Whether the authorities' conciliatory reaction will be one of terse fury or long-winded ex-



Mr Walesa ... harassed and vilified in Press

opinions have little effect."

This ignores the fact that Mr Walesa retains enormous popularity, bolstered by his meeting in June with the Nobel prize. Crowds cheer him, as they did at a recent football match in Gdańsk.

But, in a sense, the government spokesman has a point. Mr Walesa has yet to translate that popularity into political effect and influence on the authorities. This problem is unlikely to change, while the Government still retains the initiative and holds the working class in check through threat of renewed force.

His enhanced prestige could well persuade the authorities to dig in deeper and refuse to talk to him on any other than their own terms. The Roman Catholic church here seems to have recognised this. Though it has never admit it in public, it is no longer so insistent that any future talks between rulers and ruled should include Mr Walesa in a prominent role.

How far the Nobel award will cause the church to revise its attitude is one of the many intriguing questions raised by the Oslo committee's decision yesterday.

Danish minister invited to Moscow

By Hilary Barnes in Copenhagen

Mr Uffe Ellemann-Jensen, Denmark's Foreign Minister, has received a surprise invitation to visit his Soviet counterpart, Mr Andrei Gromyko, in Moscow, at the end of this month.

It is thought that the government spokesman has a point. Mr Walesa has yet to translate that popularity into political effect and influence on the authorities. This problem is unlikely to change, while the Government still retains the initiative and holds the working class in check through threat of renewed force.

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Rouble 'tourist' rate adjusted against East bloc currencies

By DAVID BUCHAN, EAST EUROPE CORRESPONDENT

THE Soviet Union has announced wide-reaching changes in the "tourist" rate of the rouble against other Comecon currencies, in a move which could not only reflect periodic adjustment for inflation differentials, but also preface more basic financial reform in the Eastern bloc.

According to Tass, the Soviet news agency, the non-commercial "tourist" rate for the rouble dropped 10 per cent on October 1, against the Bulgarian lev and Hungarian forint, stayed the same against the Cuban peso, and rose in varying degrees against the Czech, East German, Hungarian, Romanian, Polish and Vietnamese currencies.

The present Danish Government as such is firmly behind the Nato 1984 twin-track decision, but its position was consolidated when on May 26 the Folketing passed a Social Democratic resolution which called on the Government to urge Nato to extend the Geneva INF talks into next year, with no deployment or preparations for deployment of missiles in the meantime, and to include the British and French missile forces in the talks.

Information on Comecon inflation rates is very poor. But it is very possible that the changes simply reflect inflation differentials. Prices in at least Hungary, Romania and Poland are known to be rising faster than in the Soviet Union.

There is also no intrinsic reason why changes in the non-commercial rouble rates with Comecon currencies should necessitate similar changes in "commercial" rates. But if the "commercial" rates inside Comecon have also changed, then some observers have speculated that could be a way for Moscow to write down some of the big debts which European partners have incurred with the Soviet Union because of the rising price of Soviet oil.

Several factors make the latest changes different from the usual monthly adjustment principally against Western currencies. The October 1 adjustment contains far bigger changes against Comecon currencies than against Western currencies. They are very sharp in the case of the Polish zlote, where 21 100 go from 22.50 to 2.31.

Belief is essential. For most of September, as the budget loomed, he showed little sign of urgency. A programme of talks with the unions is in progress, but no one knows when the issue of the incomes policy will be formally discussed.

Gradualism is often a good policy in Italy, though it is sometimes used as an excuse for doing nothing. Critics say that Sig Craxi is too constrained by the threats to his position, especially from the Left, to do more than tinker. But as Italy's first Socialist Prime Minister he cannot want to preside over a shambles, and with general elections out of the way he has a unique chance. It is too early to say whether he is taking it to digest.

Sig Craxi's policy is to deal with the economy slowly but surely. He went on holiday soon after coming to power in August instead of launching emergency economic decrees that many

believed essential. For most of September, as the budget loomed, he showed little sign of urgency. A programme of talks with the unions is in progress, but no one knows when the issue of the incomes policy will be formally discussed.

Gradualism is often a good

Craxi's cautious surgery on sick economy leaves Italians sceptical

BY JAMES BUXTON IN ROME

DOES THE tough budget announced late last week by Sig Bettino Craxi, Italy's Socialist Prime Minister, signal the start of the first serious attempt in years to get the Italian economy in order? Or is it just another collection of half-measures doomed to annihilation by inflation and uncontrollable government spending?

The economy looks ill, even by deceptive Italian standards. Inflation, though only 13.6 per cent last month, will still average about 13.5 per cent for the year, barely down on last year and well above the target for this year of an average of 13 per cent.

The Government's budget deficit will overshoot its target for this year of £71,000m (£29.5bn) by about £20,000m and will soar on to £138,000m next year (21 per cent of gross domestic product against most industrial countries' deficits of about 3 or 4 per cent) if nothing is

done.

The balance of payments is at last coming back towards equilibrium, but this partly reflects the recession. The gap between the inflation rate and that of the major trading partners is now so great that domestic centrally-generated expansion of the economy is out of the question.

Twice in the past 15 months the Government of Sig Giovanni Spadolini and Sig Amintore Fanfani raised the alarm, announcing packages of higher taxation and charges, and measures to reduce spending. But in the fraught political climate, with a general election always in the offing, the measures were not implemented by parliament. In anything like their full form, and the economy deteriorated.

All Italian governments are caught in a vice: on one side the Treasury has little effective brake on spending but must

meet the commitments which parliament eagerly assumes on its behalf. On the other side the Ministry of Finance, which handles taxation, knows that tax exemptions and evasions are such that increases in income tax mainly hit the regularly employed wage earner, who can't easily avoid tax.

Small scope

Thus although the proportion of national income which the Government takes in tax is lower in Italy than in the other major European countries, the scope for raising revenue is very small, particularly when increases in VAT and higher charges are reflected in wages under the indexation system.

At first sight Sig Craxi's budget for 1984, hammered out by the cabinet in the last few hours before the legal deadline of September 30, looks much like its unsuccessful predecessors. This year's expected even-

tuil deficit of £90,000m has also been taken as the target for next year. This means a decrease in real terms, so cuts of £40,000m are required. Some taxes are to be raised, including those on companies and bank deposits. Just as last year the Government did well out of an amnesty on income tax offenders (who paid a lump sum with no questions asked) so this time it is to sell pardons to those who have infringed building regulations.

The main cut is in the spending cuts which for almost the first time threaten to cut significantly on pensions, family benefits and health spending. For the rest, the Government is expecting savings from cuts in defence and other areas, from possible delays in Treasury payments, and from the expected saving of interest on its debt as the deficit comes down — which will only happen if the rest of the package is

implemented.

The real test of the budget is whether the pension and social security cuts get through Parliament, more or less intact. Some taxes for next year in view of the opposition that has already been voiced by some Christian Democrat politicians. But at least the outcome of the Parliamentary struggle will be known quite soon. The budget must by law be passed by the end of April 1984. Traditionally MP's take almost all the seven months available for a rambling and often obstructed discussion, during which the Government becomes increasingly agitated. This time, however, that should change: both houses of Parliament have, to many people's surprise, agreed to a radical streamlining of procedures to enable the budget to be approved by the end of December.

But few economists really believe that the Government will actually meet its target of

taking the deficit down to £90,000m next year, however

the number of points by which the scali mobile index may rise. Many workers' wages are still rising faster than inflation and as most government spending consists of payments of indexed wages and contributions, a sharp drop in inflation would cut the deficit at a stroke.

Manoeuvre

The only real hope of cutting inflation lies in another attempt at reducing wage indexation — and the Government has made clear that the budget is only the first part of a two-stage manoeuvre. Last January's agreement on reducing the workings of the scali mobile system reached so painlessly after nearly two years of talks, it will have to have much effect.

As part of the Government's

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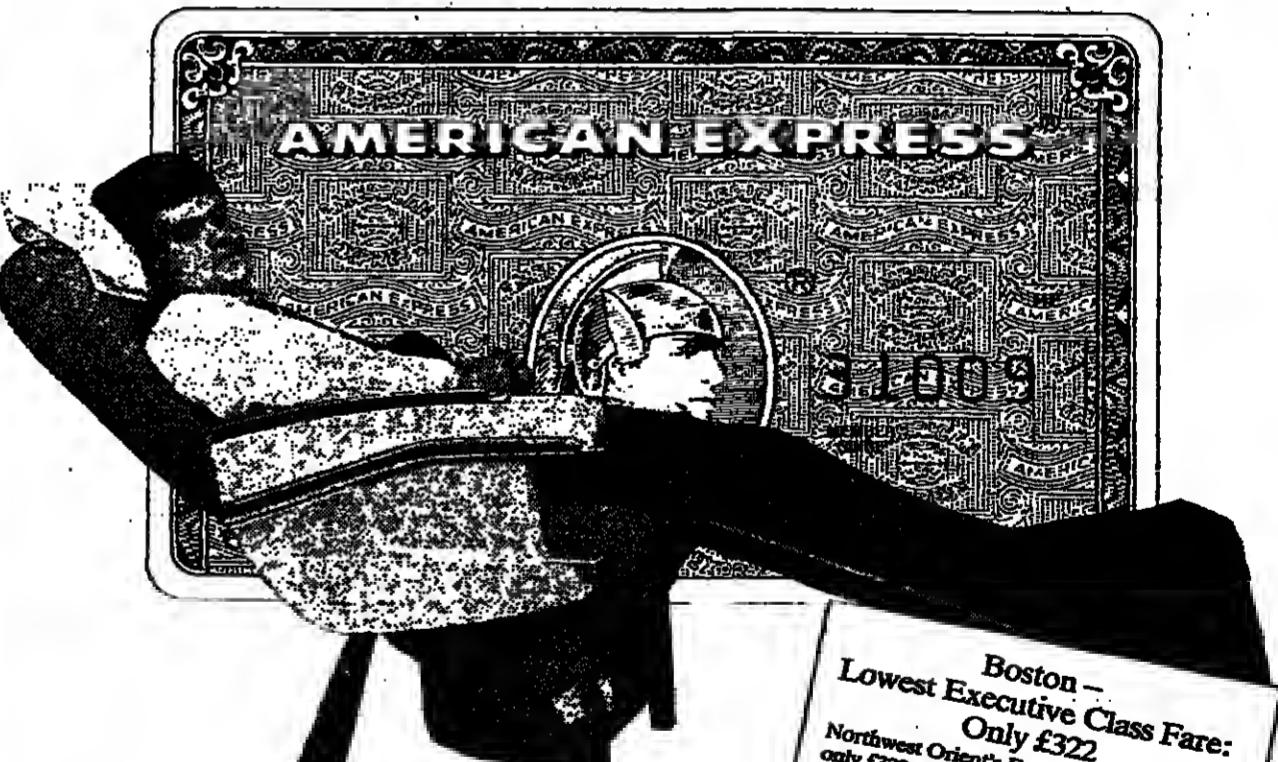
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NORTHWEST ORIENT
The American winner

EUROPEAN NEWS

Norwegian budget aims for expansion

By Fay Gjester in Oslo

NORWAY'S Centre-Right coalition has put forward a moderately expansionist budget for 1984, the first since 1979 to show a deficit.

The draft budget, presented to Parliament yesterday, is expected to show a deficit before loan transactions of Nkr 1.2bn (£111m), compared to a 1983 budget surplus of Nkr 9.5bn.

The Government's total financing requirement in 1984 amounts to Nkr 34.8bn (£3.2bn), against Nkr 25bn in the 1983 budget.

The Conservative-dominated coalition expects to cover the deficit mainly through domestic taxes, the sale of state securities to the Bank of Norway, and the sale of state bonds. There are no plans to increase foreign borrowing.

The budget foresees growth of 1.4 per cent, compared to 0.7 per cent in the year to September 1983, but allows for a possible drop-in GNP of 1.8 per cent when adjusted for uncertainties in the offshore oil and gas markets.

Total expenditure is put at Nkr 170.7bn before loan transactions 8.2 per cent up from last year, and revenue at Nkr 169.5bn — only 3.1 per cent up.

Taxes on offshore oil and gas are forecast to yield only Nkr 23.97bn next year, compared with an estimated pre-budget tax take this year of Nkr 30.1bn, reflecting the recent fall in oil prices. The 1984 take could, however, exceed the budget forecast, which includes a 15 per cent "safety margin" to allow for possible breaks in production, as well as market and exchange rate fluctuations.

The budget aims to combat rising unemployment in two ways: by continued high spending on job-creation schemes as a short-term solution; and by maintaining public sector spending in areas that will affect domestic demand. Tax concessions to business and industry are planned to encourage investment and improve competitiveness. While modest cuts in personal income tax will, it is hoped, lead to moderation in wage claims next spring.

The official target is to bring price increases down to 6 per cent in 1984, from 8.5 per cent this year and 11.3 per cent in 1982, and to limit pay rises next year to 5 per cent.

France suspends aid to textile industry

By David Housego in Paris

THE French Government is temporarily suspending assistance to the textile industry that has been the subject of a lengthy battle between France and the European Commission.

The Commission's view that it was illegal under EEC rules was supported last month by the European Court of Justice.

Up to now, France has ignored the Community's objections. It is now to study with the Commission ways of resolving the dispute.

Under a scheme introduced last year, the French Govern-

ment offered relief on social security payments to textile companies both investing and providing certain guarantees to keep lay-offs to a minimum. The relief amounted to 6.12 per cent of the companies' social security charges and cost the Government FFr 1.9bn (£161m) in 1982-83, the first year of operation. Some 3,000 companies took advantage of it.

The Government believes the scheme achieved its goals. Investment in the textile industry last year by 30 per cent to FFr 2.7bn and in the clothing industry by 42 per cent to FFr 900m. The number of redundancies in both sectors, however, fell sharply back from 20,000 in 1981 to 3,500 last year.

The scheme, however, ran into fierce opposition from Brussels at providing unfair assistance to French textile manufacturers. The European Court supported the Commission view in an interim ruling on September 20.

Planned on a two-year basis, the Government was expecting to provide relief this year worth some FFr 1.2bn to some 2,500 companies.

Big losses for French railways

By David Housego

THE FRENCH state railways (SNCF) has joined the growing list of public sector corporations announcing substantial losses again this year.

Andre Chadeau, its president, said yesterday the SNCF was expecting a FFr 8bn (£678m) deficit this year but hopes to cut this to FFr 6bn (£508m) in 1984. This compares with a deficit of FFr 5bn last year, double that of 1983.

The railways will also receive some FFr 2.5bn (£2.45bn) in government aid this year.

The news follows announcement of continuing heavy losses

by the state steel sector. Usinor and Sacilor are expecting FFr 7bn of losses this year compared to FFr 9bn last year (which included FFr 2bn of exceptional write-offs).

Edf (Electricité de France) expects to reduce its losses by FFr 2bn this year but they will still remain a hefty FFr 6bn (£508m) in 1984. This compares with a deficit of FFr 5bn last year, double that of 1983.

The expectation of heavy public sector losses comes at a time when the Government is fearful that the state budget deficit will be higher than the

projected FFr 11.7bn (£9.9bn). Lower tax receipts because of the slow down in the economy mean Finance Ministry officials now expect a deficit around FFr 12.7bn (£10.7bn).

Overall officials expect that the total state and public sector deficits this year will amount about FFr 20bn, or slightly higher than last year.

Reflecting the substantial financing requirements of the Government, credit expansion by the banks to the public sector is expected to reach 20 per cent.

This compares with only 10 per cent to the private sector.

Plan to boost robotics unveiled

By David Marsh in Paris

THIS FRENCH Government yesterday announced three-year programmes to step up support for manufacturers of robots and other automated production equipment.

The package, which includes provisions for international collaboration, is aimed at giving financial aid and other forms of help to modernise existing companies and help create new ones.

In terms of robot population France lags behind not only the world leaders Japan and the U.S. but also West Germany, Sweden and the UK.

Speeding up the introduction of robots has been a continual

preoccupation of the Socialist Government since it took power, both to help revitalise the crisis-ridden machine-tool industry and as part of general efforts to boost the electronics sector.

The plan, announced after yesterday's weekly Cabinet meeting, bears the imprimatur of M. Laurent Fabius, the Industry Minister. His predecessor, M. Jean-Pierre Chevènement, launched in July 1982, France's bid to close its robots gap when he put forward the objective of doubling manufacturing productivity over 10 years thanks to automated techniques.

The latest programme will enable companies which agree to modernisation projects to benefit from state aid and loans covering equipment purchases, staff training and depreciation rates.

The Government also pledged to open to "European co-operation" in building up specific industrial sectors in areas such as numerically-controlled machine tools or equipment for the textile or food industries.

Additionally, over the next three years the Education Ministry aims to improve training procedures enabling France to turn out several thousand technicians and engineers specialising in automation.

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With the result that things are definitely looking up.

Vast areas of derelict land are being redeveloped by Merseyside Development Corporation into sites suitable for industry, housing and leisure facilities.

Recently 250 acres of disused dockland were reclaimed and are currently being transformed into the site of the International Garden Festival Liverpool '84 (May to October) — the biggest event of its kind ever held in Britain.

At the same time, Merseyside County Council is tackling the unemployment problem in true Merseyside style.

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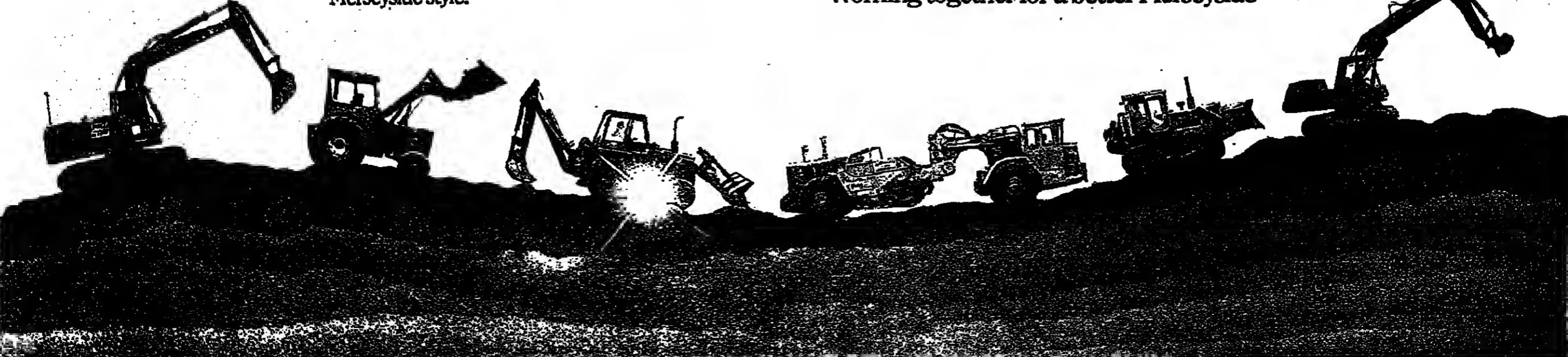
We're not denying it's been a hard day's night in Merseyside.

But given the unique character of the region and its people, we're confident — a new era is dawning.

Merseyside
Development
Corporation

Merseyside
County Council

Working together for a better Merseyside



OVERSEAS NEWS

Saudis warn of threats to Lebanon ceasefire

BEIRUT — Lebanese Army tanks struck at Moslem militia positions in southern Beirut yesterday as Saudi Arabia, the prime mover in the mediation efforts that led to the 10-day-old ceasefire, gave a warning that increased violations were threatening to rekindle the civil war.

Diplomats in Jeddah said hopes for convening a Lebanese national reconciliation council in the Saudi capital were dimming, and Mr Ali Hassan al-Shaer, Information Minister, said that the situation was once again "critical and dangerous."

A 30-minute dawn barrage of tank cannon on Shite Moslem militia positions yesterday followed a night of sniping and sporadic attacks using rocket-propelled grenades on Army positions in the southern suburbs of the capital.

Lebanese President Amin Gemayel told his Cabinet yesterday that the date for a conference aimed at creating a national unity government acceptable to the warring fac-

tions could be set soon. However, diplomats in Jeddah said "the response of certain Lebanese factions to the round-table reconciliation conference has not been encouraging."

President Gemayel indicated that there was still disagreement on the venue for the conference.

President Gemayel appears to have conceded to Syrian-supported opposition leaders that he is willing to accept observers from "non-aligned" nations to supervise the ceasefire.

Foreign Ministry officials said efforts were under way to create a "neutral observation force" with participants from India, Yugoslavia and Greece.

The Saudi Information Minister said his Government was concerned about "renewed sniping and inter-Lebanese movements within the Army. The situation as we see it has become critical and dangerous to such a degree that ... it is no longer tolerable."

He gave a warning against Israeli "ambitions and plots" aimed at Lebanese interests. Agencies

BY JUREK MARTIN IN TOKYO

IT IS OFTEN SAID that lawyers really run the United States, and probably a few other countries as well. But surely nowhere has any professional elite acquired such an iron hold on government as graduates of Tokyo University Law School have on Japan.

Last month, a Japanese magazine published a listing of the "movers and shakers" in the national bureaucracy. It did so principally to acquire its readers with the real characters who are the powers behind the scenes (it described them as "an establishment of high education throughout the country and this in a nation which takes great and justifiable pride in the breadth and depth of its educational system.

In only one ministry, the Science and Technology Agency, did Todai graduates not form a third, from the Economic Planning Agency, did not drink but

was nevertheless affable.)

But what was really striking was the educational background of the upper ranks of the civil service. Of the 138 top men (no less than 85 were drawn from Todai), as Tokyo University's Law School is known.

If that was not enough, a further 33 graduated from other departments at Tokyo University, leaving only 24 as representatives of all the other establishments of higher education throughout the country.

It is described as "an establishment of high education throughout the country and this in a nation which takes great and justifiable pride in the breadth and depth of its educational system.

In only one ministry, the

majority of the upper ranks, though their classmates from the engineering and agricultural faculties took up the slack.

In the all-powerful Finance Ministry, for example, 27 of the top 34 posts were held down by Todai men; at the Ministry of International Trade and Industry it was ten out of 18 in the Foreign Ministry ten out of 14 and even at the Defence Agency five of seven.

Almost as revealing was the remarkable uniformity of age of the senior men. Of the 138 top people, only five were under 50 (and they were all 49) and only 12 over 57. This is a remarkable testament to the evenness of recruitment and

for the right people, certainly of promotion in the civil service, even if, by Western standards,

it takes a little longer to get to the top.

Todai has long received the cream of the young Japanese generation and directed them ostensibly to government and the best slots in government. A Todai degree is not necessarily that closely related to the law itself.

In his book "MITI and the Japanese Miracle," Chalmers Johnson describes Todai studies as "a superb education in public and administrative law of the continental European variety, a subject much closer to what is taught in political science than to law in the English-speaking countries." Thus the Todai curriculum includes compulsory courses in both economics and public finance.

Once in government, the old boy network in Japan proves quite pervasive. Todai graduates, while rising through the ranks of their respective ministries, still eat, drink and talk together in informal clubs. They thus add a certain cohesion to government that is rarely duplicated elsewhere.

They are also protected, to a degree, from the deprivations of the politicians. In Japan, unlike the U.S., ministers change but civil servants remain, for bureaucrats to become politicians and even return to their old stamping ground as ministers or parliamentary vice-ministers.

They are also protected, by complex civil service examination and promotion regulations,

from at least some of the competition that might be expected from the more technically-oriented young Japanese from non-establishment universities. Some critics have suggested that with a more mature Japan now confronting a different set of economic and social problems, the old may not be useful.

Not that the Japanese are naive which reviewed the current upper echelons share this view. Its thumbnail sketches of all 138 contains not a word of criticism of Japan's "best and brightest." It does say that one official at the Economic Planning Agency is "somewhat difficult to approach," but then hastily adds that he has "a nice personality and is well trusted by his subordinates."

Execution of 5,000 in China

By Mark Baker in Peking

ALMOST 5,000 people will soon have been executed in China's anti-crime purge. Western diplomats already estimate that more than 4,000 have been killed in the last two months.

The figures are based on details of mass executions in more than 30 cities confirmed by diplomats, correspondents and tourists, and evidence of other killings.

A Communist Party document issued at the end of July and circulated to security officials ordered the arrest of 50,000 suspected criminals by mid-October. It is also believed to have stipulated that 5,000 leaders of the country's fragmented opposition should be killed.

This is being attended by representatives of most of the principal parties opposed to Mrs Gandhi although they diverge widely on ideology with the two major Communist parties of the country on one hand and such Right-wing groups as the Sikh Akali Dal of Punjab on the other.

Traditional opposition diversity has been the main reason for the success in national elections of the Congress Party which has had a virtual unbroken spell of power since Independence in 1947. The only break came when the Janata Party formed by the merger of the main non-Congress parties defeated Mrs Gandhi in the 1977 general election. The experiment lasted a bare two years before the warring groups in the Janata dismantled the organisation and enabled Mrs Gandhi to win easily in the 1979 general election.

Parliamentary general elections must be held by the end of next year but many believe Mrs Gandhi will hold them earlier to take advantage of the continuing disunity among her opponents. Because of the traditional disunity, the Congress has usually been able to win three-fourths of the seats in Parliament although it never won more than 42 per cent of the total votes polled.

Efforts being made now to form a common front against the Congress by the 15 or so opposition parties face almost insurmountable hurdles. Ideally, they hope to contest the elections in straight fights with the Congress so that the anti-Congress vote is not divided among its many opponents.

But the enormous difficulties in reaching agreement on this became immediately evident when frantic last-minute efforts to persuade the newly-formed National Democratic Alliance to take part in the conference failed. The Alliance was formed recently from the Bharatiya Janata Party (Indian People's Party) and the Lok Dal (People's Party), two of the strongest right-wing groups.

One figure is based on a very conservative method of calculation. It could be higher," said one senior Western diplomat.

The purge still appears to be concentrated on conventional crime.

A Chinese Foreign Ministry spokesman denied yesterday claims by the Dalai Lama that six political dissidents had been executed in Tibet last

He said those executed had been ordinary criminals.

Unity bid by Indian opposition

By K. K. Sharma in New Delhi

A MAJOR EFFORT was launched yesterday by opponents of Prime Minister Indira Gandhi, to form a united front against her in a bid to dislodge her ruling Congress(I) Party from power when the next general elections are held, possibly as early as next spring.

Leaders of the country's fragmented opposition denied a three-day conclave at Srinagar, capital of the northern state of Kashmir, which was the last of 11 states in which Mrs Gandhi's party had lost a series of elections. In the past two years, Kashmir's chief minister, Dr Farooq Abdullah, who heads the local National Conference Party, is hosting the opposition conference.

This is being attended by representatives of most of the principal parties opposed to Mrs Gandhi although they diverge widely on ideology with the two major Communist parties of the country on one hand and such Right-wing groups as the Sikh Akali Dal of Punjab on the other.

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Sri Lanka loan pledges

BY MERVYN DE SILVA IN COLOMBO

SRI LANKA has announced a \$100m stand-by loan from the IMF and a \$210m loan pledge from the World Bank for "structural adjustments in the economy."

The announcement was made in Colombo by Mr Ranmille de Mel, Finance Minister, who said that neither the July violence nor Tamil propaganda seemed to have affected confidence in Sri Lanka.

But the enormous difficulties in reaching agreement on this became immediately evident when frantic last-minute efforts to persuade the newly-formed National Democratic Alliance to take part in the conference failed.

The Alliance was formed recently from the Bharatiya Janata Party (Indian People's Party) and the Lok Dal (People's Party), two of the strongest right-wing groups.

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He said those executed had been ordinary criminals.

South Koreans charged over bank loan scandal

SEOUL — Twenty-six people

were yesterday arrested and

charged in Seoul in connection

with an alleged multi-million

dollar loan swindle involving

a leading South Korean bank,

the Government prosecutor

said.

They included 18 former

officials of Choeung Bank and

were charged with breach of

trust, forgery and breaking

banking laws in the alleged

swindle involving Won 167bn

(\$150m).

The prosecutors said that the

former officials of the bank

and four officials of another

bank had colluded in illegally

issuing promissory notes to two

companies.

Lee Bok-Rya, 64, and his son

Kwak Kun-Bae, 48, chairman

and president respectively of

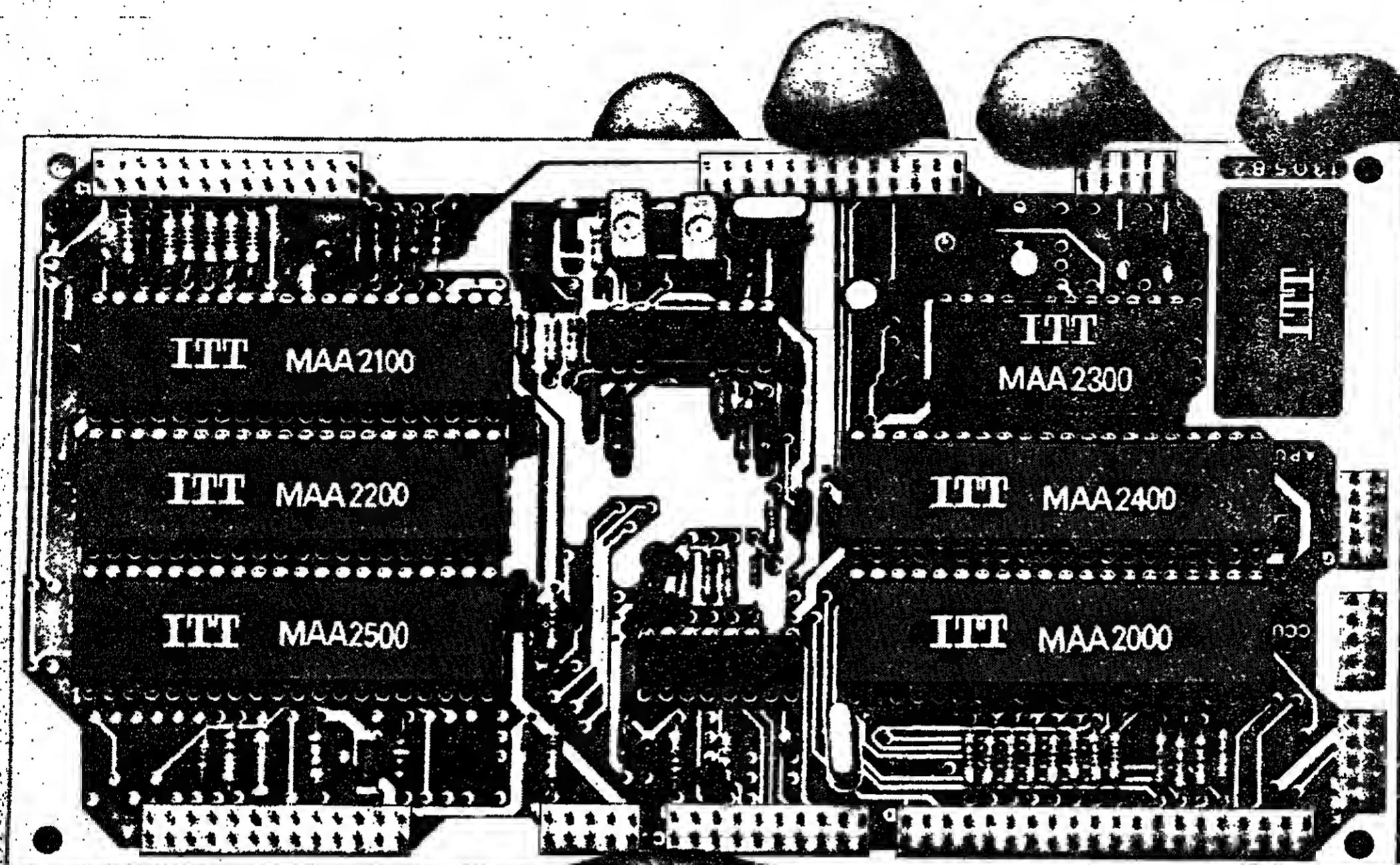
the two companies, Youngdong

Development, a property con-

cern, and Youngdong and

Shishan Cast Iron, were among

those charged.



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AMERICAN NEWS

LATIN AMERICAN DEBT CRISIS SPARKS SPIRIT OF CO-OPERATION

Banks, IMF in shotgun marriage

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

ONE OF the few consolations for international banks caught up in the Latin American debt crisis has been the way in which the International Monetary Fund has stepped forward to police the economic sustainability programmes of the hard-pressed debtor nations.

Without the IMF's intervention, there would have been little prospect that many of the countries concerned could have avoided a default on their foreign debts. Capital flows would simply have dried up, making it impossible for them to meet their interest bill. But, with the imposition of tough economic policies on the debtors and the orchestration of massive new loans from banks and governments, the IMF has ridden to the rescue of debtors and banks alike.

A year after the Mexican crisis first erupted, it is still common to hear bankers congratulating themselves publicly on their new and close partnership with the IMF. Yet underlying such statements is a different, private truth. Both sides know that they have been dragged by the crisis into a shotgun marriage. Much effort will still be needed for this to evolve into a productive long-term relationship.

Before the crisis it was hard to conceal the ambivalence of the relations between the IMF and commercial banks. The Fund was reluctant to pass on information it had acquired in confidence from debtor nations. The banks were reluctant to listen to warnings from the Fund that they might be overextending

themselves with loans to the developing world.

When the crisis broke everyone agreed that the early warning systems had failed. For the longer term, an effective early warning system was supposed to be the lasting fruit of the new spirit of co-operation.

Yet this preventive mechanism has been far more elusive than many people hoped. "Crisis management is easy," says one senior banker. "It's afterwards that things get really tough." And it is worth remembering that the debt crisis has been largely confined to Latin America. Bankers dealing with other parts of the world, Asia and Europe particularly, could benefit today from an improved dialogue with the Fund.

The problem for the IMF is two-fold. First, it still finds it hard to pick the right moment to "flash warning signals" to the banks. Second, it is still deeply uncertain about what is the right channel of communication.

The IMF has long argued that member countries would benefit by coming to it for help long before their payments problems reach crisis proportions. Mexico, for example, would have been spared this year's agonising austerity if it had applied to the IMF for a loan in 1980 instead of 1982.

But it is hard for the IMF to impose such a discipline on a country like Mexico when it still has almost unrestricted access to commercial bank credit. Such is the competition

countries whose banks are fully active in the international interbank market.

Given time, it is possible that the IMF may manage to overcome some of these problems by dealing with the newly formed Institute of International Finance, which was set up by the banks to study country risk. Membership of the institute now includes some 180 commercial banks from 40 countries and M. Andre de Latte, its Managing Director designate, says it plans to start sending missions to selected debtor countries early in 1984.

These missions are likely to be briefed by the IMF before and possibly after their visit to a debtor country. But the Fund will still feel constrained by its confidential relationship with member governments not to give away information that is not freely available in the country concerned. Moreover, the Fund is unlikely to volunteer any information gratuitously - "It will depend on what questions we ask," says one banker.

Meanwhile another question may become more urgent. Shotgun marriages are notoriously short-lived and the IMF is already stretching its partnership with the banks to the limit by using it to arrange a series of large loans to debtor countries. Brazil's \$8.5bn credit is already the second such loan for that country and everybody concerned knows that the time may come when banks will simply refuse to put in yet more.

Pilots predict bankruptcies

BY TERRY DODSWORTH IN NEW YORK

MR HENRY DUFFY, President of the 34,000-strong U.S. Pilots' Association, has predicted further Chapter 11 bankruptcy proceedings in the airline industry unless the Government steps in to soften the impact of its deregulation measures.

At this week's convention of the AFL-CIO, the trade union umbrella organisation, Mr Duffy said that the airlines needed to reintroduce a

system to put a minimum floor under the fare structure.

Without such a system, he said, the airlines would continue the fare wars which were leading some of them into financial trouble and could well produce further bankruptcies.

Mr Duffy's remarks came only 10 days after Continental Airlines, the Houston-based carrier, filed for the

protection of the bankruptcy courts to give it time to push through a sweeping financial reorganisation and wage cutting programme.

The association is threatening a general strike to bring home its concern over the deregulation issue. But in the past few days, it has moderated its earlier militant tone in favour of more emphasis on negotiation.

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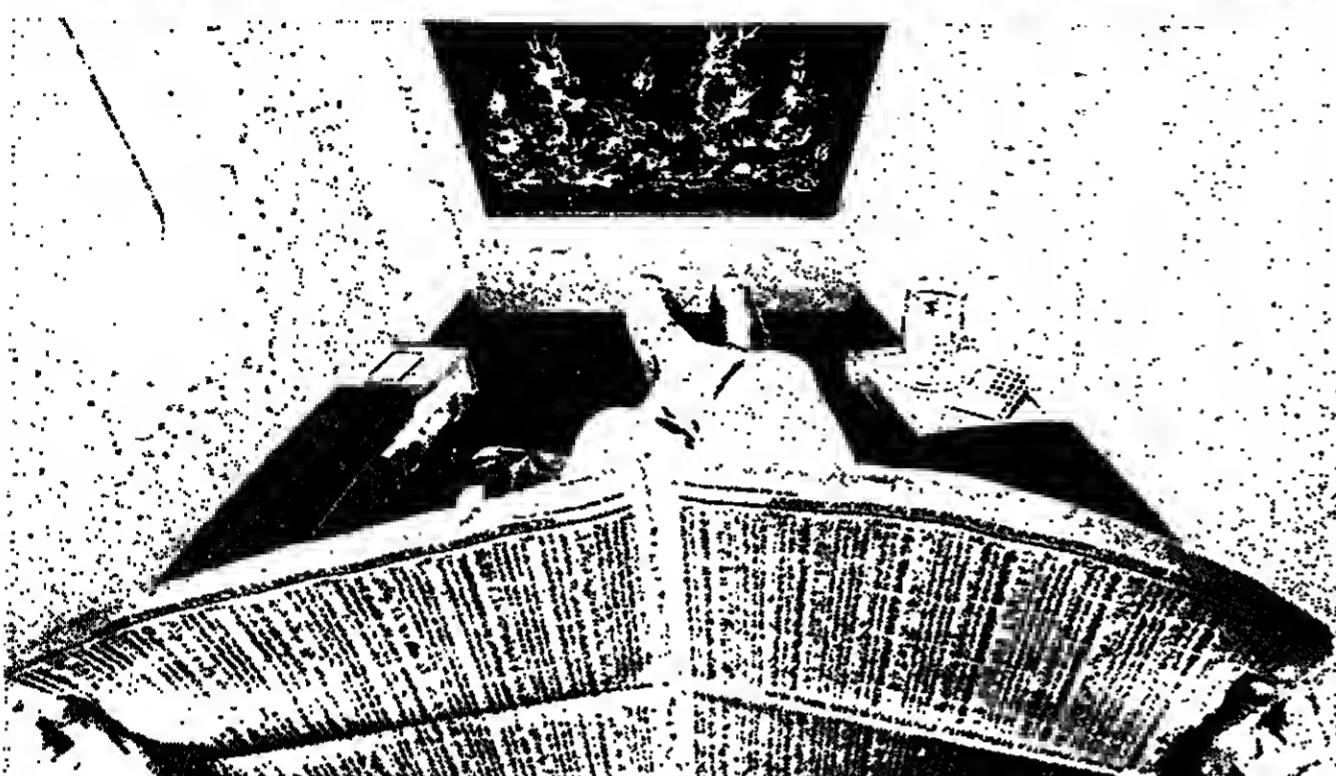


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WORLD TRADE NEWS

EEC letter warns Japan of 'grave concern' over trade

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

THE PRESIDENT of the EEC Commission, Mr Gaston Thorn, has written to Prime Minister Nakasone of Japan to express the Community's "grave concern" about the deterioration of EEC-Japan trade relations, it was learned yesterday.

Mr Thorn's letter was delivered to the Japanese Foreign Minister, Mr Shintaro Abe, by the head of the EEC's Tokyo delegation, Mr Laurens Jan Brinkhorst.

Before handing the letter over, Mr Brinkhorst told the Foreign Minister that the EEC was worried about the apparently leisurely manner in which Japan appeared to be moving to settle its trade problems with western nations. EEC officials afterwards said, the word "complacent" to describe the Japanese attitude.

The EEC is waiting impatiently for a package of import promotion measures which Japan has promised to produce around the middle of the month — but which Mr Abe yesterday indicated might prove disappointingly limited.

The contents of the package is to be studied at a meeting of the EEC Council of Ministers scheduled for October 17 at which "significant" decisions about EEC-Japan relations could be taken.

If the Japanese package is not ready by the time of the EEC meeting the Ministers "could" decide to defer their discussions on Japan until November. Mr Brinkhorst said last night. He added however that he thought this unlikely.

Hong Kong support for China power deal hinted

BY ROBERT COTTRELL IN HONG KONG

THE Hong Kong Government has given its provisional support to Chinese plans to build a nuclear power station at Daya Bay in Guangdong province. The plant has been planned as a joint venture between Chinese state investors and Hong Kong's privately-owned power utilities.

Power sales to Hong Kong would yield the foreign exchange to service the loans needed to build the plant, whose cost has been estimated at up to US\$6bn.

Sir Edward Youde, governor of Hong Kong, said yesterday that the Government had received from its mercantile banking advisers, Lazard Brothers of London, a study of the implications for Hong Kong of buying power from the Guangdong Plant.

The study, he said, raised issues which would have to be discussed with the Chinese authorities. "Our preliminary assessment," he said, "is that, provided these discussions prove satisfactory, it ought to be possible to negotiate an off-take agreement which would be

Indonesia plans to seek new markets for LNG

Pertamina, Indonesia's state-owned oil company, plans to explore additional markets for its liquefied natural gas (LNG). Pertamina president director Mr Judo Sumbono said, Reuters writes from Jakarta.

He said Pertamina has the potential to produce more LNG and it certainly intends to seek markets in addition to South Korea and Japan.

Indonesia recently signed a contract with South Korea to supply 2m tonnes a year from 1986. This brought its orders by that date to at least 17m tonnes a year with the rest going to Japan.

Mr Sumbono said in response to questions submitted to him: "In the first few years we shall have excess volumes of products but prevailing conditions at that time will dictate whether to export as products or as crude."

Mr Sumbono noted the third step in the expansion timetable was the bringing on stream of the Durian refinery in December.

The effective capacity use rates on start-up will be 60 per cent at each of the refineries.

Koreans urge Britain to switch imports from Japan

BY ANN CHARTERS IN SEOUL

KOREAN participants at the fifth joint conference of Korea-British Promotion Committees proposed yesterday that Britain's bilateral trade with Korea (\$1.5bn last year) which is heavily in Korea's favour, could be improved if British goods were substituted for Korean imports from Japan. Examples given were chemical products, pharmaceuticals, metal and machine products, textile machinery, communications equipment, auto parts, rolling stock and equipment for ships.

Britain is Korea's fourth largest market for exports worth \$1.1bn last year. Korea imported only \$400m worth of

Philips VCR may be sold outside Europe**REPORT FORECASTS STAGNANT OR FALLING EMPLOYMENT****Motor sector will create fewer jobs**

BY BRIAN GROOM

ROTTERDAM — NV Philips Gloeilampenfabrieken said it is studying the idea of making its own VHS video cassette recorders for markets outside Europe.

Currently Philips sells Japanese-made video cassette recorders (VCRs) in the U.S., Australia and New Zealand under its subsidiaries' names, while in Europe Philips markets its own V-2000 recorders.

In a statement Philips said the number of VCRs it sells outside Europe has increased, leading the company to consider making its own for export outside Europe.

Another Community complaint relates to the time that Japanese bureaucrats are alleged to be taken over applying certain kinds of government applications. A major European insurance company is said, for example, to have waited 18 months to receive a "preliminary licence" to do business in Japan.

Japan's surplus with the EEC is expected to grow by around 6 per cent during the current fiscal year and to \$12bn. This represents a much smaller increase than that expected for Japan's surplus with the U.S. The EEC however clearly suspects that any import measures Japan may announce over the next few days would be designed to satisfy the U.S. rather than Europe.

Japan Air Lines' decision to buy Boeing aircraft rather than European Airbus came as a severe disappointment to the EEC although officials deny that the decision has affected the way the EEC is likely to act towards Japan in future.

It is a further boost to Turkey's efforts to fully re-establish its credit-worthiness in international markets after being forced to reschedule some \$3.5bn of foreign debts at the end of the 1970s. In July this year, Turkey signed a \$200m medium-term credit with a syndicate of 33 foreign banks, the first it had obtained for a balance of payments financing from international markets since 1977.

cause motor industry jobs have remained stagnant over the next 20 years and at worst could fall by up to 37 per cent, with the loss of nearly 1m jobs among workers directly employed in making cars and related industries.

The research, as yet unpublished, expects world demand for cars and lorries to grow by about 2 per cent a year. Any expansion in job opportunities caused by this would be wiped out by growth in labour productivity which is expected to occur over a band of 2 to 4 per cent a year.

Motor industries are expected to continue to provide significant numbers of jobs, but their

post-war role of creating new jobs is over. Car workers will continue to earn more than the average industrial wage, but their differential will be smaller.

The challenge for companies is seen as how to develop improved pay systems and working practices to meet technological change and competition, at a time when stagnation employment makes it difficult to recruit more highly-trained workers from outside.

The research identifies two conflicting conclusions being drawn in the West from Japan's startling productivity growth: for some, Japan's success results from lack of union interference

Danish yard wins U.S. ship order

By Hilary Barnes in Copenhagen

ODENSE SHIPYARD, owned by the Maersk (AP Moller) shipping group, has obtained an order to build two container vessels for Delta Line, based in New Orleans. The deal, which also provides for an option on two other vessels, is thought to be worth DKK 400m-DKK 500m (£28m-£35.5m).

Delta has used a brief lapse earlier this year in the restriction which normally prohibits American owners from operating ships under American flag if they are built abroad. It is therefore, the first time a Danish yard has won an order to build a freight vessel for a U.S. commercial owner.

The two vessels are due for delivery in late 1984 and first quarter of 1985 and mean that a planned reduction in the yard's 3,200 labour force can be averted.

Delta's options will not be confirmed for some weeks. No details about the ships have been released, but it is believed that they will have a capacity to carry 1,500 containers each. They will operate on U.S.-South American routes.

The Odense yard has a reputation as one of Europe's most efficient. Last year it made a profit of DKK 60m.

Turkey signs \$205m loan from AEIBC

BY OUR ANKARA CORRESPONDENT

TURKEY has signed a \$205m (£127m) medium-term loan from American Express International Banking Corporation for public sector purchases from the U.S. 85 per cent of which is guaranteed by the U.S. Export-Import Bank.

It has a 6x motorzoom lens and a da half-inch newicon camera tube. The recorder is designed through the camera's electronic viewfinder or directly via a colour TV set. Reuter

Mr John Stinchcombe, manager of the American Express branch in Istanbul, said this week's loan was the largest extended to Turkey by the bank itself. He pointed to the low margin charged on the credit as an example of his bank's confidence. The interest rate will be set every six months at 0.5 of a percentage point over Libor. The loan is divided into two parts, the first for

\$30.75m with a five-year maturity and two years' grace for use by public sector buyers for down-payments. The remainder is guaranteed by the Eximbank and has a 10-year maturity with grace periods varying from two to four years.

The money will be used chiefly for buying American communications equipment, mining plant and road building machinery.

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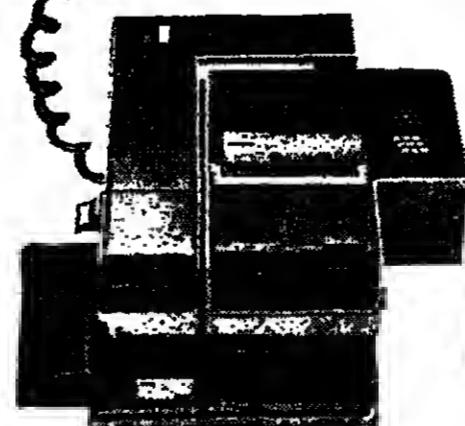
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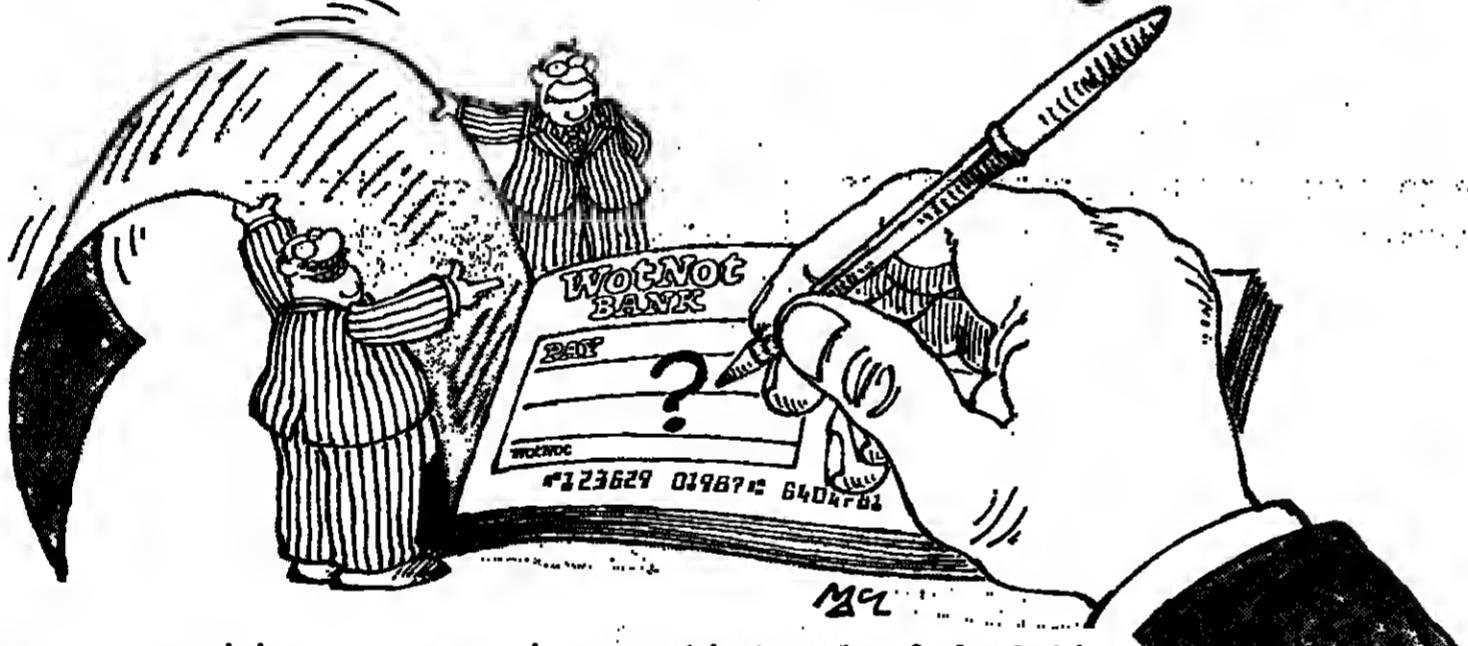
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What you are bound to have more difficulty with is projecting your year-on-year assessment forward over the full scope of your rent review period. Would you in 1981 for example, have had the knowledge and foresight to predict a sharp reversal in office rental values? If you were negotiating a rent review around that time you could very easily have committed yourself to five years' wholly unrealistic rent.

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advised to seek professional advice.

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UK NEWS

LABOUR PARTY CONFERENCE

Unions support call for minimum wage enforced by law

BY JOHN LLOYD, INDUSTRIAL EDITOR

DELEGATES at the Labour Party conference in Brighton yesterday voted by an overwhelming margin for a statutory minimum wage. The vote marks a deep and significant shift in the position of the trade unions, which ensured that the motion was carried.

Only one major union, the Transport and General Workers, voted against the motion, after Mr Rodney Bickerstaffe, the general secretary of the National Union of Public Employees, made a strong speech for its acceptance.

The wage would give the 8m workers earning less than the official definition of low pay a minimum of two thirds of average earnings.

Other unions, such as the Engineering Workers, the white collar union ASTMS and the General Municipal and Boilermakers' Union, swung in behind the position. Mr

Dick Pickering, the GMBU chairman, told the conference, "We have investigated the situation and come to the conclusion that we must have legislation."

Ironically, Mr Bickerstaffe did not call for the card vote which would have demonstrated that the two-thirds majority needed for the automatic inclusion of the vote's result into the party manifesto had been reached.

Mr Bickerstaffe's triumph will have wide-ranging results. First, the current Trade Union Congress review of unions' positions on the issue will presumably discover a very large majority in favour of a statutory minimum wage—and that would then become TUC policy next year or the year after.

Second, a TUC committed to such a policy would no longer be wedded, even theoretically, to free collective bargaining.

Job policy of Tories 'control by fear'

By Kevin Brown

THE GOVERNMENT was accused by Mr Tony Benn, the former left-wing MP, at the Labour Party conference yesterday of using unemployment as "an instrument of social control by fear."

Mr Benn, who lost his parliamentary seat at the general election in June, won a huge ovation from delegates as he wound up an angry debate on unemployment.

Delegates voted overwhelmingly to condemn the Government's employment policies and called for job creation through employment subsidies, part-time working and job sharing. But a resolution calling for a 35-hour week, retirement at 55, a massive public spending programme and nationalisation of any company threatening redundancies was rejected.

Cabinet plan to rein spending for the decade

By MAX WILKINSON, ECONOMICS CORRESPONDENT

SENIOR Cabinet ministers are to publish this document in spite of extensive leaking at the time of the election.

However, Mr Nigel Lawson, the Chancellor, is now anxious to open up a wide-ranging public debate on the difficulties of reconciling the current rate of increase in public spending in real terms with an era in which economic growth may be relatively slow.

Mr Lawson, he is known between a desire to emphasise these possible dangers and his belief based on recent evidence that the UK economy is now set on a relatively strong recovery path.

The Treasury projections showed that on very pessimistic assumptions about growth, substantial tax increases would be needed to finance current trends of public spending if public borrowing were to be kept down to 2 per cent of national output.

The Prime Minister and some other ministers were very reluctant to allow room for significant tax cuts in the life of this Parliament.

Duncan oil field given go-ahead

By Ray Dafter, Energy Editor

THE GOVERNMENT has approved development of the Duncan oil field in the North Sea which could provide between £100m and £130m worth of orders for the hard-pressed offshore supplies industry.

Duncan, operated by Hamilton Brothers Group of the U.S. will be the first new field to be approved under the more lenient tax package introduced in the Budget earlier this year. Tax incentives were offered to encourage the development of small fields like Duncan.

Mr Alick Buchanan-Smith, Minister of State for Energy, said, in approving Duncan, that there was likely to be a greater continuity of development projects. About 30 projects were under discussion.

He said that Duncan would be the forerunner of several new projects which the Government hoped to approve over the next few months.

Property agency censured

By MICHAEL CASSELL, PROPERTY CORRESPONDENT

MANAGEMENT ATTITUDES and procedures within the Property Services Agency (PSA), which provides and manages more than £100m worth of government property, were severely criticised in a report published yesterday.

Losses, which were confined to minor new works and maintenance operations, are thought to have amounted to about £100,000 a year. The PSA, which employs more than 30,000 people, spent £365m on this type of work in 1981-82, involving 1.2m separate contracts. It spent an additional £405m on major new projects.

The report attacks the PSA's systems of internal control, which it says largely fail to prevent and detect irregularities. It claims management has been reluctant to acknowledge problems and has proved complacent in handling them, even when specific irregularities have been identified.

The management is criticised for other shortcomings, notably its failure to fully understand financial control, its inability to prevent and detect irregularities and its unsatisfactory policy for disciplinary action.

Jobs report offers new hope to the unemployed

By BRIAN GROOM, LABOUR STAFF

EMPLOYMENT PROSPECTS may have reached a turning point, the Manpower Services Commission (MSC) suggests in its latest Labour Market Quarterly Report published yesterday.

Preliminary indications are that the number of people in work rose by 25,000 in the second quarter of 1983. This is the first quarterly rise

since 1979, and follows a decline in net job losses during 1982 and the first quarter of this year.

The rate of increase in unemployment has also slowed down. It was less than 10,000 a month on average, excluding school-leavers, in the three months ending in August, compared with more than 20,000 a month earlier this year.

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Tales of the unexpected

A suitcase of dirty clothes and two more days in New York.

12.45 Thursday

You're about to check-in for BA194 JFK to LHR.

A bit tired. It's been a wearing three days.

It's Thursday.

You'll have the week-end to recover. It's good that you're tired. However short the flight it's always more bearable if you can sleep through most of it.

You receive a message just before trusting your baggage to the all-consuming conveyor belt. And just before you make a mental note to get one of those all-consuming bags that you can take on board and are advertised in all the in-flight mags.

The gist of the message is that you've got to stop over for at least another 24 hours.

Someone from the LA office will join you and both of you will re-present your proposals to the client tomorrow.

12.55

Ten minutes later you're desperately trying to make order out of chaos.

You've got a suitcase full of dirty clothes and three dollars.

The three dollars you were going to use to pay for your last few soft packs of cigarettes for the flight.

So you go to the 24 hour airport bank and cash your remaining sterling into dollars.

Just enough to pay for cabs and tips.

Your Diners Card is going to have to work overtime and get you out of another sticky situation.

Back to the Plaza. With a bit of luck you can possibly get your old room back.

Not that it matters.

Not only do they take Diners but it's one of the few hotels where when you wake up you know you're in the Plaza, N.Y. Not an anonymous room anywhere in the world.

They also get your international calls for you. So it's easy to ring home and explain the delay to your wife.

It's easy to ring.

17.05

It isn't so easy explaining.

No time to make it down to Saks just below St. Patrick's Cathedral on 5th Avenue so you pop into the men's shop on the lobby level to pick up a spare shirt, socks and a pair of other-things before they close.

17.15

Just before you go you ask reception to book you a table at The Gold Coin, 2nd Avenue.

If you have to stay another day in New York at least you'll eat your way through a good New York prime.

Naturally, they take Diners.

Next day, the porter is as efficient as before, the Hertz car is outside at 7.

The minimum of formalities.

No deposit, just a signature as you're charging it to Diners.

07.30 Friday

Out across Brooklyn, back to Kennedy to meet your Californian colleague.

A quick bite at the airport (you get your colleague to pick up this one), then upstate to the presentation at White Plains, 55 minutes away at a constant 55.

A sensible speed for you as you're driving on the wrong side of the road.

Not for anybody else, though.

Somehow you get caught taking the three clients and the two of you to lunch.

But as it's a celebration you don't mind a lot. (Your colleague wants to eat sushi but you really can't face raw fish, so you compromise and settle on Szechuan in Scarsdale.)

Thank goodness your Diners Card has no limit. You know it can cope.

21.00

Then it's back to JFK in time to pick up presents for the wife and kids. More expensive than normal because you've missed one of their birthdays.

The airport shops are used to this.

They aren't exactly cheap but they do take Diners.

09.40 Saturday

A little over seven hours later you and your Diners Card arrive back at Heathrow.

It's raining.

Somehow you don't mind one bit.

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Investment code of conduct wanted

By John Hunt

A CODE of conduct to govern private investment in developing countries was called for yesterday by Mr Christopher Jackson, Member of the European Parliament, for Kent East and Conservative spokesman on the European Parliament's Development and Co-operation Committee.

Mr Jackson wanted to see a convention to protect institutions and companies which invest in Third World countries. This would include guarantees that their assets would not be expropriated.

At the same time, the European countries should be given undertakings that their investors - particularly the multinationals - would be good citizens in the countries in which they operate.

Mr Jackson was speaking on the eve of the renegotiation of the Lomé convention which covers most of Africa, the Caribbean and the Pacific States. He wanted to see a further lowering of tariffs.

With increasing pace of industrial development, the Third World would be producing goods to compete strongly with those manufactured in the EEC, he said.

Textiles in better shape but recovery may be short-lived

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

AN UPTURN in production accompanied by a sharp advance in productivity in the past six to nine months heralded the end of the depression in the UK textile industry, Mr Ian MacArthur, director of the British Textile Confederation, said in London yesterday.

But he warned that the recovery had come from a very low base and we cannot be certain that it will continue."

"We have therefore got to strengthen our competitiveness even further in order to retain the domestic market available to us and to win a larger share of export markets, particularly in the EEC."

Mr John Lister, chairman of the confederation and chairman of ICI

Fibres, warned there would be a need for some sort of extension to the Multi-Fibre Arrangement, the agreement which governs most of world trade in textiles and clothing, when the present pact, the third, runs out in 1986.

Mr MacArthur was speaking at the 10th Fabrex, the international exhibition devoted to the fabric business. The progress of Fabrex, which has built up to a record 390 exhibitors since it was inaugurated five years ago mirrors the recovery which is now becoming apparent in the textile and clothing sectors of the industry.

"The firms that have survived the recession did so because of their basic strength and resilience," Mr

MacArthur stated. "These are the very qualities that will enable them to thrive if the world continues its slow move out of the economic depression."

Output of textiles and clothing now amount to £10bn a year, he said, which represents an added value of well over £3bn. "That is nearly double the added value of the aerospace industry, six times that of the computer industry and larger than the combined added value of the iron and steel, shipbuilding, marine engineering and computer industries put together."

Looking to the future, Mr MacArthur forecast EEC growth in demand for textiles of less than 1 per cent a year and additional international competitiveness.

Managers' average pay rises 7.7%

BY MICHAEL DIXON

A MALE executive in Britain now has an average annual salary of £29,770 and extra cash earnings of £1,181 - about £2,300 more than the national average wage for men, says the latest Reward salary survey published today.

The manager's figure represents an increase of 7.7 per cent over the past year, compared with 8.2 per

cent over the previous 12 months. A further slowing of pay increases is indicated by a fall to only 3.8 per cent in the average rise over the last six months.

The twice-yearly survey also reports signs that salaries of managers in small companies are starting to increase faster than those of big company executives, thus reversing

a 20-year trend. While the best paid minority are still receiving higher percentage rises than the bulk of managers, the differentials of executives as a whole have halved an increase which has gone on since 1981.

Both managerial and shop-floor pay levels are now increasing at the same 7.7 per cent rate.

Plan for steel swap may be abandoned

By Peter Bruce

MR ROBERT HASLAM, chairman of the British Steel Corporation (BSC), and Mr Bob Scholay, chief executive, are to hold talks in London today with Mr George Younger, the Scottish Secretary, on the future of the proposed "steel swap" joint venture between BSC's Ravenscraig works and U.S. Steel.

Mr Younger, an opponent of the deal, under which slab from the Scottish plant would be shipped for further processing at U.S. Steel's Fairless works in Pennsylvania, asked for the meeting after talks between the two BSC executives and Mr David Roderick, U.S. Steel's chairman, in Vienna earlier this week.

It seems likely that Mr Younger will be told that the joint venture proposals - which have been more than 18 months on the negotiating table - will be scrapped in November in the face of mounting operational difficulties on BSC's side, over and above the financial, trade and political problems posed by the deal.

Under the original plan, some 2,000 Scottish steel jobs would have been lost because BSC intended to close the processing facilities at Ravenscraig. The prospect of using the joint venture to achieve both those redundancies and plant closures has receded. BSC is to modernise its hot strip mill at Port Talbot in Wales over the next two years and will need standby rolling capacity.

Railway union raises levy to beat new law

By Philip Bassett, Labour Correspondent

BRITISH RAIL's largest union, the National Union of Railwaymen (NUR), is sharply increasing its political levy - members' contributions to the Labour Party.

The increase, from 25p per quarter to 65p, is the first trade union attempt to forestall the impact on political funds of the Government's proposals for union reform.

The NUR's political fund stood at £239,370 at the end of last year, but this was substantially reduced by a £52,534 contribution to Labour during the general election.

The higher levy will increase the fund by about £112,000 this year and £220,000 in a full year.

One reason for the decision has been the increase in Labour's affiliation fees - from 25p per union member in 1978, when the NUR's contribution level was last set, to 50p per member now.

However, Mr Jimmy Knapp, NUR general secretary, has acknowledged the important influence of the Government's forthcoming legislation. "What we are doing is to take steps to ensure by whatever means are necessary that effective democratic opposition to this Government is maintained."

Technology service urged

By Alan Cane

THE ESTABLISHMENT of a comprehensive advanced manufacturing development service to assist companies in the implementation of new manufacturing technology is urged in a government report, in a series of recommendations costed at £20m a year of new state money.

It suggests that an organisation complementary to the Agricultural Development and Advisory Service (Adas) should be created. UK agriculture is an £8bn industry supported by £52m of government money, it said, while manufacturing industry at £25,6bn is supported by only £5.94m.

The critical importance of manufacturing industry to the UK suggests that treatment on a similar scale to that of agriculture is warranted.

The report, New Opportunities in Manufacturing (HMSO), by the Advisory Council for Applied Research and Development, says the new body need only cost £10m of new money by 1986.

French company loses action

Financial Times reporter COMPAGNIE Française de Télévision has lost a long-running patent action in the High Court in London against Thorn Consumer Electronics, part of Thorn EMI, alleging infringement of its patent by the manufacturer, use and sales of colour television receivers.

The French company began the action nearly 12 years ago and the cost is estimated to reach seven figures.

Mr Justice Falconer held that Thorn's receivers did not infringe the French patent, but dismissed Thorn's counterclaim that, if there had been infringement, the French patent was invalid on a number of grounds.

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Dieter Loewe
Executive Vice-President
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Bankers

There is a saying that the jug which goes too often to the well gets broken. I am immediately reminded of this old proverb when I look at the very serious foreign indebtedness of many countries in South and Central America, as well as the Eastern Bloc.

Bankers and economists have considerable admiration for the artistry with which the collapse of the intricately designed but yet so unstable international loan structure is being prevented once more. Once again this autumn a number of redemption payments will not be met on time, and interest payments due will have to be financed from fresh loans. Steadily and largely unnoticed the debts of many countries are growing to dimensions which are out of all proportion to the capacity of these countries' national economies to adequately meet them. I am asking myself, how long can we keep this credit house of cards from tumbling down? For how long will it still be possible to take the jug back to the well to get another fill of fresh loans to meet earlier obligations?

I cannot answer the question. But I am firmly convinced, that we have to start thinking seriously about the effects of defaults by certain countries. What will happen if some of the Latin American nations find themselves forced to declare their insolvency? Or if governments and banks in the West decline to pile one new loan after another on to loans already spent?

» Into a «golden future»?»

If only a part of this sombre scenario becomes reality then the "golden age" of gold will have arrived. Because gold is today, as it has been in the past, the investment medium which provides the greatest protection against economic and political hazards. Demand for the yellow metal will rise apace with the growing uncertainty about future developments in the international loan business and their consequences.

When I say that we are moving into a golden future, I am of course referring exclusively to the price of a troy ounce of gold. Today investors are well advised, after a prolonged period of reticence, systematically to build up and enlarge their gold positions once more. I also believe that a large part of this gold should be held physically.

I sincerely hope we will not witness the apocalyptic scenario of a wave of debt moratoriums hitting us in the near future. But we are watching developments very closely indeed. It is one of the facets of our policy to be constantly on guard against the worst eventualities, as we do not subscribe to the view that events which ought not to happen, cannot happen. It may indeed be possible to take the credit jug to the well for a long time yet, and perhaps it will not break, but we could just as well be faced tomorrow with the problems I have briefly discussed above.

We are prepared for such eventualities and would be pleased to give you our advice.

Dieter Loewe
Executive Vice-President
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Midland Bank plc

For further information on Midland Bank services for the businessman see Prestel page 20256.

THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ

International advertising

Ripples from across the pond

Feona McEwan explains why £80m of global billings is on the move

IT'S BEEN a week of "soap" opera in the advertising industry—with all the tensions and intrigues for which that genre is famous.

In rapid succession toiletries giants Procter and Gamble, Colgate-Palmolive and Beecham have all just drastically reorganised their advertising strategies, sending shock waves through the ad world and reshuffling at least £80m of worldwide billings.

It may be a mundane matter of soap and toothpaste to some outsiders, but given the gigantic sums it is a deadly serious business to those involved.

The drama centres on the decision of the New York head office of international agency Young and Rubicam to resign its longstanding Procter and Gamble account in order to take on P & G's rival manufacturer Colgate-Palmolive. It's a cardinal rule, and one about which multinational companies are particularly sensitive, that agencies don't handle rival accounts. Marketing strategies are safer that way.

This move, though major, comes as no great surprise to the ad world. The stage was set back in June when P&G fired Y&R (in the U.S. only) because of what it called "competitive conflict considerations." P&G has a reputation as one of the world's most loyal and professional clients but in return demands strict avoidance of competition and insists on its own campaign guidelines. It was only a matter of time, then, before senior Y&R management decided that the agency's long term future lay with newcomer, Colgate.

For London's Y&R—caught in the midst of what some analysts say is the largest account move in U.S. advertising history—the upheaval is considerable. P&G, with \$120m to spend worldwide, is the king of UK advertisers; its affair with Y&R has survived 33 years and many an account executive including chairman Tim Davis, has grown upon its business.

A certain disbelief thus filled the agency when it heard the news. Out goes some £8m billings and in its stead comes Colgate-Palmolive's business probably worth rather less, temporarily home at Saatchi to Wells



CDP's Cinzano campaign—a classic victim of international realignment

though the agency hopes it will be about the same. Colgate already handles it in the U.S.; Leo Cooper, which had enjoyed a high creative profile with Zetland, fitted "loss to international giant" Masius.

Tremors like these reflect an acceleration trend among major advertisers towards international realignment—or logical rationalisation in adpeak. Companies, it seems, are finding it most cost-effective to concentrate their energies and resources on a centrally co-ordinated campaign with a small handful of international agencies rather than a clutch of local domestic shops, which prefer to create their own individual work.

Among significant moves this year, Parker upped sticks from Lowe Howard-Spink, where his campaign was much lauded, and set up house with worldwide agency Ogilvy and Mather. Cinzano, whose Rositer and Mather, Collins (see illustration) won much industry admiration, defected from Collett Dickenson Pearce to Foote Cone and Belding; Max Factor moved from its temporary home at Saatchi to Wells

Rich Green (UK) which already handles it in the U.S.; Leo Cooper, which had enjoyed a high creative profile with Zetland, fitted "loss to international giant" Masius.

The domestic hot-shops who pride themselves on their creativity and knowledge of the local marketplace argue that mass-produced work is too often colourless and unpunchy and appeals to the lowest common denominator. The reverse is certainly true—the Lovex, Zetland and CDPs have come up with admired creative work in recent years. In spite of this the accounts move on.

The Cinzano case illustrates the point that campaigns don't always travel well. Despite increasing market share, according to CDP, the Italian makers of the drink are reckoned to have thought that the campaign (with its drink-spilling scene) made fun of the product.

The global advertising argument, which Saatchi, among others, promotes is that it is entirely cost effective to use one campaign worldwide. The British Airways campaign was

designed to communicate, Esperanto like, across boundaries of 33 countries.

According to its latest annual report "the most advanced manufacturers are recognising that there are probably more social differences between downtown Manhattan and the Bronx, two sectors of the same city, than between Manhattan and the 10th Arrondissement of Paris." This means that when a manufacturer contemplates expansion of his business, consumer similarities in demography and habits rather than geographical proximity will increasingly affect his decisions.

Some companies are less concerned with creating worldwide strategy than with agency service. Beecham's recent decision to reduce its UK agency roster from 11 (two years ago) to seven (two weeks ago) was considered logical. By concentrating its expenditure in fewer international agencies it can count on a continuity of top service, from both management and creative teams. The risk of spreading the business more thinly is that a rival client may appear with a larger account, thus tempting the agency to drop the Beecham account.

It has been suggested in some industry quarters that one answer to the increasing problem of conflicting clients could be separately-maintained inner cells. This goes against the grain of many an agency philosophy which holds that variety of work by its staff is vital in order to stay fresh and avoid the pitfalls of becoming identified with a particular client.

Growing realignment is one factor forcing many agencies to consider overseas links. The most notable, of course, was the Lowe Howard-Spink reverse takeover of Wasey Campbell-Ewald, a UK subsidiary of the worldwide Interpublic group. The recent Pincus Vidler Arthur Fitzgerald merger with internationally linked S&P/BDD is another example. Then again, the NCK Organisation merger worldwide with Foote Cone and Belding last month is seen as a mutual strengthening in countries where there had been weakness.

The global advertising argument, which Saatchi, among others, promotes is that it is entirely cost effective to use one campaign worldwide. The

In brief...

FACT FINDERS and data buffs will have a field day with the new *Statlistic Yearbook 1983* published by the Advertising Association this week. It covers the years 1970 to 1983.

The Yearbook, which its publisher claims to be a unique record of industry data, includes sections on product sector advertising trends and a new detailed account of advertising sales ratios, has been brought out for the first time in response to public demand. Previously the AA's advertising statistics have been issued through industry journals and its own annual Forecast. Copies of the Yearbook, which costs £6, are available from Newsich Communications, 1 Advertising Press Division, 22 Bell Street, Henley-on-Thames, Oxford. (Telephone Henley-on-Thames 573675).

MONTHS of speculation over "whether Wonties" are over, with McCann-Erickson scoopng the richest picking (£81m) to come up for grabs in the industry this year.

Woolworth's woes are well recorded, likewise McCann's. Plagued with management shuffles and loss of longstanding clients, the agency was alone among the top 10 to show a loss in billings in 1982 and slipped a position in the Campaign league tables to number 5. However, following the arrival of chief executive Alan Lloyd and new creative director, Don White, fortunes may be changing.

"We're enormously encouraged by the Woolworth win," says Jerry Shively, executive vice-president of McCann-Erickson International. "It's a testament to the new vitality of the agency under the leadership of Alan Lloyd."

The agency has been recovering steadily through the year and this is the largest win in terms of billings since Lloyd took over. It gained considerable new business from old client Kodak when that company realigned its agencies in Europe, and clinched the Birds Eye corporate accounts and the Townsend Thoresen Ferry account against first class competition from other top agencies.

McCann previously worked on the Tesco account, engineering the famous Checkout campaign. Much of the original team remains intact even though the business moved on. This fact plus its work on Currys and Anglia Building Society is thought to have impressed Woolworth.



Prizes and price cuts in the hotel loyalty stakes

THE BATTLE for the loyalty of Britain's domestic business travellers has become sufficiently heated for market leader Thistle Forte to wheel in its big guns. THF will be spending around £1m over the next few weeks telling the UK business community, and more particularly the individual business traveller, why its hotels should be the first choice. It has launched the Premier Club.

"Premier" is another name in what is becoming an increasingly long list of tags for hotel loyalty schemes. The name of the game is encouragement of customers to spend more of their travel budget with a particular chain. The Premier Club rewards travellers for the number of nights they spend in THF hotels.

The idea is not new. Best Western Hotels has been operating its Executive Key Club for some time and Thistle Hotels (Scottish and Newcastle) is currently spending £100,000 promoting its business services, including an Accumulator Plan, which again rewards regular customers.

The difference between the Premier and Accumulator schemes and first generation business travel packages is that the new ones are aimed at the individual rather than the corporation. Over the past decade most hotel groups have designed packages which are aimed at enthusing corporate accountants—substantial discounts for a pre-determined rate of business.

The international chains were the first with these: Hilton has its Executive Business Service, Hyatt its Gold Passport, Intercontinental its Six Continents Club and Sheraton its Executive Traveller. THF itself has its Silver Cards and Gold Cards, which give differing discounts to THF reckons that some of

its former customers may not have realised what has been going on in many of the group's provincial properties recently. Some £200m has been spent on renovations and refurbishment.

Collier notes that while corporate headquarters may decide on broad strategies in terms of where staff stay, the actual business traveller makes the final decision. "We want to push people out way."

Collier's counterpart at Thistle, John de Trafford, echoes these words, talking enthusiastically of the business traveller who accounts for two thirds of our sales" and says "we decided to programme our product for that market."

The loyalty market in the UK is now fiercely competitive. Apart from those already mentioned, rival operations include the Comfort Club of Comfort Hotels, the Consort Club (Consort Hotels, Privilege Club (Crest), Coronet Club (Embassy), Ladbrokes Club (Ladbrokes), Executive Club (Metropole Group), and the CIP Card (Sarova). More are emerging constantly as my own postbag will show over the next few days... "Dear Sir, I am amazed that you should overlook our Snobby Card system..."

As far as the consumer is concerned the minimum that a club should offer is a discount; priority booking; a guaranteed room; a room upgrade when possible at no extra charge; rapid check-in (preferably with separate check-in desk); and rapid check-out. Cheque cashing facilities, no-smoking rooms on demand, discounts on holidays, meals and shopping are all sometimes additional come-ons.

Arthur Sandles

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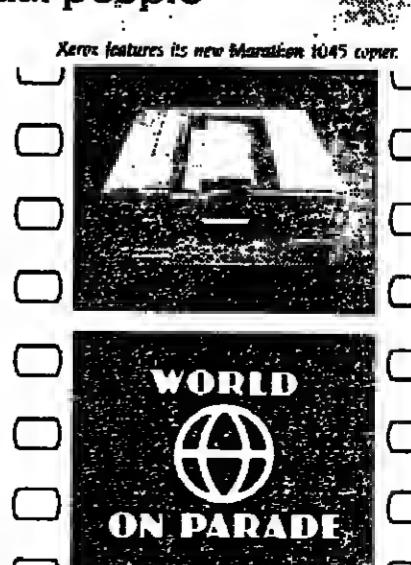
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UK NEWS

Treasury's analysis shows wide split over spending

In the next few months the Government is expected to launch an important debate about the trend of public spending for the rest of this decade. Today, the FT publishes full details of the Treasury's confidential analysis of the

long-term implications of current trends in public spending.

This analysis was the basis of opposition allegations of a "secret manifesto" during the election campaign in June.

The analysis underlies a fierce argument taking

place between the Treasury and spending departments in the current review of expenditure plans from 1984-85 and the years beyond.

In a recent interview with the Financial Times Mr Nigel Lawson, the Chancellor, said the out-

look for public spending in the longer-term presented a "real problem."

"We are doing everything we can which will allow a more rapid rate of growth, but it looks like being a slow growth world," he said.

Tomorrow, the Insti-

tute for Fiscal Studies, the independent body for the study of taxation and the economy will give its answer to the question: Is the Treasury too gloomy? Samuel Brittan gives his views on Page 23.

Two possible views of economy's future

By MAX WILKINSON, ECONOMICS CORRESPONDENT

TREASURY projections which form the basis for its current thinking on public expenditure in the medium term are based on two alternative views about the future of the British economy.

Scenarios A and B, summarised in the table, are not intended as forecasts. They encompass a range of possibilities from a pessimistic outlook of slow growth and relatively high inflation to the more optimistic view that growth will recover to about its average rate in the 1970s while inflation is held at about its present level.

Most of the growth in public spending is expected to come from the tendency of programme costs to rise. The most obvious examples are in defence where it is estimated the real cost could increase by 5 per cent a year, and in health where it is estimated annual real growth of 1 per cent to 1 per cent is needed to keep pace with population changes and technology.

These in-built forces for growth would be expected to raise the public spending total by 14 per cent in real terms between 1980-81 and 1990-91 in a low growth economy (scenario B). The rise would be almost as fast if growth were more buoyant (scenario A) with a real increase in spending of 13 per cent.

However the major impact of high or low growth falls not on the expenditure side but on the revenue projections, which

PUBLIC SPENDING
Per cent rise in cost of major programmes at constant prices from 1979-80 to 1990-91

Defence	35 to 55
Law and Order	30 to 35
Health	25 to 35
Social Security	20 to 25

Range of Treasury projections reflects pessimistic and optimistic assumptions about economic growth and inflation.

the Treasury has provided.

In a paper called "Fiscal Implications" the Treasury calculates that on scenario A (medium growth), tax receipts would rise by about 20 per cent during the period in real terms, although taxes would fall as a proportion of national income from 39 per cent to 37 per cent.

On scenario B (sluggish growth) tax receipts would rise by only 6 per cent in real terms. Since the economy would also be rising more slowly, taxes would remain at about 40 per cent of total income.

In both cases it is assumed that the sterling real price of oil will rise by about a third.

In scenario B income taxes would rise as a proportion of total national income (though not in scenario A). The reason is that higher inflation would increase the share of wages and salaries in total national income.

The Treasury makes the following comments:

"On scenario A the projected gap between expenditure and revenue narrows to about 2 per cent of GDP by the end of the

decade—no smaller as a percentage of GDP than the target figure set for the public sector borrowing requirement in the last year of the Medium Term Financial Strategy.

"Moreover, the tax projections make no provision for raising income tax thresholds in real terms or for cutting tax rates to help personal incentives, or to ease the disincentive effects of the poverty trap. Nor do they allow for any reduction in the rate of business taxation.

"If the economy develops less favourably as in scenario B the problem of financing public expenditure is likely to be more acute. The projections show expenditure which is lower than in scenario A—exceeding revenue by 7 per cent.

"If this gap were bridged by

borrowing, the implication is a reverse of progress so far made in reducing the PSBR. Indeed, as a percentage of GDP, borrowing approaches the levels which precipitated the 1976 crisis.

"But if borrowing were to

be restrained to 2 per cent of GDP without cuts in expenditure, taxes would have to be raised by the equivalent of £15bn at today's prices. The tax burden would rise from 40 per cent to 45 per cent of GDP. This would already risen from 35 per cent to 40 per cent since 1978-79.

"If the £15bn came from

the consumption taxes (VAT and specific duties) their combined yield would similarly have to be increased by half.

"Raising VAT in the VAT only would require the VAT yield to be doubled."

"The response of taxpayers to changes on this scale cannot be predicted with any precision.

"But in crude "ready reckoner" terms what is implied is, at the most, either:

"• raising the basic rate of income tax to about 45p,

"• abolishing all allowances other than the single allowance and raising the basic rate to perhaps 33p. Or:

"• raising VAT to 25 per cent and doubling the real level of all specific duties. Or:

"• levying VAT at 25 per cent on

the consumption taxes (VAT and specific duties) their combined yield would similarly have to be increased by half.

"If the economy grows very slowly, as in scenario B, the consequences for taxation and/or borrowing are very serious.

"The economy would need to grow steadily and strongly, as in scenario A, to permit the sort of expenditure levels envisaged. It is doubtful whether this growth could arise without any further government action to improve work incentives or to improve business profitability through tax cuts, etc.

"If taxes were cut, borrowing could not be restrained to 2 per cent of GDP and the inflation and interest rate assumptions would begin to look implausible."

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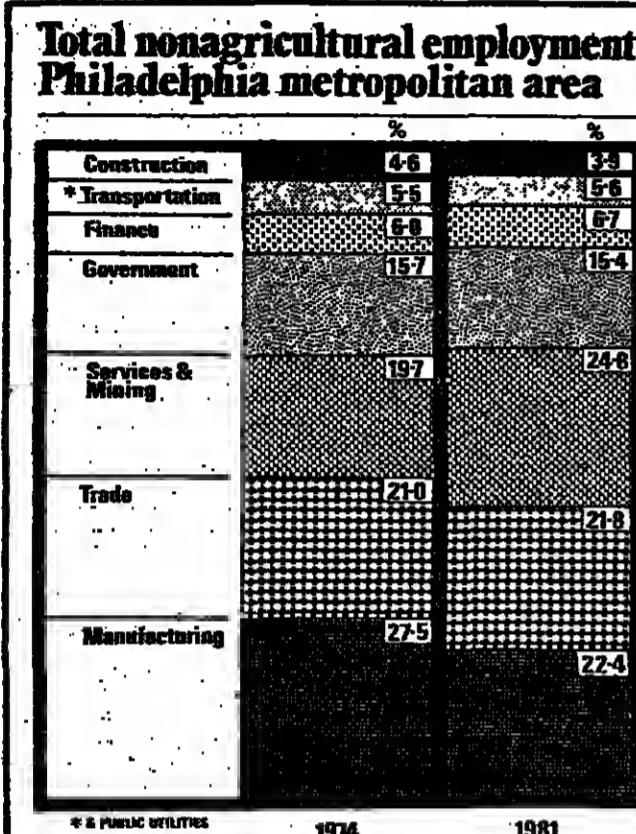
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FINANCIAL TIMES SURVEY

Thursday October 6 1983

Philadelphia

PAUL TAYLOR reports on the communal drive to revitalise the economy and environment of one of America's oldest cities



Turning point in long history

PHILADELPHIA is at a turning-point in its long and varied history.

Last year the city, the cradle of American democracy, celebrated its bicentenary. Next month the city goes to the polls to elect a new Mayor, whose major task will be to bring about what one candidate calls "a second renaissance" for Philadelphia and its local economy.

In fact, major changes are already apparent in the structure of the local economy, its social fabric and in the way the city sees itself—internally, in relation to the region for which it is a natural focus, and internationally.

Many of these changes have been brought about by the decline in the area's manufacturing base hastened by successive recessions. While the city's relatively diversified economy has to some extent cushioned it from some of the harsher impacts of economic downturns, it has nevertheless been hard hit.

Unemployment in the metropolitan area is still over 8 per cent and over 10 per cent in the tri-state (Pennsylvania, Delaware and New Jersey) region as a whole. Although

there are signs of a recovery the Philadelphia area has lagged behind the national trend.

Philadelphia still has tremendous residential strength, however, while manufacturing industry has been declining—one out of every five manufacturing jobs in the Philadelphia metropolitan area were lost in the 1970s—the service sector has continued to grow.

Fuelling this growth has been Philadelphia's well-established banking and financial services sector together with its array of academic institutions and an expanding hotel and retail sector.

The latest figures show that in the 12 months to July metropolitan area employment in the financial and services sector grew by 9,500 to 630,200 while manufacturing employment fell by 19.3 per cent to 383,300.

Banking groups

The banking sector is itself undergoing a major change following a liberalisation of state banking laws. This has prompted a wave of mergers and the emergence of several big regional banking groups. Their focus is clearly on East Coast corporate and consumer business and on international trade financing.

This underlines one of Philadelphia's key advantages, its position at the centre of the huge East Coast market. The city is just 70 minutes from New York and 90 minutes from Washington by train and its airport ranks as the busiest commuter airport in the country.

Philadelphia ranks as the fourth largest city in the U.S. with the metropolitan area accounting for 2.1 per cent of the total U.S. population and 2.2 per cent of the total U.S. personal income. Within a 100-mile radius live 30m people, 12 per cent of the population

and accounting for 13 per cent of the country's buying power and 11 per cent of its retail sales.

Moreover, although the manufacturing sector has clearly taken a beating it is far too soon to write off industry in the metropolitan region. The metropolitan region still has one of the most diversified manufacturing bases in the country and 27 of the Fortune 1,000 companies are headquartered in the Delaware Valley.

Land and generous financing arrangements are available as part of the city package of incentives for industry. There is also an emerging high-tech corridor centred on Route 202 and a growing local venture capital presence to fund it.

For exporters and importers the port facilities, among the most extensive on the East Coast, are an added attraction, although the port is facing a tough battle to keep its ranking as the top port on the East Coast for international trade.

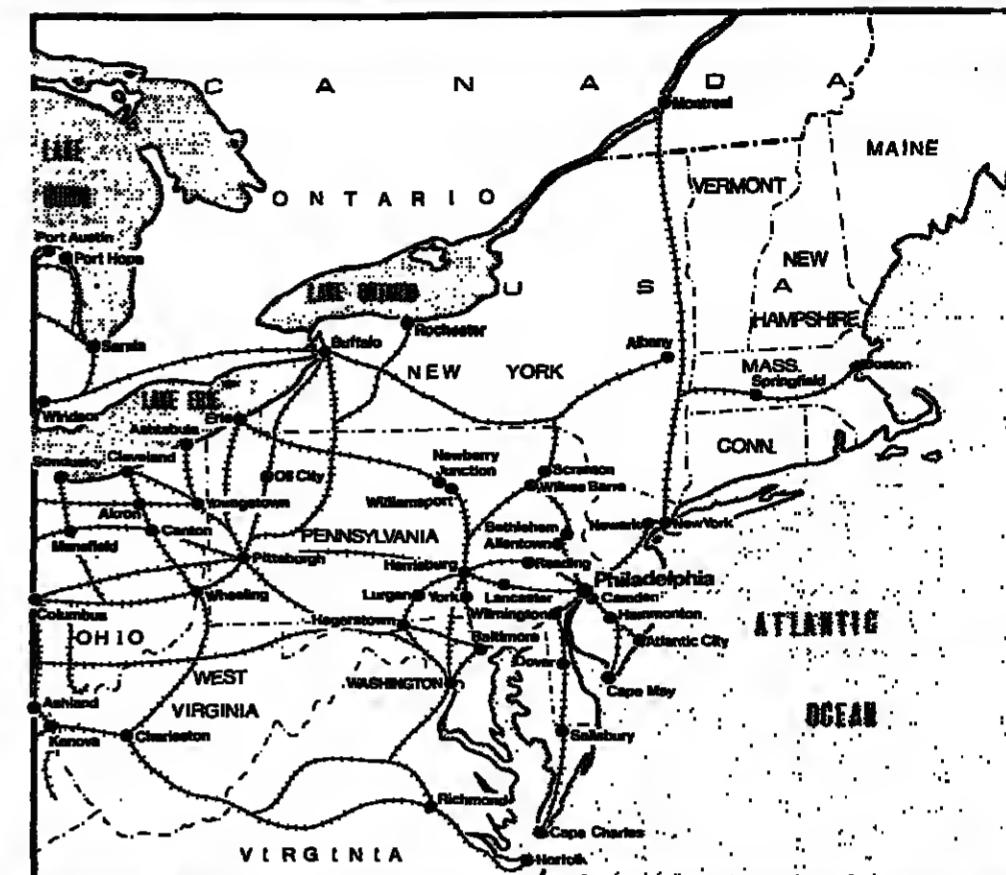
For all this the city, like other north-eastern industrial cities, still has some major problems.

While "Center City", the downtown area, is a plush mix

of retail, office and residential areas, it is surrounded by a ring of relative deprivation before the affluent suburbs are reached.

In this "leftover city" housing, education and services are poor, as are the people who live there. In 1980 over one out of every five families in the city was living below the poverty line. Like unemployment, poverty is concentrated among the large ethnic communities. Minority groups make up over 40 per cent of Philadelphia's city 1.65m population. Many are unskilled people in a city where unskilled jobs have disappeared.

To date Philadelphia has an unequalled reputation as a city where a partnership between civic, business and community groups has been forged.



CONTENTS

Foreign trade and investment—Lifelines	II	Insurance—Major force	IV
Mayoral election—Three-cornered contest	II	Stock exchange—Pioneer of forex options	IV
Industry—Broad range of manufactures	III	Technology—High hopes on Route 202	IV
Property and construction—Signs of upswing	III	Banking—Wave of mergers	V

One of the challenges for the next Mayor, who could well turn out to be Philadelphia's first black mayor, will be to ensure not only that this partnership lives on but that the problems which threaten a divide receive more attention.

Whoever it is elected on November 8 can expect broad-based support from business leaders, trade unionists and community groups to maintain the city's traditional political stability.

Minority groups make up over 40 per cent of Philadelphia's city 1.65m population. Many are unskilled people in a city where unskilled jobs have disappeared.

Whatever the outcome there is a new mood of determination and optimism in the city. Philadelphia, for so long the butt of jokes about its "sleepy" and "sombre" past is out to change its image.

This change of pace is happening overnight and that there are many challenges ahead. Prof Theodore Hirschberg of the University of Pennsylvania, who co-penned a major study of the region's economy last year, said: "The future of the region will be determined by powerful external forces and purposeful local action. We can enter the 21st century as a major or peripheral actor on the national and international scene."

New faces have been brought in to take charge of the city's major development agencies in an attempt to make the ageing urban renewal programme more cost-effective and imaginative. The results of this change are already beginning to show through in terms of new marketing programmes and a refreshing, aggressively outward-looking strategy.

Philadelphians are pragmatic enough to realise that it will not

happen overnight and that there are many challenges ahead. Prof Theodore Hirschberg of the University of Pennsylvania, who co-penned a major study of the region's economy last year, said: "The future of the region will be determined by powerful external forces and purposeful local action. We can enter the 21st century as a major or peripheral actor on the national and international scene."

The future will be characterised by a changing demography and by explosive technological breakthroughs in biology, genetics, electronics, energy and materials science. We must develop the capacity to respond and shape these forces at local level. We must avoid policies which will lead to the 'conflict city.'

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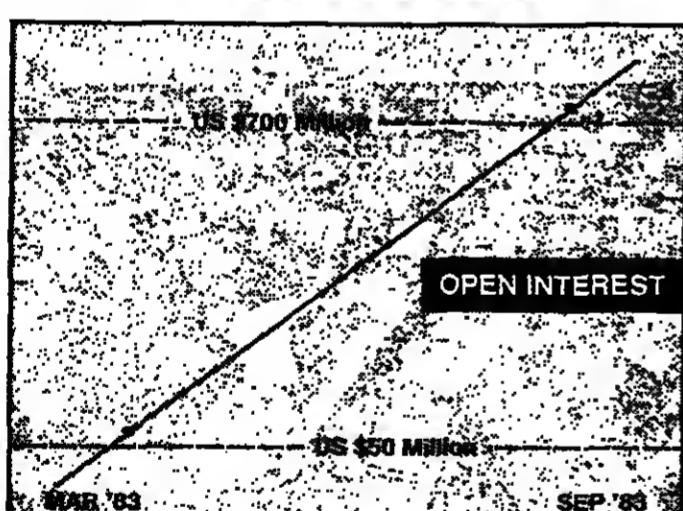
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Foreign trade and investment

MEASURED in terms of foreign trade and investment, Philadelphia is already an "international city."

Civic and business leaders in Philadelphia, once the second largest English-speaking city in the world, also believe that international trade and foreign investment must play an important role in its future.

Last year the Philadelphia port, the largest freshwater port complex in the world, handled almost 55m tons of non-oil international cargo, second only to Hampton Roads in Virginia but ahead of both New York and Baltimore.

Total waterborne commerce, foreign and domestic, passing through the Delaware River port of Philadelphia, Camden, Gloucester, Chester and Wilmington, has averaged about 120m tons a year, generating over \$1bn a year in revenues for the area and indirectly supporting over 91,000 jobs.

But the ports face a competitive challenge to maintain their share of East Coast traffic, particularly from their rivals to the South.

The Philadelphia Federal Reserve Bank report last year stated bluntly "Philadelphia's relative position as a transport centre has deteriorated."

Recognising the problem

steps have been taken over the past few years to improve port facilities.

Recently two new container terminals have been completed.

Philadelphia is also spending

between \$25m and \$30m on upgrading port facilities.

Wilmington is considering redesigning terminal layouts.

The port authorities have

requested permission from the

U.S. Coastguard to use the bay

as a deep-water anchorage for

ters. The Delaware River Port Authority, which brings together the various port corporations, has encouraged new investment and modernisation and beefed up its marketing effort. Now there are signs that the efforts are beginning to pay off.

Mr Raymond Heinzelman, director of the Authority, accepts that there was "slippage in 1979" which he blames on the port's product mix which "was more sensitive to recession" than other ports and to the shift in Philadelphia's economic base from manufacturing to less trade-oriented service industries.

Cargo imports

But he points to the Philadelphia port's first quarter 1983 figures, which showed a significant increase in market share

bolstered by a surge in general cargo imports, as an indication of a turnaround.

Mr Heinzelman believes the

ports of Philadelphia have two

very distinct advantages over

their rivals. First is their capacity to handle virtually any sort

of cargo, including bulk, liquid,

dry, container, ro-ro and refrigerated,

and second, the ports' position at the hub of the huge

north east U.S. market.

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as a deep-water anchorage for

PHILADELPHIA III

Broad range of manufactures

DESPITE the growth of the service sector in Philadelphia and the corresponding decline in manufacturing jobs, the Delaware Valley is still the home of a broad range of major industrial companies.

Indeed the metropolitan region boasts one of the most diversified industrial economies in the U.S. More than 7,500 companies have manufacturing plants in the eight-county area, representing about 90 per cent of the Commerce Department's manufacturing categories. Major manufacturing categories include food products, clothing, printing and publishing, chemicals, machinery and electrical and electronic equipment.

Together they employ around 385,000 people, or about 22 per cent of the total labour force.

Industry

split roughly equally between durable and non durable goods manufacture. In the city the proportion drops to around 16 per cent, ranking third after the service and wholesale and retail sectors.

Twenty-seven of the nation's 1,000 largest companies, including Dupont, Sun, Co., Smithkline Beckman, Campbell Soup, Hercules, Scott Paper and Rohm and Haas are headquartered in the Delaware Valley and 241 of Fortune Magazine's top 500 companies have some presence in the area.

In some cases, like Smithkline Beckman, their presence reflects deep historical roots but Smithkline and many other companies see other attractions in the metropolitan area, too. These include its geographical location—at the centre of the eastern seaboard with a huge potential customer market—and other factors such as relatively cheap land costs and a pleasant living environment.

Mr. Henry Wendt, president and chief executive of Smithkline Beckman, a pharmaceuticals company whose roots in the area go back 150 years, summarised a generally prevalent view among regional industrialists in saying, "Philadelphia has the services and the attractions of a large city but all the advantages of a small city as well." For example, he says

it is possible to call the Mayor and receive a reply.

The company, which is in the process of spending \$150m on a new research and development complex in the area as part of a strategy aimed at broadening its range of products, also has major overseas operations.

Sun Co., the Radnor-based energy company, also has extensive overseas operations, including drilling and exploration activities in the North Sea.

Like many other industrial employers in the region, Sun is emerging from the recession leaner and more competitive. According to Mr. Theodore Burts, Sun's chairman, the company has "essentially completed an assets redeployment programme aimed at cutting costs and improving margins in its U.S. refining and marketing operations.

"We have cut costs, sold two refineries and got out of the shipping business," he says.

In terms of the regional economy Mr. Burts like other leading industrialists in the metropolitan area, is enthusiastic about the recent streamlining of the various civic, business and community groups and in particular about the formation of the Greater Philadelphia First Corporation (GPFC), composed mainly of the chief executives of the area's major corporations.

"Urban renewal is still a very difficult problem," he says, "but the city has come a long way and the face of the city down town has radically changed."

Mr. Ralph Widner, the recently appointed executive director of GPFC, which looks like becoming the powerhouse of Philadelphia's re-invigorated urban renewal programme, says he believes there is a new sense of purpose and urgency, expectation and optimism to the economic development programme. "My sense is that people really want to get on and do it," he says.

The creation of GPFC earlier this year and the appointment of Mr. Widner, who was invited to take the \$100,000 a year job after 25 years' experience in regional and urban development, reflects the desire of big business in the city to make Philadelphia's tripartite business, civic and community effort at urban renewal more effective and cost-efficient.

The new streamlined structure should also make it easier for potential investors in the area to find their way through the maze of existing civic and other organisations. Mr. Widner says "one phone call to GPFC" will put a caller in touch with the full panoply of services and incentives available.

While much of the thrust of Philadelphia's recently re-invigorated economic development programme is likely to centre on encouraging the service and high technology sectors, the other established industries will not be forgotten.

Philadelphia Industrial Development Corporation (PIDC), a public and private sector partnership bringing together local government and the Greater Philadelphia Chamber of Commerce, will remain the central vehicle for encouraging industrial development in the area.

PIDC is becoming part of the new Greater Philadelphia Economic Development Coalition—a second "I.C." in the new structure—chaired by Mr. Walter d'Alessio, president and chief executive of Latimer and Buck,

CORPORATIONS HEADQUARTERED IN DELAWARE VALLEY
(Based on 1982 sales volume)

		National Sales (\$m)	ranking 1982	1981
E.I. duPont deNemours	Wilmington De	28,427	8	12
(Chemicals, textile fibres, instruments)				
Sun Company	Radnor Pa	15,519	15	17
(Petroleum exploration, refining and marketing)				
Smithkline Beckman	Philadelphia Pa	965	131	195
(Pharmaceuticals, animal medicines, lab services)				
Campbell Soup	Camden NJ	2,944	135	153
(Soups and other foods)				
Mercules	Wilmington De	2,468	159	157
(Chemicals)				
Scott Paper	Philadelphia Pa	2,282	167	176
(Paper products, timber)				
Rohm and Haas	Philadelphia Pa	1,828	192	206
(Chemicals, plastics and health products)				
Squibb Corp	Princeton NJ	1,660	210	207
(Pharmaceuticals, specialty health products, perfumes, cosmetics)				
Crown Cork and Seal	Philadelphia Pa	1,351	243	257
(Metal cans, crowns and closures)				
Pennwalt Corp	Philadelphia Pa	952	303	280
(Chemicals, plastics, health products)				
Ceridian Feed Corp	Valley Forge Pa	827	333	334
(Insulation building products)				
NVF	Yorklyn De	810	338	308
(Laminated plastics, fibres, material handling)				
Westmoreland Coal	Philadelphia Pa	548	429	480
(Mining)				

Source: Fortune 500 Directory 1983

the mortgage banking firm, and a former executive director of PIDC.

PIDC, aided by its ability to make cheap land and facilities available, offers grants and financing packages including five-year tax holidays, completed over 2,000 transactions between 1980 and the end of last year totalling \$1.8bn which have retained 105,000 jobs and created another 85,000. It is generally considered one of the most successful industrial redevelopment organisations in the country.

Mr. Craig Schelter, PIDC's recently appointed executive vice president, says last year alone the agency was involved in 243 transactions worth \$273m which refinished or created 1,400 jobs.

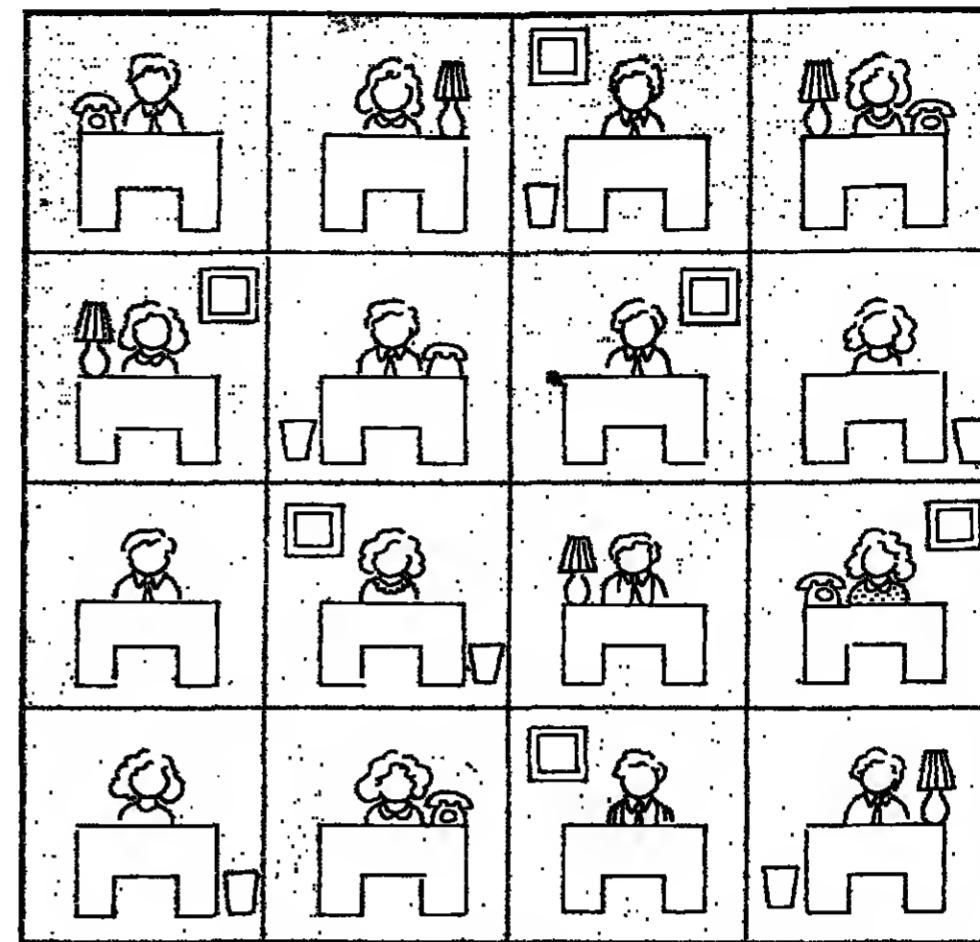
Now the agency is expanding its activities and turning its attentions overseas. "We are increasingly trying to attract foreign capital," he said. For example, PIDC is currently organising presentations at a number of foreign trade fairs, including Hong Kong and Frankfurt.

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Encouraging signs of upswing

Property and construction

lettings two of the city's newest office buildings have benefited substantially: 1600 Market Street is now almost 70 per cent leased and 1 Logan Square, the Cigna headquarters building, is about 95 per cent leased.

Although Jackson-Cross cautions against expecting "a repeat" of the exceptional first-half leasing activity, others, including Mr. Willard Rouse, president of major East Coast developers Rouse and Associates, report a continued upswing. "Our business is up 35 per cent so far this year," he says.

Occupancy in the "Center City" area, which comprises about 44m sq ft, was running at 91.1 per cent during the first half, up from 89.2 per cent in the second half of 1982 but still lagging behind the 93.1 and 94.8 per cent of 1981 and 1982 respectively.

Only the industrial sector lags behind the trend, reflecting oversupply and the impact of a declining manufacturing base. Nevertheless, the industrial market in the metropolitan area also appears to have "turned the corner."

The Philadelphia property market is particularly diverse. It also has the reputation for being steady, indeed somewhat slow and conservative, in comparison with the "go-go" markets of the emerging south.

Attractive yields

But this too has had its advantages. Yields on the investment properties are comparatively high and have attracted the interest recently of both national and international investors. In addition, the breadth of the market has meant it was generally less severely hit by the recession than many of its counterparts.

Now there is evidence of a sharp upturn in the first half of 1983. According to the Philadelphia Federal Reserve Bank, despite the summer upturn in short-term interest rates "overall sales are still about 25 per cent ahead of a year ago, and residential activity, while not yet booming, is showing its first real signs of strength in over 2½ years."

In the downtown business district office leasing activity totalled 1.4m sq ft in the first half, according to figures prepared by Jackson-Cross, one of the city's major property agents—more than double the previous six months.

Over half the space let represented six major transactions by five separate corporations accounting for 27,000 sq ft. These included major lettings to three insurance companies including Cigna, which has decided to locate its headquarters in Philadelphia, and the new Atlantic Bell Company spin off as a result of the AT&T and T divestiture. It's an achievement which, given Philadelphia's past reliance on office user expansion rather than attraction from outside the area, Jackson-Cross describes as "a unique accomplishment."

As a result of these major

projects around the Independence Park and Society Hill area.

The residential market in Philadelphia took a battering during the recession. Housing starts fell to a mere 7,700 in the metropolitan region last year but a sharp pick-up in residential house building permits, up 102 per cent in the second quarter over the previous year, suggests a renewed surge of activity.

Sales of Philadelphia town houses and condominiums in the first six months exceeded those in either half last year and the upturn is expected to continue despite the recent "blip" in U.S. interest rates.

Office space rentals in the whole eight-county metropolitan area, which comprises about an additional 44m sq ft, are also showing a healthy rebound—2.5m sq ft in the first half which is almost 15 per cent higher than the whole of 1982.

In the downtown retail sector the 320m Gallery II project, housing Gimbel's and J. C. Penney among others, is proceeding, representing a further major expansion of the city centre's already modern shopping area.

Three weeks ago the city endorsed plans by Reading Company to construct a much needed 335,000 sq ft convention hall virtually next door to the new shopping centre. The hall represents Phase I of a convention centre project that will eventually total 670,000 sq ft gross, with space for 20,000 delegates and including a 1,200-room hotel. The cost of the total sale/leaseback project is about \$380m and completion is due in 1987/1988.

Elsewhere in the city the local government-funded Philadelphia Industrial Development Corporation (PIDC) is overseeing the Penn's Landing project, an imaginative waterfront redevelopment scheme, which should provide another boost to the already well entrenched conservation and restoration

Sharp difference

The metropolitan region figures also mask a sharp difference in performance between the eight individual counties. The four suburban Pennsylvania counties all showed an increase in activity while the Philadelphia county and New Jersey counties showed a decline.

Current rental rates for industrial property reflect the relative oversupply, although at around \$8 to \$15 a sq ft they appear to have stabilised.

There are, however, a number of new facilities currently on the market, including a 770,700 sq ft Roosevelt Boulevard from Bisswanger Company, the major national and international property company headquartered in Philadelphia which has been a pioneer of the industrial park concept, and facilities in the recently created free trade zone area.

In addition PIDC has over 1,200 acres available for development in its industrial park land bank as part of its urban renewal programme.

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Today the city ranks as the second or third largest insurance centre in the U.S. and among the top half dozen diversified service centres in the country.

The service sector, even excluding finance, insurance and

property, employs about 480,000 people in the metropolitan area—or about one in four of the area's workforce—and its growth over the past decade has more than outstripped the jobs lost in manufacturing.

One of the fastest growing sectors has been legal service. There are over 400 legal firms in the area, including the second largest in the U.S. and 10 of the top 200.

All the "Big Eight" international accounting firms

Major force in region

DESPITE THE industry's problems, particularly in the property and casualty business where low premiums and excess capacity have made much underwriting unprofitable, the Philadelphia insurance industry remains a major force in the local economy.

There are more than 250 insurance carriers in Philadelphia, not including agents and brokers. Altogether the industry employs about 21,000 people and shares with Hartford, Connecticut, and New York the headquarters of most of the major U.S. insurers.

Among the major insurance companies headquartered in the Philadelphia area are Penn Mutual Life Insurance with assets at year-end of \$4.01bn, Provident Mutual Life Insurance with assets of \$2.12bn and two major diversified financial companies—Cigna with assets of \$31.4bn and Colonial Penn group with assets of \$1.05bn. The city also serves as U.S. headquarters for a number of UK insurance companies, including General Accident.

One of Philadelphia's most recent "coups" was to persuade Cigna, formed last year through the merger of Philadelphia-based INA Corporation and Hartford-based Connecticut General, to set up headquarters in the city. Cigna, with shareholders' equity of \$4.6bn is the largest investor-owned insurance

company in the U.S. and employs 3,700 people in the city.

Mr Robert Kilpatrick, who emerged from being Connecticut General's chairman to become Cigna's president and chief executive, says Cigna chose Philadelphia over New York or Hartford because of its cost advantage over New York, better transport access than Hartford and because of the availability of a pool of insurance experience in the area. He adds that the "quality of life" is better in Philadelphia than in New York.

The merger did, however, come at a difficult time. Mr Kilpatrick says: "The industry has had its problems and so has Cigna." Last year Cigna's operating profits fell by 26 per cent to \$490.1m and during the first half of this year the company continued to report sharply lower property and casualty operating income.

Mr Kilpatrick emphasises that the recent poor earnings reflect the state of the industry and the economy rather than the impact of the merger. He says the merger of the two companies "is now complete" and claims

it has been "an outstanding success" despite suggestions on Wall Street and elsewhere that there has been internal friction between middle managers from the two original companies.

"The integration process has had its ups and downs," Mr Kilpatrick concedes, "and it was painful. But it really went well."

The company is now paying particular attention to its expenses in an effort to cut costs at the same time as developing a number of new and innovative product lines.

Mr Kilpatrick also looks for further mergers in the industry, which he believes is still an attractive one in the long term. Mr Charles Mather, president of UK Charles Mather and Co., one of the biggest independent brokers and insurance consultants in the area, agrees.

"We are in the midst of a period of tremendous competition and rate-cutting," Mr Mather says. "In property and casualty it is dog eat dog." Although he believes that most of the major companies have largely completed their acquisition activities he adds: "There has been a process of consolidation and that will continue."

His firm, which employs about 200 people, is a full service broker set up in 1973 which also operates as manager for a number of specialised insurance companies.

Insurance

not surprising given its wealth of academic, research- and medical institutions. What is perhaps surprising is that its potential has only recently been recognised.

Greater Philadelphia has 88 degree-granting institutions, compared to Boston's 68, with 226,000 students. The region has two Ivy League universities—the University of Pennsylvania and Princeton University—and many other nationally recognised learning centres such as Drexel, LaSalle, St Joseph's and Temple University. One of the country's top business schools, Wharton School of Business, is based in the area.

In addition, Greater Philadelphia is often described as "a real or potential national health centre". It has six medical schools which produce over 10 per cent of the nation's doctors, two dental colleges, nine colleges offering advanced degrees in biological sciences and three offering degrees in bio-engineering within the city itself.

Research facilities within the city include the Franklin Institute, the Wistar Institute, the Institute for Cancer Research, Jefferson University Medical School and the University City Science Centre. Altogether there are 80 health-related research and development facilities in Greater Philadelphia, 42 associated with universities, 19 independent R and D operations and 16 associated with Philadelphia-based companies like SmithKline Beckman.

It is estimated that 80 per cent of the pharmaceuticals produced in the U.S. are manufactured in the three-state region and in terms of scientists and engineers per 10,000

population Philadelphia, with a count of 66, ranks third after Houston and San Francisco.

Although the Greater Philadelphia region accounts for only 2 per cent of the U.S. population, 5 per cent of the country's chemists, 4 per cent of its medical scientists and 3 per cent of its engineers and computer scientists live and work in the area.

Despite this unrivalled "intellectual base" it is only recently that the area's potential as a base for high tech companies has been recognised.

In 1977 a task force report on the city economy called for the targeting of efforts aimed at the development of the medical-pharmaceutical industry.

Three years later the Philadelphia Association for Clinical Trials (PACT) was formed as a non-profit organisation for clinically screening new products and drugs. Last year PACT's services accounted for \$2.5m in revenues.

Several universities in the area have begun actively encouraging the transfer of technology into the private sector. Thomas Jefferson University, for example, has what John d'Apprix, vice-president, describes as "a very aggressive intellectual property management programme" which has led to the development of over 50 patented bio-medical products and processes.

The university, like others in the area, also participates in two of the area's most innovative organisations, the University Science Centre and the recently started Advanced Technology Centre of South-east Pennsylvania.

The University City Science Centre, which is probably unique in the U.S., was set up in 1964 as a non-profit company with shareholders comprising 25 universities, colleges and professional health institutions. Its purpose was to develop and manage an urban research park providing land and administration services—for a fee—to start up companies as well as conducting research under contract and in collaboration with member institutions.

Dr Randall Whaley, the energetic president of the Science Centre, describes it as being "highly entrepreneurial." Although it remains a non-profit organisation it has had operating profits in each of the last 11 years. So far, he says, it has helped 33 small growth companies get started. Many of these companies, like Centocor, a biotechnology company, have since "graduated" and moved out to Route 202.

Today the park is the largest urban-based research park in the U.S.—and a model for others—occupying 16 acres of previously derelict land close to the downtown area, housing 75 organisations and providing jobs for 5,000 people.

Earlier this year the Centre raised over \$13m from the private and academic sector and received a \$2.35m grant from the state to establish the Advanced Technology Centre of

CONTINUED ON
NEXT PAGE

PHILADELPHIA IV

Pioneer in forex options

Stock exchange

IN DECEMBER last year the Philadelphia Stock Exchange, long dwarfed by its New York cousin, caught the attention of the world financial community by becoming the first exchange in the world to trade options in foreign currencies.

Despite this, the local economy has lagged behind the national economy. Recessions have been longer and deeper. It is for this reason that local civic, academic and business leaders stress the importance of creating the right "environment" for the transformation from a manufacturing to a service industry.

Foreign currency options provide what the Philadelphia Exchange describes as "the third dimension to foreign exchange." They enable companies to hedge against the risk of sharp fluctuations in currencies through the purchase of options to buy or sell a specified amount of currency at a pre-arranged price at a specific date.

Volume is currently running around 1,500 contracts a day with a value of around \$37.5m and liquidity is increasing. Currently open market interest totals about 30,000 contracts worth about \$750m.

Sterling remains the most popular contract, followed by the Swiss franc and the D-mark, according to Mr Arnold Staloff, president of the Exchange's Financial Automation Corporation.

Mr Staloff says over half the business is coming from outside the U.S., primarily from London, other parts of

Europe and Hong Kong.

"Options in foreign currencies have given us some international recognition which we have never really had before," he says. Initially the activity on the foreign currency options floor tended to be speculative, but Mr Staloff says there is increasing evidence that the contracts are now being used primarily by corporate treasurers as a hedging instrument.

The foreign currency options have spurred interest and curiosity in both the Philadelphia Exchange and outside. Several other exchanges are now offering similar contracts and Chicago's International Monetary Exchange has said it intends to start trading options in foreign currency futures as opposed to physicals.

Some 450 firms, including most of the Wall Street majors together with the larger regionals, are now foreign currency option participants on the Philadelphia Exchange.

In fact Mr Staloff says the success of foreign currency options is only part of "a very dramatic explosion of activity" in the Exchange. In particular equity options have been growing dramatically.

Last year the Exchange traded 13.39m stock options, a 94.3 per cent increase over the previous year. Until the end of August stock option contracts were running 28.8 per cent ahead of the corresponding period last year, although the total volume is unlikely to match the 1982 full year, which was buoyed by the start of the market.

Trading in the 77 equities listed on the exchange is also increasing, up 70 per cent to 275.245m in the first nine months of the year, aided by the Exchange's heavy investment in automation and in particular its PACE system, which can execute up to 500 shares automatically. While these figures still look tiny when set against the New York Big Board volume, there does appear to be a resurgence of interest in the Philadelphia Exchange.

This is reflected in the membership. A few weeks ago Dean Witter Reynolds, the Wall Street securities firm, paid a record \$115,000 for one of the 505 full member seats on the Exchange.

Just two years after moving into a new building the Exchange is already running out of space. In a few months' time it will expand its options trading floor. It is also examining improving its overseas links, particularly with London.

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PHILADELPHIA V

Mergers follow easing of state bank laws

THE PHILADELPHIA banking market has seen a dramatic round of mergers following new state banking legislation enacted last year, which for the first time allowed bank holding companies to own more than one bank in the state.

Among the major acquisitions completed in the past nine months Girard Bank, the third largest bank in Philadelphia, has been acquired by Pittsburgh-based Mellon. Philadelphia National has merged with National Central Financial Corporation, whose primary subsidiary is Hamilton Bank, and Fidelity Bank has acquired Southeastern National Bancshares of Pennsylvania.

Restrictive state banking legislation, coupled with tough state consumer lending laws which have also been eased, had stunted the growth of the region's banks. The change therefore has accelerated a process of consolidation which was already apparent and opened up new opportunities.

Between the end of 1972 and June this year the number of commercial banks in Pennsylvania fell from 439 to 334 according to the Philadelphia Federal Reserve Bank. Most bankers, including the Philadelphia Fed's president Mr Edward Boehne, expect the process of mergers and acquisitions to continue.

"I think there probably will be fewer independent Philadelphia banks. However, I don't think there will be a reduction in the number of banking alternatives because I think as we move more into interstate banking there will be more alternatives," said Mr Boehne.

As part of this process most banks are also setting about redefining their priorities in an attempt to come out a specific East Coast regional banking centre identity.

The Philadelphia banks are also expanding the range of services they offer. In particular a recent Philadelphia Fed survey revealed that 10 out of the Delaware Valley banks surveyed already offer discount brokerage services—usually through Fidelity Financial Services of Philadelphia.

Traditionally Philadelphia banks have been more conservative in their lending, but the recent survey revealed that they are now more willing to take risks.

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How new names view their future

THE CHANGES in state banking legislation have led to a reorganisation of the structure of the Philadelphia bank sector. Under the old regulations the industry was fragmented, with no one bank dominating the market and a "tier" of banks all much the same size offering competing services.

Now three of the city's major banks—Girard, Provident National and Central Penn National—have been acquired by "out of city" banking groups, while among the other major ones First Pennsylvania Corporation has been left out of the merger rush. As a result of the merger and acquisition activity new holding companies have been formed and new names have appeared on the banking scene.

The following is a brief summary of the major banks in Philadelphia and their business.

Philadelphia National Bank (PNB) has emerged as the main unit in the largest Philadelphia-headquartered commercial banking group following the acquisition earlier this year by Philadelphia National Corp. of National Central Financial Corp. NCFC's principal subsidiary was Hamilton Bank, with assets of \$2.5bn. The merger resulted in the creation of a new bank holding company called CoreStates, with assets of over \$8.8bn.

Sound reputation

PNB, with a reputation as a well managed, highly successful bank, has extensive correspondent banking relationships, an Edge Act subsidiary in New York and a number of overseas offices. In addition, CoreStates has set up a credit card operation in Delaware to take advantage of more relaxed consumer lending laws.

Mr Frederick Heldring, CoreStates vice-chairman and vice-chairman of PNC, says the bank is "very strong in non-credit services requiring a very capable and dedicated operational and systems group. We do not believe you can be an excellent bank without an excellent processing system, so we are really dedicated to that notion."

The bank has invested heavily in technology for its processing systems and in an automated teller system called MAC which the bank runs for a fee, for over 100 financial institutions.

In the wider international banking arena PNC has tried to steer clear of syndicated loans and where it has become involved it has usually limited exposure to short-term loans. The bank's total foreign exposure is less than 14 per cent of total loans and PNC's combined exposure to Mexico, Brazil and Argentina is about 12 per cent of the bank's total net worth.

High hopes on Route 202

CONTINUED FROM PREVIOUS PAGE

South-eastern Pennsylvania—a project aimed at creating almost 10,000 jobs and helping nearly 300 start-up companies in the first four years.

The other recent development to Philadelphia's race to win a sizeable share of the new emerging growth industries is in the field of finance.

One of the reasons why the region may have been slow to exploit the potential for the creation of new small growth companies was the lack, until recently, of an established source of local venture capital.

A study by Robert Mitchell, a Wharton professor, revealed last year that less than two per cent of the \$36m in venture capital invested in 46 local companies, mostly in the past decade, came from Philadelphia. His finding is confirmed by Mr John d'Aprix: "Most of the funds were coming in from outside the region," he says, and because of the nature of venture capital funding Philadelphia's share was limited.

MAJOR BANKS PERFORMANCE

(Year ended December 31 1982 and first six months 1983)

Holding company	Total assets (\$bn)	% change	Net income \$m	% change	Total loans \$bn		% change	Return on equity %	Return on assets %
					1982	1983			
CoreStates	6.3	0.07	56.7	59.0	3.3	—3.0	16.3	0.96	
Philadelphia National Bank	9.0	n/a	38.5	n/a	4.6	n/a	18.3	1.09	
Six months 1983	9.0	n/a	38.5	n/a	4.6	n/a	18.3	1.09	
First Pennsylvania	5.4	3.3	—26.8ys	\$29.0	3.0	—1.0	14.2	0.26	
Six months 1983	5.2	4.4	—7.7ys	\$11m	3.2	—2.5	n/a	n/a	
Girard	4.8	0.6	31.8	—17.5	3.2	7.0	11.0	0.71	
Six months 1983	25.3	32.4	87.7	41.7	14.6	33.8	14.8	0.77	
Mellon National	4.1	12.0	28.3	—5.0	1.7	—11.0	14.4	0.77	
Six months 1983	5.2	40.4	29.0	116.0	2.1	17.3	15.5	0.85	
Provident National Corp	4.0	20.8	44.0	11.4	1.8	14.2	16.98	1.28	
PNC Financial	11.5	12.0	55.6	16.0	5.5	7.2	15.9	0.99	
Six months 1983	11.5	12.0	55.6	16.0	5.5	7.2	15.9	0.99	
American Bancorp	2.4	16.0	22.5	6.0	1.4	5.0	14.2	1.0	
Meridian Bancorp	3.6	n/a	14.9	20.8	2.1	5.6	12.4	0.85	
Industrial Valley Bank and Trust Company (IVB)	1.8	7.2	11.4	18.9	0.90	6.5	13.05	0.65	
Six months 1983	1.8	0.3	6.1	4.5	0.92	5.5	—	—	

\$/a Not available. * Pittsburgh National Corporation and Provident National Corporation merged on January 19 1983 to form PNC Financial Corporation. † Philadelphia National Corporation merged with National Central Financial Corporation on May 2 1983 to form CoreStates. ‡ Consolidated figures. § The Girard Company was merged into Mellon National Corporation on April 6 1983. ¶ Returns for 1983 exclude after-tax gain of \$111m on sale of bank premises. || Meridian Bancorp is the holding company for American Bank and Trust Company (American Bancorp) and Central Penn National Bank which merged on January 1.

Domestically, says Mr Heldring, the bank's emphasis is "substantially on the region as far as loan generation is concerned." In particular the bank is seeking to expand its consumer loans and further increase its share of the corporate middle market.

Expansion at CoreStates and PNB is likely to remain controlled. Mr Heldring says, however, there may be other acquisitions and five years from now he sees CoreStates as a \$15bn regional banking group—with "more than two banks in CoreStates."

PNB's fortunes are in stark contrast to those of First Pennsylvania Corporation. The latter is the oldest bank in the U.S. and was the second largest in Pennsylvania after Mellon until disaster struck in 1980.

The bank had gambled wrongly, as it turned out—on a fall in U.S. interest rates by building up a large bond portfolio. As a result it had to be pulled back from the brink of collapse by a Federally sponsored \$1.5bn package of loans and credit lines.

Today it is still trying to regain its earnings—and its pride. From a peak of \$8.1bn in 1978 its assets had shrunk to \$5.2bn at mid-year. In the second quarter the bank reported its eighth consecutive quarterly loss, bringing its net loss for the half-year to \$7.7m, compared with a net loss of \$11m in the corresponding period last year.

Nevertheless, the picture is beginning to look brighter. The bank has made considerable progress in restructuring its

balance sheet and has started pre-paying back the loans made available under the rescue plan.

Mr Leonard Caldwell, an executive vice president in charge of the bank's International group, says the bank is extremely pleased with the progress made.

Middle market

Although the bank has clearly been sidetracked by its own problems, Mr Caldwell says First Pennsylvania continues to view the market as "extremely attractive." The bank's strategy, he says, will be further to develop its strong market position, particularly in the wholesale middle market and "across the board in consumer banking."

First Pennsylvania is the most heavily exposed Philadelphia bank internationally; international assets represent about 25 per cent of total assets. But Mr Caldwell, who ran the bank's London office between 1978 and 1981, says the bank's exposure to foreign private sector borrowers is substantially lower than some of its competitors.

Mr William Eagleton, chairman of Girard and now chairman of Mellon National, says:

"We are in the process of integrating the two institutions, which is the route we have chosen to go. I think that

unlike some of our competitors who have also completed mergers we are moving ahead as rapidly as we can to integrate the organisations fully."

Mr Eagleton brushes aside suggestions that Girard may lose out in the Philadelphia market because of its new Pittsburgh connections. For the moment Girard will keep its name but Mr Eagleton adds:

"It is my instinct that ultimately there are advantages to be gained by operating under one name."

Meanwhile the combined group is also pushing ahead with a business development plan which Mr Eagleton says focuses on building Girard's market share on the East Coast to match Mellon's share in the west of the state.

As part of that process the bank is acquiring Central Counties Bank in State College, Pennsylvania, further underpinning an East Coast banking network which already included Girard Bank Delaware.

Branch system

Internationally, he says, the merger with Mellon will extend Mellon's overseas office branch system trading under the Mellon name. In places like London where both Mellon and Girard had a branch these will be combined.

Among the other banks in Philadelphia, Fidelity, part of the Fidelcor group, is perhaps the most aggressive. In June Fidelcor completed its acquisition of Southeast National Bancshares of Pennsylvania, pushing the group's total assets up to \$5.2bn. Fidelcor is widely expected to make other acquisitions. In the meantime Fidelcor says the two banks will continue to be run as separate businesses.

Provident National Corp, a well managed and highly profitable Philadelphia bank which was acquired by Pittsburgh National Corp and now forms part of a \$1.6bn expanding banking group, is also expected to retain its separate identity, at least for the time being. The merger, which created the second largest banking group in Pennsylvania, is generally regarded to be "out of equals."

Earlier this year Provident National's trust division, the largest in Philadelphia and the fourth largest in the U.S. in terms of assets under management, became the first bank in Philadelphia to offer customers what PNC describes as "total financial planning" from one department called its Financial Planning Centre.

These figures suggest that any economic development plan centred on luring high-tech companies and jobs is flawed. Dozens, maybe even hundreds, of localities are competing for only 2.5m to 3m new jobs. There are just not enough jobs to go around.

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Our client is one of the fastest growing trading companies in Saudi Arabia with an enviable reputation for dependability and service. Associated with many international companies, our operations mainly centre on oil, gas and transportation, food operations and appliances and contracting services. This new appointment, reporting to the Vice President, will involve close co-operation with joint venture partners, operational reviews and investigations and analysis of business in trading divisions. Candidates will be qualified accountants with extensive senior level financial management/project control experience, ideally with some experience in a large contracting/petrochemical environment. In addition to an attractive tax-free salary, generous benefits will include free-furnished apartment, car, married status contract.

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**Accountant/
Controller**
Negotiable salary
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Send full cv to Alan Marden, PER, Grove House, Grove Place, Swindon SN1 5DE.

PER, Moorfoot, Sheffield, S1 4PQ. Central 24 hours answering service (0742) 750197. Applications are invited from both men and women.

Unit Trust Management

Administrator for major unit trust expansion

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An important part of their development strategy is the expansion of the unit trust business. The Society is planning to launch a number of new trusts to offer alongside its successful Pelican fund and to handle the administration of all the unit trusts internally.

Your main responsibilities will be to set up, staff and manage the provision of all administrative services and accounting functions required, and to act as secretary of the unit trust administration company.

The successful applicant will have had a broad practical experience of unit trust operations including involvement with the development of new unit trusts. Experience of managing staff is essential together with a high level of communication and interpersonal skills. Candidates with an FCA qualification, in the age range 30 to 40, will be preferred.

This is a challenging opportunity and wider responsibilities are likely to become available in the future. Our client offers a good salary with attractive benefits, which include a non-contributory pension scheme, generously assisted staff house purchase scheme, as well as free lunches. You should be prepared to move to the Aylesbury area (if not already resident there) and assistance with relocation expenses is available where appropriate.

Please telephone (01-628 1644 at any time) or write in the first instance for further details and an application form. M. Horden ref. B.1446.

This appointment is open to men and women.

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Group Financial Analyst

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Circa £13,000

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MESSEL

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As part of an established team, you will be expected to stand on your own feet, be flexible and make an immediate impact in the sector. We are therefore prepared to negotiate a remuneration package which will attract the best talent available and which will reflect the importance attached to these appointments.

Please apply in writing enclosing a comprehensive C.V. to:-
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Personnel Manager,
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100 Old Broad Street
London EC2P 2HX.

PENSIONS MANAGER a rare opportunity

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The challenge of designing, implementing and managing a new superannuation scheme for 20,000 people is rare indeed. However, such an opportunity does exist as a result of the proposed change of status of the Royal Ordnance Factories. The ROF organisation, consisting of 11 factories engaged in the development, manufacture and supply of defence equipment and armaments, has sales turnover of £498.5 million in 1982/3 with trading profits of £56.8 million. Under government proposals planned for early introduction to the new Parliament, the ROF's will become a Companies Act Company in preparation for the introduction of private sector capital. This appointment reflects the importance attached to the development of satisfactory pension arrangements for both current employees (in Civil Service) and for new recruits. The successful candidate will advise senior management and direct activities assisted by appropriate support staff as necessary. Extensive experience of pensions management in large organisations is essential, together with a thorough knowledge of modern practices. Age range will probably be 40-55.

Salary will be in the range £17,890-£22,040 including London Weighting. The appointment is expected to be for an initial period of 2 years. When the organisation has acquired the status of a company, the Compensation and prospects will be open to negotiation under the new terms of employment.

For full details and an application form to be returned by 27 October 1983 write to Civil Service Commission, Almon Road, Basingstoke, Hants, RG21 1JB, or telephone Basingstoke (0256) 665361 (answering service operates outside office hours). Please quote ref: G/6078 J.

**Royal
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Factories**

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The Water Authorities' Association is seeking an Assistant Investment Manager for the Water Authorities' Pension Fund.

From 1st October, 1983, the Water Authorities' pension scheme is administered by the Severn-Trent Water Authority but responsibility for the Investment Management of the Fund is delegated by the Authority to a Management Committee established by the Water Authorities' Association. The Association accordingly employs the investment staff. The post now advertised is in the Fund's Direct Investment Management Unit. The Unit manages half the Fund's quoted securities to a value of about £350m. It is responsible to, and will meet regularly with, the Management Committee.

The successful candidate is likely to be in his or her late twenties or early thirties and to have had several years' experience in a portfolio management team, although other experience might be considered. He or she will be expected to work with the Investment Manager and his Deputy Investment Manager in the formulation and execution of investment policy in all securities markets and to have special responsibility for the office's information systems.

Salary: £18,000-£20,000 plus London Weighting of £1,340. City location.

Application, in complete confidence, not later than 21st October, 1983, to Mr. C. W. Crowther, Direct Investment Management Unit, 40/42 Cannon Street, London EC4N 6JJ (01-248 4334) from whom further details may be obtained.

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28-36

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This appointment calls for a man/woman aged 28-36 with at least five years' experience of fund management, soundly based on stock analysis and, preferably, knowledge of smaller quoted/USM companies. Such experience could have been gained with an investment house, pension fund, insurance company or stockbroker, and the successful applicant is likely to be a graduate or possess a relevant professional qualification.

A generous remuneration package is offered which includes both basic salary and a profit sharing element. In addition there are the normal banking benefits including a subsidised mortgage and car.

Please write in confidence with full details to Colin Barry at Overton Shirley and Barry (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-583 1912.

**Overton Shirley
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SENIOR MANAGER CORPORATE LENDING

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Our Client is a wholly owned subsidiary of a substantial banking group, and provides a complete range of wholesale and merchant banking services. Considerable expansion has taken place in recent years and further development plans necessitate the appointment of a senior lending banker to play a substantial role in the control and development of its corporate lending activities.

Candidates, in the age range 30/35 years, will have a thorough and broadly-based lending experience embracing both credit and business development. Qualities of sound judgement, self-motivation and presentation will represent critical factors in the selection process.

This is an important and senior appointment offering considerable career opportunities, and will be matched by a competitive salary and generous fringe benefits including subsidised mortgage, an attractive pension scheme and car.

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The successful applicant will be granting loans as well as organising and supervising the day to day administration. You are likely to be in your early thirties, an AIB, with considerable working experience of personal lending gained in a Clearing Bank, perhaps at Manager's Assistant level.

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Write for an explanatory booklet and application form to:
Cheryl Jones, Dunbar & Company Ltd., 53 Pall Mall,
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FOREIGN EXCHANGE DEALERS.

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Do you have several years' experience in international banking? Are you now looking for the opportunity to enhance your marketing skills by joining a major bank active in the syndicated loan and bond markets? As the fourth executive in the international division you will be primarily responsible for marketing to existing and new borrowers in Spain which will involve working closely with the Bank's representative office in Madrid. In the long term it is envisaged you will cover other countries in Europe. Aged in your mid to late 20's, you are a Graduate with a

minimum of 2 years' experience in a relevant banking environment. A second language is not essential as the main criteria are ability, good communication skills and enthusiasm.

An attractive remuneration package will be offered, dependent on experience. Prospects exist for advancement to a more senior position at a later stage. For a confidential discussion ring, or preferably write enclosing a CV (quoting ref. 6268) to Barbara Lord at Cripps, Sears & Associates Ltd. (Personnel Consultants), 88/89 High Holborn, London, WC1V 6LH. Tel: 01-404 5701 (24 hours).

Cripps, Sears

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Aged 23-26 you will possess a degree (or similar) qualification in a relevant discipline which will ideally be coupled to planning experience in an oil or oil-related company.

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Find out more by contacting our Consultant, Isobel Dixon on 0992 552552 or alternatively send a brief CV to her at Macmillan Davies Personnel Consultants, The Old Vaults, Parliament Square, Hertford SG14 1PG.



London & Scottish Marine Oil PLC

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Citicorp International Bank Limited is significantly expanding its trade finance services. This development has created an immediate opportunity for an experienced A Forfait Executive.

As a member of a highly professional team based in London, you will be totally involved in all aspects of A Forfait marketing in co-operation with other marketing officers throughout Citibank's International Branch and Capital Markets Group network which operates in 94 countries. You will also be responsible for handling all related documentation.

Indeed, you will have at least 3-4 years' A Forfait or relevant experience. The ability to make a creative contribution together with good

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An attractive compensation package will fully reflect your experience and qualifications. You will also have significant scope to broaden your merchant banking experience and assume added responsibilities in our Trade Finance Division.

Please write with full personal details to: Morley West, Group Personnel Officer, Citicorp International Bank Limited, 335 Strand, London WC2R 1LS.



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Central London

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Negotiable from £12,000

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FINANCIAL SELECTION SERVICES

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- The evaluation of projects and capital expenditure.
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- The development of financial modelling systems.

A knowledge of German would be an advantage.

The salary offered will be according to experience and ability with all the usual banking fringe benefits.

Confidential Reply Service. Please write with full CV quoting reference 1845JS on your envelope, listing separately any company to whom you do not wish your details to be sent. CVs will be forwarded directly to our client, who will conduct the interviews: Charles Barker Recruitment Limited, 30 Farringdon Street, London EC4A 4EA.

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A rare opportunity has arisen to join a young, progressive and soundly based organisation in the leisure industry. This successful company, with turnover approaching £50m, controls an increasingly wide range of activities throughout the UK.

To complete the new management structure, an experienced company secretary is required to service a distinguished board and to control a number of the company's legal and administrative central services.

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Central London
Age 34-40

c.£20,000+

experience – ideally in service industries. Motivation and a keen commercial outlook are required.

An appropriate salary will be negotiated. Other benefits, and prospects, are attractive. Please reply in confidence, quoting reference 2321/L, to E.M. Neil, Peat, Marwick, Mitchell & Co., Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

PEAT MARWICK

PENSIONS MANAGER

Our 1983 Interim Report re-affirms Britoil as the most active explorer on the United Kingdom Continental Shelf, with a commitment to expand its overseas interests.

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The person appointed is likely to be in the age range 30-40, with around 10 years' experience of Pension Plan administration. He or she must be able to demonstrate an in-depth knowledge of pensions legislation and be capable of supervising the transactions of external investment managers.

Britoil

A knowledge of computerised systems and the personal qualities necessary to influence future development of the Plan will be regarded as pre-requisites.

A highly competitive salary and benefits package is offered, which includes generous assistance with relocation arrangements, where appropriate, to our Glasgow Headquarters.

Our outstanding pension scheme includes life assurance cover, and provision is made for private medical insurance.

If you would like to be considered for this opportunity to manage a rapidly expanding and top-performing Pension Plan, please write, giving comprehensive details of your career to date, to: K.W. Mearchart, Senior Personnel Officer, Britoil plc, 150 St. Vincent Street, Glasgow G2 5LJ, quoting reference PM/KWM/FT. This position is open to men and women.

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P. S. Refson & Co. Limited is seeking a very experienced banker for an important role in this expanding area of the Bank's activities.

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INVESTMENT ANALYST U.K. EQUITIES LONDON EC2

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To apply, please send full details of qualifications, salary and experience to:

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Staff Assistant,
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Telephone Aylesbury (0296) 33100

The Equitable Life

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The London Branch of a major international bank has been rapidly expanding its activities in the syndicated loan and bond business. Acting as lead or co-managers, they now have a large and complex portfolio with borrowers in over 40 countries.

They wish to appoint a Supervisor, loans administration, responsible for three staff and responsible to an Assistant Manager. The duties will include all aspects of loan administration, and you will take personal responsibility for more complex loans as well as preparing reports for both branch management and Head Office.

You will already have at least 4 years'

Cripps, Sears

experience in loans administration which will include some time in a supervisory capacity. Probably aged 28 to 35, you are self-motivated, have a good eye for detail and possess excellent planning and administrative skills. Benefits include a competitive salary, bonus, LV's, season ticket/loan, mortgage subsidy etc. Prospects exist for advancement to a more senior position at a later stage. So if you are ready for a new challenge, ring or preferably write (quoting ref. 6267) to Barbara Lord at Cripps, Sears & Associates Limited, Personnel Consultants, 88/89 High Holborn, London WC1V 6LH. Telephone 01-404 5701 (24 hours).

The position, which is London based, carries an attractive salary and the full range of standard fringe benefits. Please reply to Box A8321, Financial Times 10 Cannon Street, London EC4P 4BY

The fully recognised London branch of an American bank, employing 200 people and active in foreign exchange, corporate and sovereign lending, and trade finance, is expanding its activities in trade finance and wishes to attract an individual at officer level who has had some five years of credit or lending experience. A knowledge of ECGD is required and the successful candidate will have to fit into a team of three.

The position, which is London based, carries an attractive salary and the full range of standard fringe benefits.

Please reply to Box A8321, Financial Times 10 Cannon Street, London EC4P 4BY

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FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
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Thursday October 6 1983

Labour trips on defence

AT THE beginning of this week the British Labour Party and its leaders for many years. The party has a new leader and deputy leader, both of whom were elected by an overwhelming majority. All the talk at the Brighton conference was of unity.

It would be inaccurate to say that this unity had failed its first important test for what happened in the defence debate yesterday was not that the party split down the middle, as it has on this issue in the past. On the contrary, the conference decisively reaffirmed its belief in unilateral nuclear disarmament with only an articulate minority speaking out against.

Indeed, the debate would have been considerably less divisive if the Labour MP Mr Gavin Strang had not provoked Mr James Callaghan, the former Prime Minister, into intervening. Mr Strang was under the mistaken impression that Mr Callaghan was about to intervene in any case, so he attacked him in advance. Mr Callaghan then went to the rostrum and said that Labour's defence policies had cost millions of votes at the general election. It was just the sort of exchange that the conference as a whole wished to avoid. As a result Mr Strang was not the most popular figure in the parliamentary party last night.

It is also true that some of the most extreme resolutions were rejected. For example, there was very little support for a motion which implicitly condemned Mr Callaghan for stabbing the party in the back by his remarks on defence during the election campaign. At the other end of the spectrum, a resolution from the engineering workers calling for multilateral nuclear disarmament was also defeated. Unilateralism easily won the day.

Language

The language of even so-called moderate resolutions which were passed is worth noting. Composite resolution 39 says that a future Labour defence policy must be "non-nuclear and solely concerned with the protection of Britain and its people." If that is not an anti-Nato resolution, it is hard to see what is. For the idea of only looking after your own defence is hardly compatible with membership of an

independent nuclear force at all costs.

Mr Denis Healey and some of his colleagues say that it was unrealistic to expect Labour to change its defence policies at one conference, especially so soon after a general election. Perhaps. Yet yesterday's votes are a reminder of how far the party has to go if it is again to appear credible to a majority of the electorate.

The lessons of African elections

KENYA'S ELECTIONS last week, and Nigeria's five-week-long polling marathon in August and September, provide good examples of the two contrasting electoral systems in Africa: the former in a one-party state; the latter with six contending factions. Zambia is due to hold a one-party poll at the end of this month, and Malawi held its own earlier in the year.

It may seem peculiar that one-party states hold national elections at all, since the overall result is a foregone conclusion. Yet a number in Africa religiously go to the polls every four or five years to renew their unchallengeable mandate. As for the multi-party democracies on the continent, some would argue that they are little different, because the ruling party almost invariably tends to reinforce its dominant position.

The biggest questions over the one-party system as it is practised in Africa are whether it provides any adequate mechanism for change of leadership, and whether it allows for any debate of genuine policy alternatives. The outcome of the Kenyan elections suggest a negative answer to both those questions, but it has shown that the system is rather more flexible than it might appear on the surface.

Personalities

In both Kenya and Malawi, nearly half the sitting representatives were rejected by the voters—some 40 per cent in Kenya's case, including five Cabinet Ministers. Kenyan electors were given a wide choice of candidates, up to 15 in some constituencies, and very few were actually turned down by the party hierarchy when they submitted their nominations. Moreover, the intention of President Daniel arap Moi in calling the election—which was to rid the party of “distloyal” members—was not notably successful: as many of his own supporters were defeated as were opponents.

Nevertheless, the major issues of concern in the country were not aired in the campaign: the underlying threat to the political system represented by an abortive coup attempt in 1982, and allegations of renewed coup-mongering this year; and the need for a re-direction of economic development and reform of the state

ECONOMIC VIEWPOINT: WORK SHARING

A flawed, dangerous nostrum

By Samuel Brittan

AS IN every period of high unemployment, calls are going out in many countries for measures to cut the labour supply. The EEC Commission has made common cause with the unions in demanding a shorter working week. One well-meaning body after another calls for early retirement, longer schooling, or even military conscription: anything that can be dreamed up to take more people out of the labour force. Even the British Government has provided financial incentives for early retirement and sharing of jobs among part-timers.

There is a perfectly good case, which we have argued ourselves several times, for not replacing the Polaris nuclear force with Trident. There is an even better case for including Polaris in multilateral negotiations on arms control at the appropriate time and place. An excellent case might also be made for a nuclear freeze, provided it is realised that it would need to be verified and then followed by intense negotiations on arms reduction.

Labour, however, wants it all at once and an end to alliance obligations to boot. Moreover, while the party speaks of a non-nuclear defence policy either within or outside Nato, there has been little acknowledgement so far of the increased expenditure that reliance on conventional forces would entail.

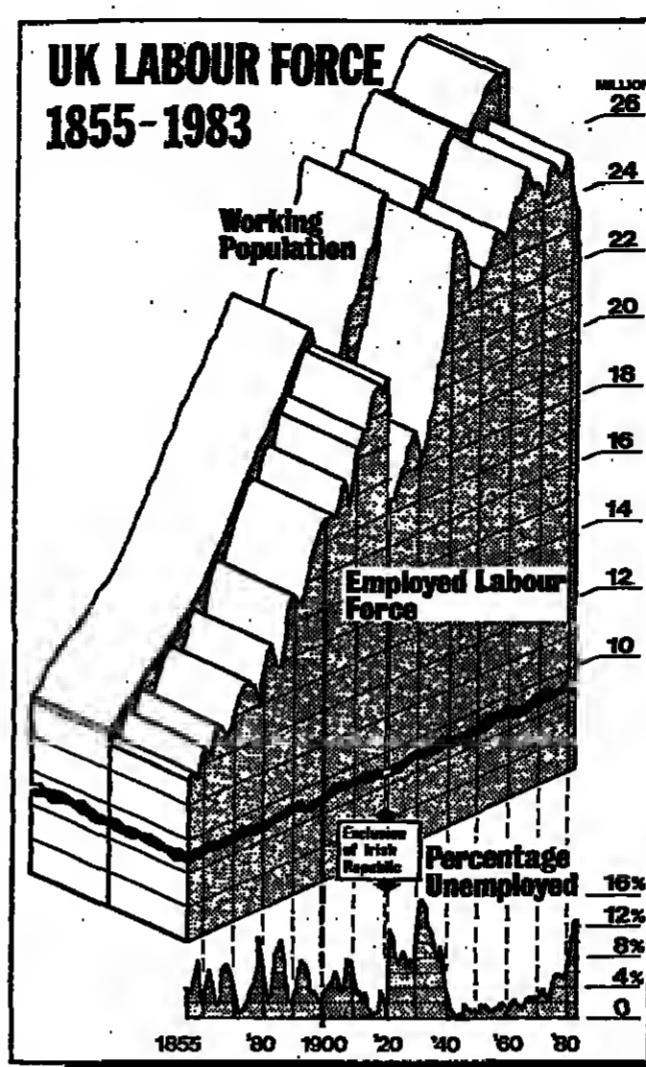
In a conference briefing paper yesterday Mr Strang did not conceal his relish to withdraw from the alliance. Yet there is a notable contradiction in his approach. If, as he argues, it is wrong to keep Polaris as a negotiating weapon which might exert some influence on the superpowers, it is equally wrong to believe, as he does, that a Britain which has totally renounced nuclear weapons will be able to give a lead for effective world disarmament. The arrogance of the unilateralists is merely the counterpart of those who insist that Britain must maintain an independent nuclear force at all costs.

Unfortunately, however, professional economists are far from free of the fallacy in their public pronouncements. For instance, the OECD has just published a media-satisfying Employment Outlook suggesting a spine-chilling prospect.

The report is based on an “accounting framework” which may be useful for very short-term forecasts, but which is systematically misleading for long-term structural policy. This framework is based on an estimate of the increases in labour—18m to 20m in the OECD area in 1984-90. If, in addition, unemployment is to be reduced to its 1979 level another 15m jobs will be required, making a combined total of 35m, or “20,000 extra jobs, every day.”

In this framework, shorter hours or withdrawal from the working population appear as beneficial ways of easing the problem. Otherwise—and this is arithmetically true—the prospect of jobs, given productivity growth, depends on the expansion of output. Although it is not explicit beyond 1983-84, the impression is given that output prospects are grossly inadequate, at least in Europe although not in the United States, to prevent unemployment from getting worse.

The report pays lip-service to



Source: Statistical Tables of National Income etc., Cambridge 1972 and FT Statistics Division.

Astonishing though it might seem... the number of jobs also rises in line with the working population.

on the taxpayers and on social security contributors still at work. The most humane approach would be to encourage those still capable and willing to prolong their working lives. Yet proponents of the “lump of labour fallacy” want to move in the opposite direction, to reduce the retirement age and further increase the burden on taxpayers in the misguided hope of easing unemployment.

Alarms about technological development destroying jobs are nearly as old as the human race. They have been expressed whenever an apparently labour-saving invention has appeared. Few people now remember the scare when the earliest types of automation appeared in the motor industry in the 1930s; but other examples go back much further—well beyond the Ludites who roamed the country after the Napoleonic Wars destroying machinery. In the same century, people were believed to be “eating up” jobs on the land. No doubt the inventors of the wheel were denounced for putting pack-

some of the real causes of unemployment in the introductory chapter by mentioning factors such as the decline in rates of return on capital and the disproportionate rise of the share of labour costs in value added. But this is grafted onto a report based on an accounting framework in which depressed labour markets have no effect on real wages, and wages have no effect on employment. Even the introductory chapter calls for selective “early retirement” and “job-splitting”.

The fundamental fallacy is to suppose that the number of people in the working population and the number of jobs are two entirely independent quantities, which have no

relation with each other; so that if the working population doubles, the unemployment rate, if it is zero to start with, rises to 50 per cent. It ignores the fact that if there are more people available for work, it will be in someone’s interest to employ them and produce more output.

Since no amount of abstract reasoning seems to carry conviction, it is useful to look at the crude historical record. The chart shows the growth of the UK working population from 12m in 1855 to 20m in 1983, and 26m in recent years. Despite changes in the proportion of retired people, schoolchildren, students and non-working wives, the series moves in very much

the same direction as that of the total of the population itself. The line underneath shows the total number of people in employment—including self-employed. Astonishing though it might seem in the light of contemporary wisdom, the number in employment also rises in line with the working population. In 1855 it was 12m; in the middle 1860s it exceeded 25m before declining to about 23m in the recent recession.

Of course the labour market does not adjust perfectly to the shocks it experiences. Unemployment—the gap between the working population and total employment—fluctuates a great deal both with the short-term economic cycle and with longer-term economic conditions. But it is largely independent of the total number of people in the labour force.

If all workers held some capital, the result would be economic bliss. Most desires and needs would be met with a minimum of effort; voluntary leisure would be high; and even though wages might be low, people’s income would mostly derive from their share in profits earned on robots.

The obstacle in the present case is the present concentration of capital ownership. Workers would, therefore, have an interest in holding real wages above market-clearing levels.

Alarms about new technology are nearly as old as the human race

levels by union or similar activities with a resulting rise in unemployment.

Meade has two remedies: one is a form of nationalisation; the second and more interesting, would be a “property-owning democracy” in which the representative citizen was a representative owner of property as well as a representative potential worker. The national income, including the products of the robots, would again be more equally divided and the workers decreased employment would again become voluntary leisure rather than involuntary unemployment.

Although, unlike most children I meet, I do not take seriously of the utopia, or nightmare, of a completely robot society, I do think that there are sufficient forces tending to lower the price of labour relative to that of capital to take Prof Meade’s worries very seriously. But the response should take the form of market-clearing wages combined with a wider diffusion of property ownership rather than illiberal constraints on who can work for whom and for how long and up to what age.

Men & Matters

Giving up drink

The redoubtable Mary Cunningham is leaving Seagram, the distilling group, where she has been a vice-president for the past two and a half years.

She joined Seagram in the wake of the row which blew up at Bendix Corporation over her relationship with the equally redoubtable Bill Agee, then the chairman of Bendix and now her husband.

Agee, in his turn, left Bendix after it was acquired by Allied Corporation in one of Wall Street’s more bloody takeovers.

Mary Cunningham has been advising on the development of Seagram’s wine business, which broadened last week by the decision to buy Coca-Cola’s Wine Spectrum subsidiary. She assures me that the idea of an acquisition came from her.

She will now be devoting her energies to Semper Corporation, a venture capital and consultancy business set up by herself and her husband. But,

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She left Bendix assuming that her cabinet colleagues would approve a rise in export credit insurance charged by an average of 40 per cent with effect from this month.

Stoltenberg argued that he had given up the money because the state-backed insurance scheme was plunged into deficit and the hole had to be plugged with tax-payers’ funds.

When he got back home, however, he learned that the cabinet had given the green light for a rise—but not until



Kinnock's started com-promising already I see"

plagued by bad weather which forced the desert track several times.

The record attempt has also been a cliffhanger financially. The team had actually run out of funds at the end of last week. There was an anxious wait while in London a sponsors’ meeting was held which finally decided to allocate a further £20,000 to allow the team to operate until the end of this week. Noble made it with just days to spare.

Third time lucky

One person delighted with the award of the Nobel Peace Prize to Lech Walesa is Herman Rebhan, general secretary of the 14-strong International Metalworkers’ Federation.

The leader of the international union nominated Walesa for the peace prize in 1981, 1982, and again this year.

“I had given up hope,” he said from his Geneva-based headquarters, “but it’s better late than never. I am sure every Pole will be celebrating the award. So too will all trade union organisers around the world. This is the first Nobel Peace Prize for a trade union leader. It shows that the idea

of independent trade unionism is alive and kicking.”

Although Rebhan met with some of Walesa’s aides his projected meeting with the Solidarity leader was dashed when the Polish Government refused the IMF general secretary a visa to visit Poland.

“Now I hope I can meet him when he comes to Oslo to get the award,” said Rebhan. “That is if Gen Jaruzelski gives him a passport that allows him to return to Poland.”

Ireland Ltd.

Irish investors and commentators who turned up in Dublin this week to beat the economic forecasters Bob Beckman could hardly believe their ears. The author of *The Downsway* who predicts an imminent great world depression is very bullish about Ireland Ltd.

Beckman, who is in Ireland by courtesy of the Irish office of Guinness and Mahon, thinks the Irish Government is doing a better job than Mrs Thatcher.

“Thirty-five per cent VAT in Ireland,” he mused admiringly.

He also thinks that the Punt has better long term prospects than sterling, even without Irish oil.

All this is ready stuff to be saying up to the Irish who, these days, are used to fairly unremitting gloom.

There is, however, a qualification to Beckman’s prediction that Ireland could be well placed to take advantage of recovery. His time-table envisages that recovery not starting before the mid 1990s...

High office

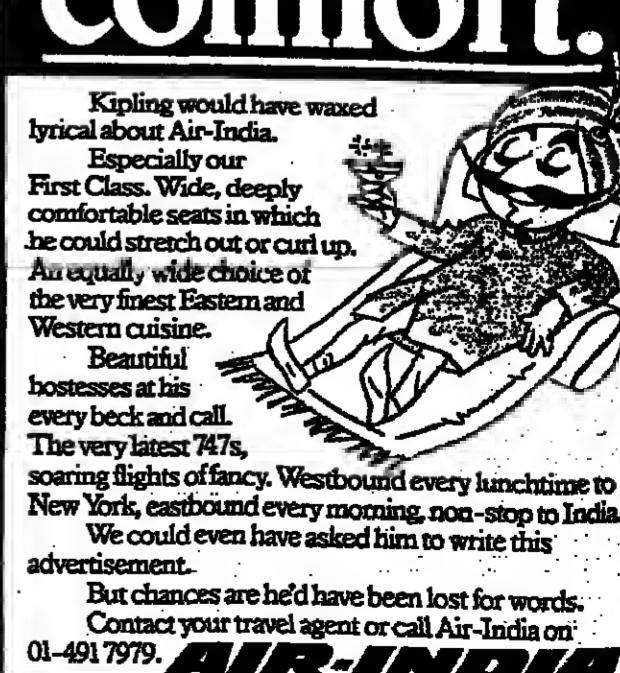
From an Ohio college magazine: “Members of the Cabinet are created Privy Councilors on assuming office. When writing to them one addresses them as ‘The Tight Honourable.’”

“Observer

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Robert Cottrell reports on the mood of Hong Kong

A bad attack of nerves

THE HONG KONG stock market stands at half its level of 15 months ago. The Hong Kong dollar, on a trade-weighted basis, is worth almost a third less than it was a year ago. Last week the Government had to take over a local bank to stop it going bust. Over the weekend a second bank had HK\$200m of new capital injected into it to pre-empt the possibility of failing victim to rumour-mongering. Two directors of a large public company have been charged under the territory's theft ordinance. If, as seems increasingly likely, their company is liquidated, it could leave debts of over US\$4b.

The territory's largest property group has just passed its interim dividend for the first time since 1978. Its chairman quit the next day. This is Hong Kong, not in 1987, but in 1983. And these events take place not against a background of local economic recession, but of export-led recovery.

The financial fabric of the British colony, left stretched and threadbare by a shares and property boom-and-bust, is being ripped apart by political crisis. China says it wants sovereignty and administration over the whole of Hong Kong in 1997, when Britain's lease over most of the territory expires. The financial markets are manifesting the symptoms of nervousness and lack of confidence engendered by that aspiration. Britain's lease may have over 13 years left to run, but the consequences of its expiry are being felt a great deal sooner.

Businessmen's chat in the business clubs of central district can be a gloomy affair. Somebody will know somebody else at a consulate in Hong Kong which is being deluged with visa applications from people anxious to hedge their residency bets. There is gossip about who is thinking of opening another office in Singapore, about how people would rather work for an international firm than one based in Hong Kong; about the most recent pronouncement from Peking on Hong Kong's future; about whether the confidentiality of the Sino-British negotiations makes things better or worse. People are glassy-eyed when talking about "1997", but still they talk.

Publicly, many of Hong Kong's prominent bankers and businessmen are ready and willing to stand up and proclaim their confidence in the



Glyn Genin

territory's future. Privately, not so many are without their doubts and fears. Yesterday Sir Edward Youde, Governor of Hong Kong, left for London with his senior advisers to confer with the British Prime Minister and his colleagues. The phrase which will no doubt echo through the ministerial corridors is the Sino-British commitment, published last year, to "Hong Kong's stability and prosperity". It is not clear that Hong Kong can stand too much more of the sort of stability it has seen in the last two weeks.

Hong Kong is a mercantile society, the security of whose most cherished institutions is now being called into question by the debilitating effects of political uncertainty. The Hong Kong dollar has become untrustworthy as a stable repository of value. On Saturday September 24 it lost no less than 8 per cent of its value against the US dollar, plunging to an all-time low of HK\$9.50. After recovering on the back of a Government statement indicating plans to support the currency, the dollar has in recent days fluctuated often wildly and rapidly, on a band of HK\$9.00-HK\$9.80 against the US dollar.

It remains to be seen whether and how the Government will translate its so far obscure intentions towards the dollar into practice. Its stated intention is to produce "an exchange rate which would more accurately reflect the fundamental strength of the economy." One proposal which the Government has said is being "actively

developed" would involve restructuring the way in which Hong Kong's two leading banks issue banknotes and would assign to the government "a more significant role in the exchange rate determination mechanism."

Expectations of what the Government may do include a revision of controls on banks' liquidity, and perhaps a short-term pegging of the Hong Kong dollar against one or several currencies. The Government, thought to be advised by the Bank of England, is treading cautiously.

In the absence of effective action, the dollar remains vulnerable to instability associated with political worry. A foretaste of what such instability can mean came in the fall of the currency's fall to HK\$9.50.

Shoppers panic-bought staple foods ahead of feared price rises. Some banks were rationing the issue of US dollar notes. Some traders declined to quote prices for imported goods. The Government warned that it was illegal to require payment locally for goods and services in foreign currency.

The queues subsided. But it was a worrying time which kept top officials in continuous meetings through that week-end.

If the dollar looks vulnerable, so too do some of Hong Kong's banks. The Hang Lung bank, which enjoyed little sympathy in the banking community for its close links with a failed deposit-taking company, was taken over by the Government last week to stop it going bust. Without this intervention,

the doom and gloom of the monetary, banking and corporate sectors is the strong recovery this year of Hong Kong's export trade. With domestic exports now forecast to grow this year by 11 per cent in real terms over 1982, the Government can expect to realise its forecast that Hong Kong's gross domestic product will increase by 5.5 to 6 per cent in real terms—better than double the 2.4 per cent recorded last year.

But political uncertainty is biting even into Hong Kong's thriving manufacturing base. The weak dollar is helping boost exports now—but it is also putting upward pressure on the domestic inflation rate, and making capital investors hesitant.

In short, as Britain and China argue over the best medicine to preserve Hong Kong's stability and prosperity, the patient is not getting any better.

Letters to the Editor

Savage series of price rises by British Alcan

From the Managing Director, BESCO Bodies

Sir—I read with interest your article (September 28) on the return to profitability of British Alcan, which while no doubt very comforting to the aluminium industry and its shareholders, has other implications.

The article would give your readers the impression the turn round has been due to the merger of Alcan and British Aluminium and a vast improvement in efficiency. I would respectfully point out the big

gest factor is more likely to be a savage and "cartel" type series of price increases imposed by British Alcan and others of something like 45 per cent since January. The aluminium industry has obviously not heard of the Government's aim to cure inflation!

In writing this I know I speak for the whole of the commercial vehicle bodybuilding industry as well as my own company. We bodybuilders employ many more people than the aluminium industry and we are a far more significant industry for the country in that

quantitatively, by obliging such boards to appoint enough independent directors of the necessary weight and competence to ensure that the executive managers are kept on their toes. This is not always the case when the board consists wholly or predominantly of executive managers.

Hugh Parker,
McKinsey and Company,
74 St James's Street, SW1.

Railway freight costs

From the Director, Freight, British Railways Board

Sir—I refer to Gareth Griffiths' report of the Freight Transport Association meeting (September 22) under the heading "Railway freight costs expected to increase."

I would like to point out that, contrary to what is stated in the article, there are no instances where our freight costs do not include an attribution of track costs nor is it correct to say that we do not have an effective system for attributing track costs. In this connection you may be interested to know that currently the average cost per freight train mile is half as much again as that for passenger trains.

Henry Sanderson,
222, Marylebone Road, NW1.

most bodies can only be efficiently produced in this country and we may well be one of the last remaining significant manufacturing industries left. The aluminium industry ought to remember we can always buy our aluminium from abroad at more competitive terms. Price increases of 45 per cent in nine months are just not on!

Donald Wilson,
BESCO Bodies,
Ross Road,
Weedon Road Industrial Estate,
Northampton.

the consequences of errors and omissions by government departments? At present, for example, there is no redress for the trader who experiences hardship as a result of sub-standard performance by staff of HM Customs. In my view there could be no better way of "sharpening the incentive to good performance" than by making the Civil Service financially responsible for its actions as are commercial undertakings.

D. H. R. Skelton,
69 Cannon Street,
EC4.

Voters against Spinelli

From Mr T. Megahy, MEP

Sir—Just to put the record straight, your correspondent F. S. Law (September 22) is quite wrong in assuming that Danish, British and Greek Socialists voted for the Spinelli report on European union. Quite the contrary, Danish and British Socialists voted against the report. Greek Socialists though equally opposed were missing when the final vote took place.

Tom Megahy,
County Hall,
Wakefield,
West Yorkshire.

Impatients to germinate

From Mrs G. Chapman

Sir.—Arthur Hellyer says, in his gardening column of September 24, that "the seed of impatients, the busy lizzie, will not germinate in the dark." I sowed some busy lizzie seeds and put them in a cupboard containing my gas boiler. I took them out a week later; and I now have very healthy seedlings. Perhaps Dobies, from whom Arthur Hellyer got his information, will take note.

Gisela Chapman,
73 St Keverne Road,
Nottingham SE9.

Thus, if we wish to succeed as a nation we must stop mollycoddling our children. (I realised this too late for my four offspring.) Alternatively, we must welcome more refugees, preferably orphans, and let them lead us to prosperity or damnation.

E. G. Wood,
27, Towncliffe Lane,
Morpeth Bridge,
Stockport,
Cheshire.

And beat him when he sneezes

From Mr E. Wood

Sir—Michael Dixon's article on entrepreneurship (September 22) struck a familiar note. The idea that success harks back to a tragic event in childhood has been around for some years. Indeed, using this idea, I developed a "check list" for entrepreneurs which has caused much amusement at various international conferences and when published in 1979 as a newspaper article.

I don't claim original thinking. I first came across the concept in a book called "Management motivation in the smaller business" by Stanworth and Curran. They in turn had heard it from a man who had been a general or police officer.

On the more pessimistic Scenario B, the growth rate averages just above 1 per cent. The Treasury's justification for contemplating this abysmal prospect is that it corresponds to the actual rate achieved between 1973 and 1981. On that basis public spending rises by 6 percentage points of GDP

NOW THAT a reasonably full set of the documents relating to the long term outlook for public spending in the wake of the Think Tank report has reached the Financial Times, it becomes more than ever apparent how essentially non-secret the whole matter is and how much the Treasury and the Prime Minister would have gained from an open debate.

Although a selective leak of some supposedly juicy aspects appeared during the election campaign it looks as if the documents date in the main from the second half of 1982. Nevertheless, it is highly likely that the revised versions prepared for the present Chancellor are very similar in conclusion and general outline.

The official calculations fall into two parts. There is an estimate of public spending in 1990-91 on the assumption that present Government commitments and policies are continued.

The resulting estimate is expressed in what Treasury economists call "cost terms." But this simply means ordinary cash spending adjusted for the general rate of inflation. Apart from that it is actual and not "frozen" money.

On this basis public expenditure is reckoned to be in 1990-91 some 12 to 14 per cent higher than in 1982-83. But as the latter was a year in which expenditure was swollen by the loss-making nationalised industries—the Treasury's preferred comparison—is with 1979-80.

On the latter basis public spending is 18 per cent up by 1990-91 on "low growth" assumptions and 20 per cent up if growth is better.

The second and more controversial part of the calculations is an estimate of public sector revenue on two alternative scenarios, as illustrated in the table elsewhere in the FT. The first, called Scenario A, is that the economy grows by an average annual rate of 2.1 per cent, equivalent to that of the 1950s and 1960s before the 1973 oil shock. It is incidentally equivalent, or even slightly under, the probable current rate of growth as the UK emerges from recession.

If Scenario A is fulfilled then on Treasury estimates, the Public Sector Borrowing Requirement will be down to 2 per cent of the GDP, as in the Medium Term Financial Strategy. This is not disastrous, but leaves nothing over for emergency or policy failures.

On the more pessimistic Scenario B, the growth rate averages just above 1 per cent. The Treasury's justification for contemplating this abysmal prospect is that it corresponds to the actual rate achieved between 1973 and 1981. On that basis public spending rises by 6 percentage points of GDP

British Government Spending

Time to look at the real issues

Many economists tend to assume that the argument between higher and lower public spending is a purely political one. . . . But that is surely a cop-out.



between 1979-80 and 1990-91. By contrast in Scenario A it would have fallen by over 1 per cent point, thus reversing the severest recession in the post-war history of the UK and a large rise in the margin of slack or unused resources, just over 1m to at least 3m.

It seems to me inconceivable that if growth were as low as Scenario B that a productivity which would absorb all the slack and unused employment at 2 per cent target rate was a key feature of the first Thatcher government.

On the pessimistic Scenario B, the PSBR would rise to 7 per cent of GDP "which approaches the levels which preceded the 1976 crisis." To cut back borrowing to the 2 per cent target without cuts in expenditure, "taxes will have to be raised by the equivalent of £15bn at today's prices. The tax burden would rise from 40 to 45 per cent of GDP, having already risen by 35 per cent to 40 per cent since 1978-79."

It is only on this—I think—extraordinarily low—growth prospect that we would have the horror stories from the Treasury "ready reckoner" with which we have been already regaled. Either the basic rate of income tax would have to rise to 45 or more; or the tax allowances which would have to be virtually abolished; or VAT would have to rise to 25 per cent and the specific duties on drink, tobacco and oil would have to be doubled. So should nearly all "aid to industry" including special tax reliefs. Instead of just haggling about the EEC budget, the whole scandalous waste of farm support and inflated food prices for consumers should be gradually eliminated. When the present NATO commitment ends in 1985-86, we should move towards a cash ceiling for defence.

The whole package would, I would guess, save at least £10bn per annum by the 1990s, and would achieve Dr David Owen's aim—outlined at last month's SDP conference—of being tough and tender at the same time. But I do not expect any political party to adopt so genuinely radical a programme.

A full report of the Treasury's paper will be on page 12. In coming weeks the FT will be publishing a series of articles examining the issues raised in the public spending debate.

S. B.

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FT/6/10

Independent directors

From Mr H. Parker

Sir—The article by Jonathan Charkham ("A new way to build better boards" (September 30) touches on an aspect of UK corporate governance that is not only important but long overdue for serious attention. Underlying Mr Charkham's proposals is the belief, which I have held for many years, that the basic cause of poor performance by so many PLCs in this country has been the weakness and, in some cases, the total ineffectiveness of their boards as public company boards, as well as that role implies in terms of their ultimate accountability. To the shareholders who (in theory at least) select and appoint the big

gest factor is more likely to be a savage and "cartel" type series of price increases imposed by British Alcan and others of something like 45 per cent since January. The aluminium industry has obviously not heard of the Government's aim to cure inflation!

In writing this I know I speak for the whole of the commercial vehicle bodybuilding industry as well as my own company. We bodybuilders employ many more people than the aluminium industry and we are a far more significant industry for the country in that

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BESCO Bodies,
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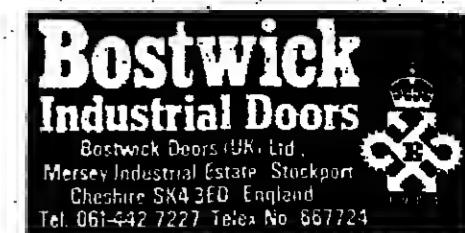
E. G. Wood,
27, Towncliffe Lane,
Morpeth Bridge,
Stockport,
Cheshire.

From Mrs G. Chapman



FINANCIAL TIMES

Thursday October 6 1983



U.S. arms proposals nothing but words, says Tass

By Our Foreign Staff

PRESIDENT Ronald Reagan's latest proposals for strategic nuclear arms reductions were no more than empty words, masking U.S. intentions to achieve military superiority over the Soviet Union, the official Soviet news agency Tass, said yesterday.

The negative statement by Tass coincided with the resumption of the Strategic Arms Reduction Talks (Star) in Geneva, where Mr Edward Rowley presented President Reagan's so-called "build-down" plan to his Soviet opposite number, Mr Viktor Karpov.

Under the "build-down" scheme, which Mr Rowley described as an "equitable proposal," offering something for both sides, old weapons would be withdrawn at a faster rate than new ones were introduced.

Tass said Mr Reagan had tried to suggest that the U.S. position at the Geneva talks had changed for the better.

"However, when it came to the core of the problem it became clear that it was nothing but words, words which have nothing to do with actual deeds."

Tass added that the words were also "meant to disguise Washington's intention to pursue the old course aimed at instigating an arms race to achieve a military strategic superiority over the USSR."

The Soviet criticism of the offer was the second time in a week that Moscow had turned down a U.S. arms proposal.

Last Wednesday, Soviet president Yuri Andropov, using the toughest language since he took office 10 months ago, rejected Mr Reagan's offer on medium-range weapons, saying Washington had no intention of reaching agreement on curtailing missiles in Europe.

Diplomats said they were not surprised at Moscow's flat rejection.

They said that with U.S.-Soviet relations probably at their lowest level since the 1962 Cuban missile crisis, this was the most likely response.

The West German Foreign Minister Herr Hans-Dietrich Genscher, in a statement issued in Bonn, called on Moscow to break the impasse.

In London, a spokesman for Prime Minister Margaret Thatcher said the Reagan offer was "further evidence of the American desire to reach agreement."

NEGOTIATIONS TO START ON NEW LOMÉ CONVENTION

Third World wary of EEC trade pact plan

By PAUL CHEESERIGHT IN BRUSSELS

EEC PROPOSALS for a new trade and development pact with developing African, Caribbean and Pacific (ACP) countries are likely to receive a cool reception when talks start in Luxembourg today on the terms of a new Lomé convention.

The talks signal the start of a year's negotiating for a third convention, which will come into force in January 1985. ACP ministers have this week been putting the finishing touches to demands that will be presented in Luxembourg.

Fundamental differences in approach are likely to be immediately evident. The working of the second Lomé convention, which came into force three years ago, has left the 63 ACP signatories deeply dissatisfied.

"The intention was good at the beginning, but is it working?" asked Mr Archibald Mogwe, Botswana's Foreign Minister and the ACP President. The successive Lomé conventions have been designed and presented as models of co-operation between industrialised and developing countries.

But "not one ACP country has emerged as a newly industrialising country in a decade of Lomé," complained an ACP official.

The ACP countries will therefore be suggesting schemes to improve the working of the convention, but these schemes are likely to involve

Brazil to ask for easier terms on debt package

By ANDREW WHITLEY IN RIO DE JANEIRO

BRAZIL is seeking easier terms on the \$12bn package of new and rescheduled loans it is negotiating with its creditor banks for 1984.

Sr Afonso Celso Pastore, the central bank governor, confirmed on Tuesday that at today's meeting in Washington of the International Bank Advisory Committee he would be pressing for longer than usual repayment terms and grace periods.

Officials in Brasilia say privately that the goal is a nine-year term with an initial five-year grace period, compared with the normal Brazilian loan terms of eight years with 2½ years grace.

The great advantage of the doubled grace period is that it would reduce the repayment burden in the critical years after 1983, when the foreign debt amortisation profile is likely to be at its peak.

This would ease the political pressures on the new government scheduled to replace the Figueiredo administration in March 1985.

The central bank governor said foreign bankers contacted by Brazil had responded favourably to the proposals - a modest step in the direction of the much fuller debt renegotiation drive.

negotiations called for by most Brazilian politicians and industrialists.

The size of the latest Brazilian financial package was, however, criticised this week by a leading local banker, Sr Ary Waddington, president of the National Association of Investment Banks, as being "insufficient."

Sr Pastore rejected a recent proposal by Sr Paulo Lira, a former central bank governor, that part of the interest payments falling due also be included in the current debt renegotiation drive.

At a press conference on Tuesday Sr Ernesto Galveas, the Finance Minister, disclosed that Brazil was also pressing for lower "spreads" and fees on the new financial package.

Sr Galveas said Brazil still needed to find \$3.5bn this year to meet its balance of payments deficit. He hoped the creditor banks would agree within the next few days to put up \$300m of this sum as a "bridge" against their new \$8.5bn "jumbo" loan.

After today's meeting with the Advisory Committee, being held under the auspices of the International Monetary Fund, Sr Pastore is

due to embark on a round-the-world mission to "sell" the massive jumbo loan to all 200 of Brazil's bank lenders. Meetings with groups of representatives of international banks are scheduled for Toronto, Honolulu, Tokyo, Bahrain, Zurich and London.

There was more bad news yesterday on Brazil's fight to bring down domestic inflation. The uncorrected inflation figure for September leaked yesterday showed that the consumer price index last month rose by 12.8 per cent, pushing the twelve-month rate up to 175 per cent.

Sr Galveas said that the adjusted September figure, based on a new formula which does not take into account so-called "accidental" factors, such as the impact of droughts and floods on crops, would be about 11 per cent. He predicted that prices would start falling rapidly.

Nevertheless, the strong upward trend in inflation - pushed by food prices which have risen by 200 per cent over the past year - means that the target recently agreed with the IMF of average monthly rises of 5 per cent in the last quarter of this year is already virtually obsolete.

Israel's banks hold emergency meeting on economy

By David Lennon in Tel Aviv

ISRAEL'S commercial banks held an emergency meeting with the Finance Minister yesterday after public concern over the declining state of the economy led to a burst of share selling and the buying of dollars.

A series of depressing figures about the performance of the economy and the delay in establishing a new government capable of dealing with the problems have undermined public confidence.

Yesterday's announcement by Mr Yitzhak Shamir, the head of the ruling Likud bloc, that he intends to present his new coalition to the Knesset (parliament) on Monday could have a calming effect, but there remain doubts about his ability to win majority approval for his proposed coalition.

The bankers told Mr Yoram Aridor, the Finance Minister, and Treasury officials that they are deeply concerned over developments in the economy and asked that urgent steps be taken. Among the ideas suggested were additional curbs on the purchase of foreign currency and the lifting of the tax imposed last year on stock exchange transactions.

Mr Aridor tried to calm the public on Tuesday night with a declaration that he did not intend to institute a one-off, large devaluation of the shekel. He blamed news reports for creating an unjustified atmosphere of panic over recent negative economic indicators, showing an increase in the foreign debt and a fall in foreign currency reserves.

However, the public ignored the minister's statement, and yesterday bought more dollars than ever. At least \$16m was purchased from the banks by the public yesterday, following the \$10m purchase the previous day.

This unseasonably high rate of foreign currency purchases is being funded by massive sales of securities on the Tel Aviv stock exchange. The general share index dropped by more than 3 per cent a day on Monday and Tuesday.

The Stock Exchange recovered somewhat yesterday. But earlier this week, hundreds of shares fell by margins ranging from 5 per cent to over 35 per cent. The banks are believed to have spent up to \$50m a day to support their shares, which were under pressure again yesterday.

The leadership therefore stresses the party's national executive committee's campaign document rather than yesterday's other motions. The document talked of maintaining collective responsibility in Nato.

Party conference, Page 8;

Editorial comment, Page 22

This reflects the general good will and desire for party unity, as well as recognition by the unilateralists that they have won most of the argument within the party.

Nevertheless, Labour's defence policy is in considerable confusion and Mr Kinnock and Mr Roy Hattersley, the new deputy leader, both regard one of their main tasks as removing the ambiguities.

The argument that the party is

agreed on the long-term aims of removing nuclear weapons and opposes both the siting of U.S. cruise missiles in Britain and the new Trident system. Consequently, the party should not divide itself over the issue of the timing and phasing of such moves.

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Continued from Page 1

into the open an issue which has become increasingly crucial to any assessment of the viability of the new rescue package designed to avert a default on Brazil's \$80bn foreign debt. This is the cost to Brazil's cash-flow of paying interest on its foreign debt at a time when capital flight appears to have eroded the cash benefit to the country of a trade surplus estimated at a record \$7bn for 1983.

Sr Lira argued that Brazil's new agreement with the IMF implies a net cash outflow from the country of some \$13bn in the three years 1984 to 1985 as it struggles to meet interest payments.

Sr Lira stressed that he was speaking in a personal capacity, but he continued that such an arrangement need not require creditor banks to write off their loans to Brazil. They could be considered as if performing, because interest would continue to be received on an accrual basis for the next five years, on the original contractual terms."

Sr Langoni was more direct. He blamed central banks for "still adopting the orthodox procedure of non-market intervention, when in fact there is no more market to deal with."

They also want to secure access to the market with commodity agreements whereby the EEC would guarantee the purchase of specific amounts at an agreed price.

Ideas have also been circulating among the ACP about strengthening industrial cooperation through a development bank and a codification of economic activity so that the developing countries are left with prime positions in specific sectors.

Philippine peso falls 21% against \$

Continued from Page 1

vious devaluation of 7.3 per cent on June 23. Before that, the central bank had allowed the peso to float, setting a guiding rate each day.

Yesterday the central bank temporarily lifted the 4.5 per cent band within which the the peso could move. That allowed it to fall 24.4 per cent in currency trading.

Mr Gabriel Sington, deputy governor of the central bank, said the substantial adjustment in the peso's exchange rate was necessary because of the balance-of-payments deficit, which is largely caused by the country's heavy debt service burden.

According to Mr Sington, the

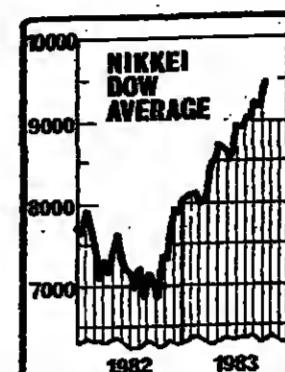
payments deficit for the first nine months of 1983 reached \$1.36bn, against \$1.1bn for the whole of last year.

The Philippines is Asia's second largest borrower after South Korea. Of the \$18bn it owes foreign banks, 25 per cent is in short-term borrowings which mature in less than a year.

The country also wants to negotiate next year's standby credit, which could be less than this year's amount.

According to the central bank, the record payments deficit can be attributed mainly to the slowdown in the availability of medium and long-term loans and not to payment of short-term capital.

THE LEX COLUMN Oil shares on the spot



It is barely a week since the UK Government's sale of shares in BP got away to such a glowing start, but in the meantime oil shares have already become an unfashionable and rather jittery market. Yesterday, the FT Actuaries Oils index fell by 2 per cent and the £2-paid BP shares were to be seen trading as low as 12p, while this week of between 5 and 7 per cent showed the order of nervousness afflicting exploration and production stocks like Lasmo, British and Ultramar.

Thud-thumping from senior Opec officials trying to restrain production ahead of the next Opec committee meeting is not the sole explanation for this change of mood.

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The stock position will probably straighten itself out over the next few months, given a cold snap or two. Meanwhile, the oil traders' preference for dealing easily, available Brent, even in a volatile market, rather than the carefully controlled supplies of Saudi crude, is apt to make life hard for North Sea oil shares.

For anyone long of oil, this is all uncomfortably reminiscent of the position last November, when demand failed to take off and fuel demand was then suppressed by mild weather through the winter.

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Other aspects of the expanded float are more encouraging. Proceeds of £45m should facilitate the group's U.S. growth, which looks like contributing very significantly to 1983's pre-tax profits, estimated by stockbroker Wood Mackenzie at £134m up from £106.5m last year. If the cash is still in the balance sheet at year end, the net debt to equity ratio could fall from about 34 to about 13 per cent. Not least, yesterday's sales suggest a new level of interest among Canadian investors, though whether this will change the market's time-honoured neglect of such a hybrid group remains to be seen.

International Thomson

Existing shareholders in International Thomson ought not to feel too peevish that yesterday's private placing in the City of 7m new shares, equivalent to a 1 for 20 issue, will mean a small dilution of their holdings. They should now be able to deal in a more liquid market, extended further by the intended parallel sale of another 7m shares in Canada which should leave the Thomson family as

best to ensure that the new trading year kicks off to a good start. Even these perennial optimists, however, may have been a little surprised by the recent resilience of the Tokyo equity market in the face of numerous unhelpful factors.

The Nikkei Dow Average, which entered the first leg of the bull market last autumn at under 7,000, stood yesterday evening at a record 9,492. By the standards of international equity markets this year, that is not an outstanding gain, but then the background has not been too encouraging, either.

Leaving aside the latest drug industry scandal and the imminent judgement on Mr Tanaka, the stock market has had to contend with a

domestic economy which is only slowly putting itself back on its feet. Corporate profits are still falling in Japan. During the six months in September, the decline was probably around 10 per cent compared with the previous six months, although the bounce back over the next few months should be very marked.

Moreover, foreign investors, who had been net purchasers of Japanese equities throughout the year, suddenly turned sellers in September, taking profits on an appreciating yen as well as on their securities.

Even the technical position looks discouraging, as long margin positions in Tokyo are almost a no-go.

The market does appear to be based on some solid foundations. Japanese exporters have learnt to live comfortably with yen parities well above their current levels, so forecasts of a current-account surplus of around \$24bn for the year to March look secure. Consumer demand, the laggard up to now, will start to pick up on the back of rising corporate profits and, if the yen continues strong, there should be scope to cut the discount rate before the year end.

The political capital to be gained

from stimulating the economy

ahead of the expected elections will not be lost on the Nakasone government.

Only someone on the right course can help you with yours.

Brazil's former bank chiefs warn on debt

Continued from Page 1

into the open an issue which has become increasingly crucial to any assessment of the viability of the new rescue package designed to avert a default on Brazil's \$80bn foreign debt. This is the cost to Brazil's cash-flow of paying interest on its foreign debt at a time when capital flight appears to have eroded the cash benefit to the country of a trade surplus estimated at a record \$7bn for 1983.

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Thursday October 6 1983



Intl. Thomson in £45m UK share placing

BY CHARLES BACHELOR IN LONDON

INTERNATIONAL Thomson Organisation, the Toronto-based publishing, travel and oil group, placed new shares in London yesterday in a £45m (\$86.9m) fund-raising operation aimed at broadening ownership of the family-controlled company.

In a parallel move, the Thomson family was last night engaged in the sale up to 7m more existing International Thomson shares for a further £45m on the Toronto Stock Exchange.

These two operations will increase the number of shares held by the public by up to 55 per cent - from 25.45m shares to a maximum of 39.45m. The Thomson family holding in the group will fall from 82 per cent to a minimum of 73 per cent.

Mr Mark Knight, company secretary of International Thomson, said: "It is a very novel exercise in the way the issue of new and existing shares has been linked and in that it is a dual market operation."

"We were acting primarily in response to complaints that the public stake in the stock was just too small. Institutions which wanted to come in just could not find the chunks of stock they were used to dealing in."

The new share issue will also strengthen the company's equity

base and significantly increase its borrowing capacity, allowing it to expand existing businesses and acquire new ones.

Stockbrokers Cazenove and Wood, Mackenzie jointly arranged the placing of the shares in London at 85p each - a discount of 45p on Tuesday's closing price. S. G. Warburg, the merchant bank, underwrote the shares.

In Canada, stockbrokers Wood Gandy have arranged for the sale of 3.5m shares in International Thomson held by the Woodbridge Company - which is owned by the Thomson family - for at least the London placing price. Up to 3.5m more shares will be sold if demand is sufficient.

International Thomson has its headquarters in Toronto following the decision to move from London five years ago. Most of its share dealings are still in the UK.

The group owns a chain of provincial newspapers in the UK but sold its national newspapers, The Times and the Sunday Times, to Mr Rupert Murdoch two years ago. It has recently taken over several US publications including in March 1983, American Banker.

International Thomson's shares closed 23p down at 670p in London yesterday.

Founder quits all posts at Fortune Systems

BY LOUISE KEHOE IN SAN FRANCISCO

FORTUNE SYSTEMS, a California-based personal computer manufacturer, yesterday announced the resignation of its founder, Mr Gary B. Friedman, as chairman, president, chief executive officer and board member.

Mr Friedman, who was scheduled to have presented a new range of Fortune computer products at a press conference in New York on Wednesday morning, is understood to have tendered his resignation late on Tuesday night. A director of Fortune Systems insisted, however, that Mr Friedman's sudden departure from the company came as no

surprise and had been discussed by the company's board for some time.

Fortune, which went public in March at an initial offering price of \$22, was trading yesterday at about \$7.50, up slightly from Tuesday. Trading was temporarily halted yesterday morning following Mr Friedman's announcement.

Fortune makes a range of multi-user microcomputers. The company, founded in 1981, is yet to turn a profit. In August, Mr Friedman blamed continuing losses on delays in development of software for Fortune's personal computers.

Coleco chiefs face suit

HARTFORD, CONNECTICUT - A Pennsylvania shareholder of Coleco Industries has filed suit against the company and three of its senior officers charging them with "misleading" the public about Coleco's Adam home computer.

The suit, filed in Federal District Court here as a class action suit, was initiated by shareholder Mr Dean Rudofsky of Marion, Pennsylvania. It seeks unspecified damages for people who purchased Coleco stocks between May 27 when the Adam system was announced, and September 29.

Officials at Coleco are said to have labelled the allegations as "nonsense". The suit alleges that Mr Arnold Greenberg, president and chief executive, and several other officers violated SEC rules by

concealing adverse information from the public at a time when they sold at least 183,000 Coleco shares at prices as high as \$60.12 cents a share.

In composite trading on the New York Stock Exchange yesterday, Coleco closed at \$31.5; down \$12.5 a share. As of March 11, Greenberg owned 2.9m Coleco shares or 18.9 per cent of the company's 15.3m shares outstanding.

The suit states that Coleco has had problems perfecting the Adam computer and the company did not have the financial capability to meet shipping deadlines. Named as defendants in the suit in addition to Coleco are Mr. Greenberg, Mr. Hanley and Mr. Leonard E. Greenberg, Mr. Arnold Greenberg's brother.

Agencies

Agencies

Elkem back into profit

By Fay Gieseke
in Oslo

ELKEM, the Norwegian metals, mining and manufacturing concern, moved back into the black during the four months to end-August and now foresees a profit of Nkr 80m - Nkr 100m (\$10.5m to \$13.5m) for 1983 as a whole. In 1982 it made a loss of Nkr 300m, and in 1981 one of Nkr 153m.

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Agencies

Agencies

Agencies

Agencies

Spanish casualties join in bank marriage

BY TOM BURNS IN MADRID

BANCO URQUINO-UNION was launched at the weekend, on a note merrily befitting a marriage of circumstance. The total absence of fanfare was appropriate because the new bank, the eighth largest in Spain in deposit terms, results from the merger of two of the bigger casualties of Spain's lingering banking crisis.

Banco Union was acquired by Banco Hispano Americano in 1982 from the so-called bank hospital, the deposit guarantee fund, after Pta 40bn (\$86.4m) of the fund's finances had been allocated to make it viable. Hispano's takeover of Banco Urquijo in February this year was a greater trauma. Banco Urquijo was the premier name in Spanish industrial banking and had, since 1978, been drastically scaling down its portfolio in a desperate attempt to keep afloat. Following the takeover the streamlining continued and close on Pta 240m of Urquijo's reserves were put aside by the new board to cover losses and to provide for doubtful debts.

The new bank is devoid of the glamour associated with Urquijo. A humiliating aspect of the merger is that technically it is the smaller Bank-Union which has taken over Urquijo, a decision adopted by Hispano's board for tax reasons. There is some doubt as to the future of Urquijo's priceless art and hir-

BANK OF MONTREAL PLANS \$550M TAKEOVER

Now Harris can find some muscle

BY PAUL TAYLOR IN NEW YORK

A FURTHER dramatic shift in the rapidly-changing Chicago banking market - already one of the most internationally-orientated in the U.S. - is marked by Bank of Montreal's planned takeover of Harris Bankcorp for about \$550m. It is the latest in a string of spectacular acquisitions of U.S. banking groups by major foreign international

commercial finance subsidiaries of Walter E. Heller International.

The two key factors attracting foreign banks into the Chicago and, indeed, the U.S. banking market,

are the size, resilience and stability of the market and the dramatic changes taking place in U.S. banking regulation, which are opening up new opportunities.

Recent changes in Illinois state banking legislation have permitted Chicago banks to start building up a state-wide branch network. Harris Bankcorp itself has acquired one suburban banking group and earlier this month announced plans to buy a further four local banks.

This change in banking regulation has opened up new possibilities for the Chicago banks and led to a wave of mergers, including First Chicago's planned acquisition of American National Bank for \$275m - again from the Heller group.

It has also led the Chicago banks, particularly the second-tier banks with a \$425m agreed bid for the

equity and capital in order to compete in the national market.

Although Harris is an extremely profitable bank with a reputation for being well managed, and has successfully carved out special niches, particularly as a foreign exchange trader, it is like other Chicago banks - been under pressure in the highly competitive wholesale middle market banking business.

Mr Henry Keeffe, of Keeffe, Brusette and Woods, the Wall Street investment firm specialising in the banking industry, points out that although Harris' assets have grown from \$6bn to \$7.5bn in the last five years and its shareholders' equity has grown from \$314m to \$362m over the same period, other banks, free from state banking restrictions - particularly those in Texas and Florida - have grown much more rapidly.

"Harris needed a bigger capital base to play the game," said Mr Keeffe. The acquisition by Bank of

Montreal should provide that muscle.

A similar rationale lies behind many of the other big acquisitions by foreign banks in the U.S. over the past few years. But there is another reason why foreign banks have been attracted in increasing numbers into the U.S. market.

Major foreign banks have been attracted by the economy, population, market and stability of the U.S. market.

Foreign banks have been particularly aggressive bidders in the U.S. market, they have not always been successful. The Fuji bid for the Walter E. Heller units almost failed at the last minute, and Midland backed out of a deal to acquire American National before Bank of America.

They have also often had to pay hefty premiums to buy their way into the U.S. market - and sometimes have subsequently discovered problems with the banks they have acquired.

These acquisitions include Hong Kong and Shanghai's purchase of a controlling interest in Marine Midland Banks; the acquisition by Midland Bank of the UK of a majority stake in Crocker Bank and, most recently, the controversial \$225m bid Mitsubishi Bank made for another California banking group, Banc of America.

While foreign banks have been particularly aggressive bidders in the U.S. market, they have not always been successful. The Fuji bid for the Walter E. Heller units almost failed at the last minute, and Midland backed out of a deal to acquire American National before Bank of America.

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THE U.S. BECOMES A MORE VITAL LINK IN AN INTERNATIONAL NETWORK

Canadian bank leaps up the world's banking ladder

BY ROBERT GIBBENS IN MONTREAL

THE BANK of Montreal's \$550m takeover of Harris Bankcorp of Chicago gives it a strategic entry into the key mid-west market. It is a major step in the bank's ambition to become one of the world's top multinationals, with its base remaining in Canada.

Bank of Montreal, with C\$64bn (\$32bn) assets, operates across Canada and in 20 other countries. It owns a bank in California and has offices in major U.S. cities and total U.S. assets equal to about C\$1bn.

The bank has been looking closely for a major acquisition in the U.S. for a decade and it had considered scores of offers. A plan to buy a group of Bankers' Trust offices in

New York several years ago fell through.

One problem for the Bank of Montreal and the other four large Canadian chartered banks was the difficulty of expanding further in the domestic market with a regulatory climate opposing further concentration. For many years international business represented their main opportunity for growth.

However, Canada does 70 per cent of its trade with the U.S. and in the past two years of recession the Canadian banks have been trying harder to build up their traditional and wholesale business in the U.S. Most of them operate through branches and agencies there. U.S.

banking regulations and restrictions on inter-state banking, however, made acquisitions very difficult.

Coming deregulation in U.S. and many medium-sized U.S. banks have realised that they will have to become larger and offer a full range of services, particularly to corporations, if they are to survive.

The Canadian banks know this and Mr William Mulholland, chairman of the Bank of Montreal, says he approached Harris and found that the idea of a merger would receive a sympathetic response in the context of future deregulations.

Bank of Montreal will become

Canada's second-largest chartered bank after the Royal Bank of Canada with combined assets of nearly C\$75bn. It will displace Canadian Imperial Bank of Commerce in the number-two position.

Harris will become the Canadian bank's main corporate lending arm in the U.S. market and in effect its main operating base there. Bank of Montreal's international customers will have access to broad investment services provided by Harris through its trust operations.

Harris in turn will tie in with the Bank of Montreal's multinational on-line banking operation and into its full international network.



Mr W. D. Mulholland

PKBanken well ahead at eight months

By David Brown
in Stockholm

PKBANKEN, the Swedish state-owned commercial bank, has reported significantly higher profits for the first eight months to August. Group pre-tax operating profit rose 48 per cent to Skr 875m (\$113.4m).

The bank is predicting a full-year pre-tax result of Skr 1.2bn to Skr 1.3bn, which corresponds to a pre-tax return on equity (including non-tax reserves) of 21 per cent despite higher money market rates and a tighter official credit policy. This will enable the bank to build up its equity capital in line with the increase in its balance sheet, the interim report says.

Net interest, fee and commission income rose 28 per cent to Skr 2.1bn, while costs grew 16 per cent to Skr 1.2bn. Deposits and lending were both up, and the bank's placement margin climbed from 2.34 per cent to 2.62 per cent.

Credit loss provisions increased by 41 per cent to Skr 132m, in line with the bank's expectation. Currency losses declined.

This announcement appears as a matter of record only

MISR SHIPPING COMPANY EGYPTIAN NAVIGATION COMPANY

guarantee facility issued in connection with the acquisition of a bulk carrier of 40,800 tdw.

JPY 4,248,800,000

in favour of

C. ITOH & CO., LTD.

on behalf of

Export-Import Bank of Japan

counter-guaranteed by

National Bank of Egypt

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Den norske Creditbank

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Den norske Creditbank
The Hongkong and Shanghai Banking Corporation
Lloyds Bank International Limited
Williams & Glyn's Bank plc

August 1983

ture collection, but its sumptuous headquarters - a Madrid historic landmark known as the "House of the seven chimneys" - has been sold off, raising Pta 3.8m.

Goa also is all pretence, once strongly nurtured by Banco Urquijo, of being a top-drawer merchant bank. The strategy for the new Urquijo-Union bank, as mapped out by Hispano Americano, is to go for the upper income group providing a sophisticated retail banking service.

Hispano Americano executives stress that Urquijo's 50 branches and the 125 Bank-Union network are complementary and provide a first-class exposure in the solid commercial and residential areas of Spain's main cities.

The combined of the two banks total 3,500 of which 1,500 are graduates - a specific legacy of Urquijo's recruitment policy and a telling selling point since the norm of Spanish banks is to have only 20 per cent graduate presence on their staffs.

Urquijo's bid to provide a personalised service for the upper reaches of retail banking neatly dovetails with Hispano Americano's belief that it should provide a distinctive institution to complement the blanket national coverage of its own branch network. Hispano Americano is the third largest bank in the country and Spain has more

bank branches per inhabitant than any other European nation, Belgium excepted.

Shareholders were warned at the merger meeting of the challenges that lie ahead for Spanish retail banks when Spain joins the European Community and foreign institutions are able to compete on equal terms.

To prepare Banco Urquijo, for its new role, the Hispano Americano team, made further inroads into the bank's portfolio, seeking principally to retain solely those companies that could in turn be married to Bank-Union's interests. While the parent bank's senior executives readily concede the expertise acquired by Banco Urquijo in international banking, Urquijo-Union will have a markedly reduced foreign presence to conform with the new bank's strategy. Over the past months divestiture in Banco Urquijo's foreign interests has raised \$400m.

Companies and Markets INT'L COMPANIES

Westpac calls for partial deregulation of banking

By MICHAEL THOMPSON NOEL IN SYDNEY

Selim K. Zilkha

and

Ronald I. Simon

for \$25,000,000 have acquired 1,000,000 shares of voting convertible preferred stock (convertible into 5,000,000 shares of common stock), 300,000 shares of common stock and five-year warrants to purchase 3,600,000 shares of common at \$6.50 per share of

Towner Petroleum Company

The undersigned initiated this transaction, assisted in the negotiations and acted as financial advisor to Selim K. Zilkha and Ronald I. Simon.

ROTANMOSLE

Investment Bankers

1500 South Tower Pennzoil Place

Houston, Texas

September 28, 1983

Towner Petroleum Company

has sold (for \$25,000,000) 1,000,000 shares of voting convertible preferred stock (convertible into 5,000,000 shares of common stock), 300,000 shares of common stock and five-year warrants to purchase 3,600,000 shares of common at \$6.50 per share to

Selim K. Zilkha

and

Ronald I. Simon

The undersigned acted as financial advisor to Towner Petroleum Company.

Ladenburg, Thalmann & Co. Inc.

540 Madison Avenue, New York, N.Y.

September 28, 1983

£50,000,000 Loan Stock 2008

The Issue Yield (as defined in, and calculated in accordance with the terms of, the Prospectus published on 4th October, 1983) on the above Stock is 12.873 per cent.

Subject to the provisions of the above-mentioned Prospectus, the Stock will bear interest at the rate of 12½ per cent per annum from 13th October, 1983, payable half yearly on 12th April and 12th October. The issue price is £97.265 per cent.

The application list will open at 10.00 a.m. today, Thursday, 6th October, 1983, and will close later today.

County Bank Limited Hill Samuel & Co. Limited S. G. Warburg & Co. Ltd. on behalf of

Ireland

6th October, 1983

This announcement appears as a matter of record only.



CANADIAN IMPERIAL BANK OF COMMERCE

TORONTO, CANADA

U.S. \$60,000,000

Floating Rate Deposit Notes
Due September 22, 1986

Treasury Bill Indexed

Arranged by

CONTINENTAL ILLINOIS CAPITAL MARKETS GROUP

September, 1983

AUSTRALIA'S Labor Government was invited yesterday to adopt a "visionary approach" towards the progressive dismantling of banking and financial controls. The invitation came from Westpac, Australia's biggest bank, which said the country's banking system had reached the cross-roads.

Westpac's chief general manager, Mr. Bob White, was unwilling to make a submission to a task force headed by Mr. Vic Martin established last May to re-examine the country's financial system.

Mr. Paul Keating, the Federal Treasurer, has said the new inquiry will consider whether the recommendations of the Campbell Committee of Inquiry into Australia's financial system, which reported two years ago, could be used to accommodate Labor's social and economic goals.

One of Labor's key aims is to help facilitate the flow of low-cost funds from home buyers, farmers and small businesses.

The Campbell Committee, chaired by the late Sir Keith Campbell, recommended sweeping deregulation of the Austra-

lian financial system plus the entry of foreign banks.

Mr. White said yesterday that Australia's "most hardened regulator" had been the last Liberal Prime Minister, Mr. Malcolm Fraser, and that prospects for deregulation of interest rates, at least, seemed more promising under the new Labor regime, of Mr. Bob Hawke.

In its submission to the Martin Committee, Westpac recommended the immediate dismantling of existing banking controls overnight, and therefore suggested a plan for partial de-regulation.

On interest rates, it says the ceiling at which controls are applied to overdrafts, fully drawn advances, term loans and home loans should be reduced from A\$100,000 (US\$88,000) to A\$50,000.

Westpac says savings banks should be permitted to compete for fixed deposits of less than A\$50,000 with a term of less than 30 days and more than four years, and that the Savings (Savings banks) Regulations should be repealed.

According to Mr. White:

"Westpac is not opposed to the phased entry of new banks, whether domestic or foreign, so long as they all compete on equal terms."

However, it can be strongly argued that the Government's objectives will be better served by liberalising the conditions under which existing Australian banks operate.

Westpac said that development of an offshore banking market in Australia might provide a useful first step for foreign banks seeking to acquire full banking status in Australia.

But it stressed that if foreign banks were allowed in, it would expect adequate reciprocal arrangements for Australian banks overseas, particularly in Japan.

In other areas, Westpac suggests that the banks' present 15 per cent minimum reserve asset ratio be replaced by a 10 per cent liquidity ratio, which could be "breached in the event of need."

It recommends that the Commonwealth Banking Corporation and the State banks be placed on a competitively neutral footing, i.e.

with the private banks.

Australia plans tougher company disclosure rules

By OUR SYDNEY CORRESPONDENT

PLANS for a wide-ranging overhaul of Australian company law were presented in Canberra yesterday by the Attorney General, Senator Gareth Evans.

The present system, administered by National Companies and Securities Commission (NCSC), is based on co-operative regulation by the Federal and State governments.

However, the Federal Labor Government is seeking to introduce a national system of company legislation administered by Canberra. In this it will be opposed by the Liberal Party, and probably by the states.

Under Labor's plans companies will be given greater powers to trace nominee shareholdings, and share-holders will be entitled to demand fuller disclosure of company information.

Senator Evans said a rigorous overhaul of company legislation was needed, and that "in the longer term we would prefer

to move to a national system of companies and securities regulation administered by the national Parliament."

"It is the view of the Government that reform of companies and securities law is a high priority. The need for reform of the law is recognised by all governments in Australia, by the commercial community, and by the investing public."

The proposals are contained in the Companies and Securities Legislation (Miscellaneous Amendments) Bill which will now be subject to public scrutiny and criticism.

The Bill proposes that the NCSC or shareholders owning at least 5 per cent of a company's issued capital, be empowered to press for the disclosure of nominee share-holders. Also, annual reports will have to be more informative, and will be required to detail proposed company developments.

Under the proposed legislation, shares in Kirsh Trading for every 100 Metcash shares owned.

As well as the proposed acquisition of Russell and Metcash, Kirsh Trading is to merge all its quoted trading companies into a single trading firm with a total annual turnover of about R\$3bn and shareholders' funds of R\$250m. The corporate vehicle for the merger is Checkers Stores which manages the troubled Checkers supermarket chain.

It is proposed that Checkers Stores should change its name to Kirsh Trading and that it acquire the entire share capital of the Metcash cash and carry wholesale arm and Russell Holdings, the furniture retailing chain.

Checkers Stores is controlled through another R\$100m company, Coki, which has 24.1 per cent of the equity. Coki is 17.1 per cent owned by Metro Corporation (Metcorp), which in turn is 50 per cent owned by Kinet, the top quoted company in the Kirsh group. In addition to its interests in Coki, Metcorp owns 95.6 per cent of Metcash while Coki owns 48.3 per cent of Russell.

The terms of the proposed restructuring are that Russell shareholders will receive 100 voting ordinary shares in Kirsh Trading for every 100 Russell shares they own. Ordinary shareholders offered 65 voting ordinary

shares in Kirsh Trading for every 100 Metcash shares owned.

Coki will distribute the 17.5m Kirsh Trading shares it is to receive, "free of charge," to its various interests to its own shareholders pro rata to their shareholding. This will leave Coki with no significant assets.

The subsidiary arrangement is for Kirsh Trading to issue 25.000 of its own shares in Kinet for the 50 per cent of the Dee Bee Supermarket shares which Kinet owns.

On completion of the restructuring, and assuming that all outside shareholders accept various share exchanges, Kinet will own 50 per cent of Metcorp which would in turn own 56 per cent of Kirsh Trading. The latter company will own all of the Checkers supermarket operations, the cash and share capital of Metcash and Russell, 50 per cent of Dee Bee, 37 per cent of Union Wino and 30.7 per cent of Dion.

Growth at Malayan Banking slows

By Wong Suhon in Kuala Lumpur

MALAYAN BANKING, Malaysia's second largest bank, increased net profits after tax by 13 per cent to \$4m ringgit (US\$36m) in the year ended June. The rate of growth, however, was the lowest in the past six years, largely due to the slowdown in the Malaysian economy.

Total deposits rose only 2 per cent to 7.37m ringgit, while total loans and advances expanded by 30 per cent to 5.38m ringgit.

A final dividend of 14 cents is declared, making an unchanged 22 cents a share.

Meanwhile, Killinghall Tin Berbad, which is controlled by the Raja Muda (Crown Prince) of Selangor State, has announced it now controls 59 per cent of unlisted Southern Banking, after its offer for the bank's shares at 6 ringgit each.

This acquisition costs Killinghall 90m ringgit, and the company is proposing a one-for-one rights issue of 28m 50 cent shares at 1.3 ringgit per share.

BASE LENDING RATES

A. B. N. Bank	9.5%	Hamburg Bank	9.5%
Allied Irish Bank	9.5%	Hertiehls & Gen. Trust	9.5%
Amru Bank	9.5%	Hill Samuel	9.5%
Henry Anchorage	9.5%	C. Hoare & Co.	9.5%
Arbutum Lathau	9.5%	Hongkong & Shanghai	9.5%
Armen Trust Ltd.	9.5%	Kinganorth Trust Ltd.	10.5%
Associates Corp. Corp.	9.5%	Knowles & Co. Ltd.	9.5%
Bank de Bilbao	9.5%	Lloyds Bank	9.5%
Bank Hapaglin BM	9.5%	Mallinbank Limited	9.5%
BCCI	9.5%	Edwardes & Co.	10.5%
Bank of Ireland	9.5%	Montagu & Sons Ltd.	9.5%
Bank Leumi (UK) plc	9.5%	Midland Bank	9.5%
Bank of Cyprus	9.5%	Morgan Grenfell	9.5%
Bank of Scotland	9.5%	National Bk. of Kuwait	9.5%
Bank Brébeuf Ltd.	10.5%	National Girobank	9.5%
Bank de Rhone	10.5%	National Westminster	9.5%
Barclays Bank	10.5%	Norwich Gen. Tat.	9.5%
Beneficial Trust Ltd.	10.5%	R. Raphael & Sons	9.5%
Bremar Holdings Ltd.	9.5%	Roxburgh & Co. Ltd.	10.5%
British Bank of Mid. East	9.5%	Royal Trust Co. Ltd.	9.5%
Brown Brothers Harriman	9.5%	Standard Chartered	9.5%
City Bank of Scotland	9.5%	Trade Dev. Bank	9.5%
Canada Permanent Trust	10.5%	TCB	9.5%
Casta Court Trust Ltd.	9.5%	Trusters Savings Bank	9.5%
Caynor Ltd.	9.5%	United Bank of Kuwait	9.5%
Cedar Holdings	10.5%	Volksbank Int'l. Ltd.	9.5%
Charterhouse Japhet	9.5%	Wickes & Co. Ltd.	9.5%
Chorltonians	10.5%	Whiteway Laidlaw	9.5%
Citibank Savings	11.0%	Williams & Glyn's	9.5%
Clydesdale Bank	9.5%	Wintrust Secs. Ltd.	9.5%
C. E. Bank of N. Amer.	9.5%	Yorkshire Bank	9.5%
Comme. Bank of N. Amer.	9.5%	■ Members of the Accounting House Committee	9.5%
Consolidated Credits	9.5%	The Cyprus Popular Bk.	9.5%
Co-operative Bank	9.5%	■ Short-term deposits 5.5% with 5.75% over 3 months.	9.5%
Dunbar & Co. Ltd.	9.5%	■ 7-day deposits on sums of £1,000	9.5%
Duncan Lawrie	9.5%	■ 14-day deposits on sums of £1,000	9.5%
E. T. Trust	10.5%	■ 30-day deposits on sums of £1,000	9.5%
Exeter Trust Ltd.	10.5%	■ Call deposits £1,000 and over 5.5%	9.5%
First Nat. Fin. Corp.	11.0%	■ 21-day deposits over £1,000 6.5%	9.5%
First Nat. Secs. Ltd.	11.0%	■ Mortgage base rates	9.5%
Robert Fraser	9.5%	■ Money Market Cheque Account	9.5%
Grindlays Bank	9.5%	■ Guinness Mahon	9.5%
■ Guinness Mahon	9.5%	■ 6.0% Effective annual 9.5%	9.5%

U.S. \$250,000,000



Republic of Indonesia

Floating Rate Notes Due 1993

In accordance with the provision of the Notes, notice is hereby given that for the six month Interest Period from 6th October, 1983 to 6th April, 1984 the Notes will carry an Interest Rate of 10% per annum. The interest amount payable on the relevant Interest Payment Date which will be 6th April, 1984 is U.S. \$508.33 for each Note of U.S. \$10,000.

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NEW ISSUE October 5, 1983

FNMA

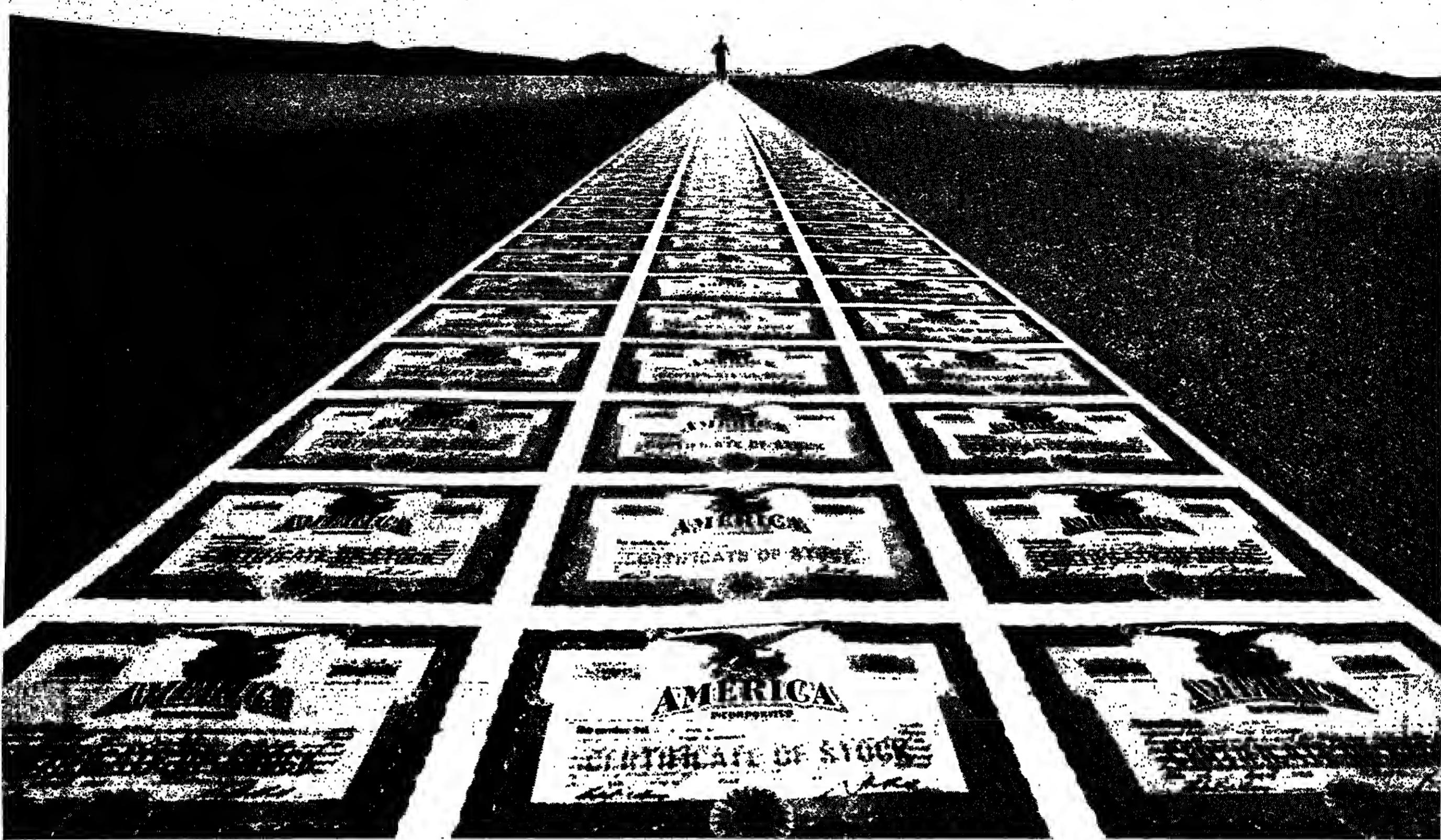
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The Art of
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First in a Series. This
interpretation by:



Art Kane
New York July 1983

Surprise, the majority of shares in America are still owned by individuals. These private investors hold over 55% of all listed shares. This fact has great significance for European companies who wish to issue equity. A second important fact is that Lehman Brothers has one of the most powerful sales forces in all of equity retailing. Combine this retail strength with our traditional institutional sales capability, and you see why Lehman Brothers is a securities industry leader in equity distribution.

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Chrysler decided to take advantage of its business turn-around to restructure its balance sheet.

Based on our knowledge of today's equity market and our equity underwriting strength, Lehman Brothers recommended an offering of new common stock and was named co-manager. Using our own distribution system exclusively, we sold 3,500,000 shares of the third largest offering in history.

Before institutional designation, this performance was twice that of any other co-manager. Wholesale or retail—"wire houses" included. *Chrysler chairman Lee A. Iacocca said, "Nobody sells better than Lehman. And you can quote me."*

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Uniroyal's new management had returned it to profitability. Lehman Brothers saw this as an opportunity to strengthen Uniroyal's balance sheet and improve its acquisition capability with a new common stock offering. Uniroyal agreed and filed a 3,000,000 share offer-

ing with Lehman Brothers as sole manager. Following a comprehensive marketing effort, Uniroyal was able to increase the offering to 5,000,000 shares. We sold over 3,000,000 of them—232% of our underwriting commitment. *Joseph P. Flannery, Uniroyal's chairman, summed up the transaction this way: "We just couldn't have asked for a better performance."*

United States Steel

Knowing the individual investor

The Company wanted to take a new issue of convertible exchangeable preferred stock to the market. Lehman Brothers advised that it be priced and targeted at the individual investor and was named a co-manager.

The result: \$250 million of new capital was raised for the Company. Lehman Brothers alone sold \$60,000,000, all at retail. *U.S. Steel chairman David M. Roderick said, "Lehman Brothers told us that they knew the retail market. This performance proved it."*

sales force. Their individual production is several times the average. Our typical investor portfolio is 20 times the industry norm. According to the New York Stock Exchange, these large investors—people with portfolios larger than \$50,000—are about 10% of the investor population. But their portfolios account for well over 50% of all individual stock ownership.

Lehman Brothers complements this retail strength with institutional sales ability which consistently ranks in the top tier of all securities firms.

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INTL. COMPANIES & FINANCE

William Chislett examines a Mexican blend of banking and politics

Banca Serfin builds on new base

WHEN MEXICO nationalised its 55 private banks a year ago many Mexican and foreign bankers feared that the country's banking system would be hit by the inefficiency and corruption of most of the country's public sector.

The outgoing president, Sr Jose Lopez Portillo, laid blame upon the banks for the country's \$83bn foreign debt crisis, by accusing them of being "treacherous moneybags." Hundreds of thousands filled the Zocalo, Mexico city's main square, to applaud the nationalisation. These were heady days, and anything could have happened.

As it turns out there have been no dramatic changes. "It is business as usual except that now we are more socially orientated," says Dr Jose Juan de Oloqui, the chairman of Banca Serfin, the third largest and the oldest bank, and one of the civil servants running the Mexican financial system.

Oloqui, aged 51, spent 20 years in the Bank of Mexico and the Finance Ministry. He headed the Ministry's banking currency and investments department from 1958 to 1966, and was deputy director of public credit before becoming Mexico's Ambassador to the U.S. in 1970 for six years. He was afterwards deputy Foreign Minister and Ambassador to the UK.

Oloqui says that when he moved into the chair at Banca Serfin, which had total assets of \$34.3bn pesos at the end of 1982 (\$3.5bn at the then exchange rate), he found a "fairly well managed bank. That's why I have not changed the people. I only brought with me my secretary and an assistant who have been with me from my days in Washington."

He streamlined the bank's structure, in order to cut out some duplication of jobs and make the bank more centralised.

The bank's board of directors was abolished. The dry Banca Serfin stopped being privately run. Operations have since been run by a five-man co-ordinating committee. "I have only consulted the Finance Ministry (which now has a deputy Minister) in charge of the banking system when there has been something definitive which would normally have been discussed at board level. You are not going to risk your political skin." The Government has been very respectful of the banks, and the banks are zealous of keeping their autonomy."

He is currently drawing up a new 15-man board which will have two Government representatives for each private sector man or woman.

President Miguel de la Madrid, who worked in the Finance Ministry during some of the same years as Oloqui,

is to return 34 per cent of the bank's shares to the private sector, with no individual or corporation holding more than 1 per cent of a bank's stock.

"We are trying to fulfil the idea of a bank which has to be efficient, because reasonable profits is the measure of our performance, but which will be supporting the Government more."

This means, he adds, channelling more credit to medium-sized industries and to the depressed agricultural sector. It also means rescheduling the loans of private companies, which have been squeezed by the devaluation of the peso and recession, or "favourable" terms - "but without the bank going into the red. We have to keep the country's productive capacity going."

Oloqui expects the bank to make a net profit of 2bn pesos (\$130m) this year compared with 3bn pesos in 1982. Last year's profit was "exceptionally" high because provisions on lending risks had been 2bn pesos less than originally forecast. Overall provisions this year would be about 700m pesos. Assets at end-June were \$38.3bn pesos.

Banca Serfin was closely involved with Valores Industriales (Visa), Mexico's second largest group, and other big concerns which have fallen on hard times. Visa, with a brewery (its oldest part), food products and packaging interests, had 77 per cent of the shares in Banca Serfin, for which it has been compensated.

"The power has shifted from the brewery to the finance ministry."

Total compensation of 10.7bn pesos was agreed in August for Banca Serfin's shareholders to be paid in the form of nine-year Government bonds carrying a commercial rate of interest.

Banca Serfin has about 2bn pesos of credit to Visa - half the company's total domestic loans of 4bn pesos - and also 20m of Visa's total foreign exchange credit from Mexican banks of \$70m. Visa also owes its international bankers \$1bn.

Mexican and foreign banks are currently involved in negotiations with companies like Visa on rescheduling their

loans. Oloqui declines to go into detail about the bank's policy towards rescheduling loans, which he says is a sensitive issue. But he makes it clear that the bank was "bending over backwards" to keep heavily indebted companies afloat.

This approach, he says, is not shared by foreign banks, which are accused of demanding excessively high spreads on rescheduled loans. "They were willing to share in our profits but they are not so willing to share our crisis. You cannot say that the foreign banks had nothing at all to do with our

taking higher spreads on their rescheduled dollar loans because they are having to pay more for their own borrowings on the inter-bank market. The trouble is that too people in our banks were trained in Citibank and now they are finding it difficult to think like civil servants," is the ironic comment of a senior Finance Ministry official.

On peso loans, however, banks like Banca Serfin are stretching out grace periods and, depending on a customer's guarantees, are prepared to be rescheduling loans at below their normal margin over the customer's funds.

Banca Serfin is lending at 7 per cent to 8 per cent over the central bank's average cost of funds (CCP), the benchmark for its loans, which is currently 57.78 per cent.

Like all banks, Banca Serfin suffered a run on its inter-bank deposits when the country's debt crisis exploded a year ago. Foreign banks which had placed short-term deposits in Banca Serfin's overseas branches in London, New York and Los Angeles began to call them in.

"We feel we have regained part of the confidence and the image we used to have," says Oloqui, the bank's inter-bank deposits now being about \$1bn, or 20 per cent higher than a year ago. He travelled a great deal to present the bank's case and is proud of the fact that the other larger Mexican banks, Banca Serfin did not have to resort to the Central Bank to pay out instant bank client.

Given co-operation and determination by all the parties involved, ie governments, unions and industry, we believe that this historic Plan has at least reasonable prospects of being successful and will assist the Australian steel industry in its efforts to recover the competitiveness which characterised it for so long.



BHP has busy, productive year

Highlights from Chairman's address to shareholders, Melbourne, 27 September 1983

BHP GROUP RESULTS - 1983

Year ended	\$'000's
31 May 1983	4 509 372
Sales Revenue:	252 798
Group Net Profit:	144 247
Steel Division (loss)	15 752
John Lysaght Aust. Ltd.	50 891
Minerals Division	299 952
Oil & Gas Division	30 450
Other subsidiaries and investments	7 737 900
Total Assets	7 737 900

considerations, I believe the Company has generally kept pace very well indeed with the rest of the world in technologies relevant to our industries and in more than a few cases we have been among the leaders.

In the coming year we will dedicate over \$140 million, more than ever before, in the search for new opportunities through prospecting, research and the development of new technology. Of this, over \$90 million will be spent on the search for oil in Australia and overseas. Our increased investment in oil search may have been rewarded already by the discovery of oil in the Jabiru well in remote Northern Territory waters, although further testing and probably further drilling will be required before the commercial value of this find can be determined.

Expectations for Current Year

I turn now to our expectations for the current year and the results of the Group in prospect. Last year it was shortly after the Annual General Meeting that we issued our first Quarterly Report. This year I am able to tell you the net profit for the August quarter was \$124.8 million compared with \$87.9 million for the same quarter last year.

Of course I must again counsel you and the wider audience that will draw conclusions from this report that no single quarter is likely to be representative of the full year; it would be simplistic to multiply the quarter's results by four to get an assumed annual result. However, I do not disguise the fact I am pleased we are off to a much better start.

We started the current year with a very satisfactory liquidity position which will enable us to progress the many major projects which are intended to have an important impact on the long term strength and profitability of the Group.

This is the last occasion I shall address as Chairman. The Articles of Association require that the Chairman shall retire on attaining the age of 68, an event which in my case occurs in July next year. This provision for fixed retiring age is as wise and correct today as it was when introduced 32 years ago.

The Directors have decided that on my retirement on 29th July next year, Sir James Balderstone will succeed me as Chairman. Sir James will be a non-executive Chairman and Mr B.T. Loton, Managing Director, will be the Chief Executive Officer. This is a team well qualified to lead BHP and one in which I have complete confidence.

If you would like to receive a printed copy of Sir James McNeill's address, write to: The Secretary, The Broken Hill Proprietary Co. Ltd., 140 William Street, Melbourne 3000 Australia.

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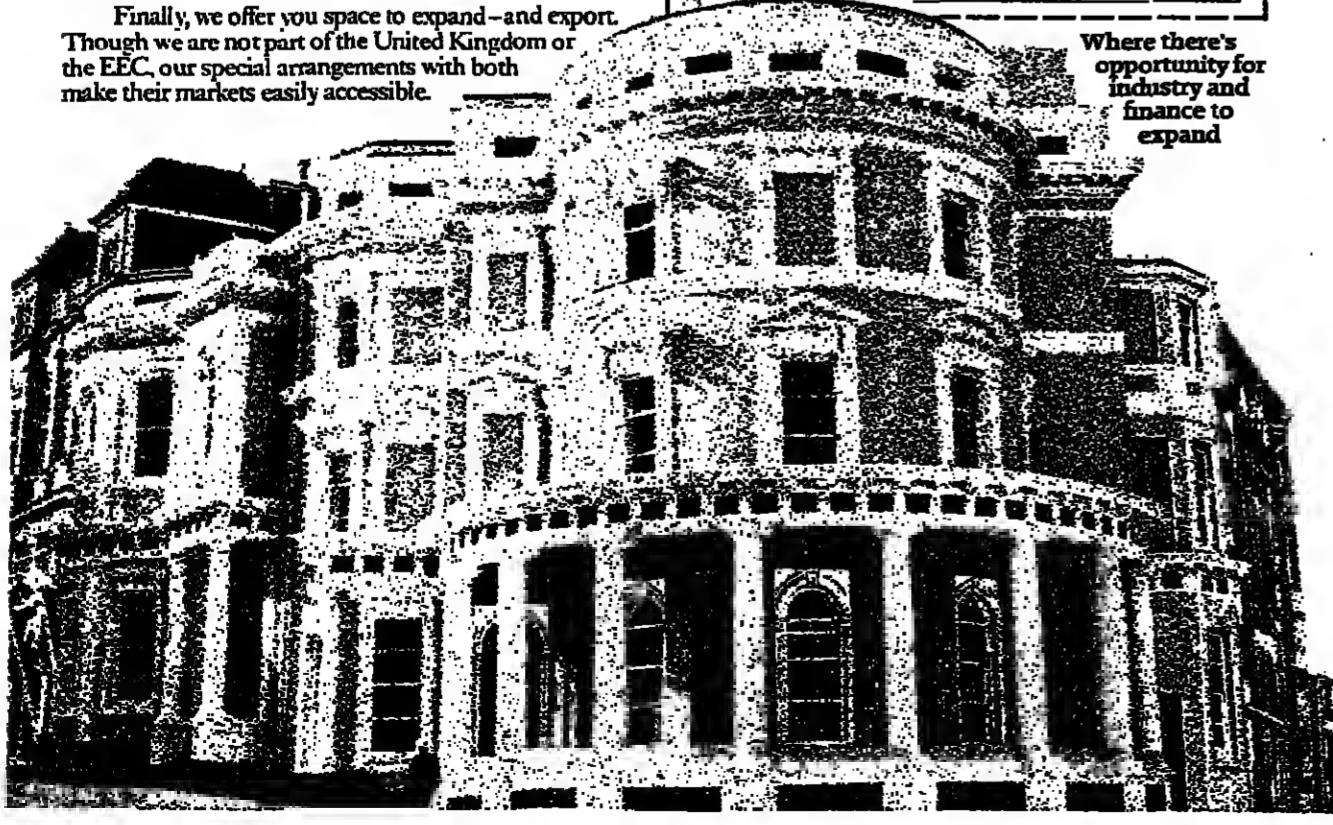
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Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.
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Listed on the Amsterdam Stock Exchange

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VONTobel Eurobond Indizes

WEIGHTED AVERAGE YIELDS
PER OCTOBER 1983

Today	Last week	Year's High	Year's Low
11.74	11.65	12.25	11.25
7.62	7.55	7.65	7.45
8.15	8.16	8.67	7.62
13.22	13.32	13.55	12.62

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TECHNOLOGY

EDITED BY ALAN CANE

NORWAY'S LEADING COMPUTER COMPANY PLANS ITS FUTURE

Norsk Data aims for UK growth

BY RAYMOND SNOODY, RECENTLY IN NORWAY

NORSK-DATA, producer of one of the world's fastest 32-bit super mini-computers, is in the process of acquiring an 18th-century castle, Benham Park, in extensive grounds near Newbury.

The Oslo-based company, whose name is most closely associated with the high physics environment of CERN, the European Organisation for Nuclear Research and the Joint European Torus project, is planning an alternative headquarters with a little English country elegance.

The decision to have a UK and central European headquarters, which when

The growth rate in the UK has doubled in each of the past two years and turnover is expected to top £5m this year and rise to £11m next.

vated will probably be more grandiose than the modest offices in the old Trelleborg El-Fi factory where the outskirts of Oslo merge with hills and scrubby forest, has little to do with a search for

shareholders had better watch out, says Norsk Data's president and chief executive Mr Rolf Skar, if the company ever starts buying castles for status.

"It's a business decision and one of the best business decisions we've ever taken," says Rolf Skar, the last remaining founder still at Norsk Data.

Benham Park is, however, symbolic of the determination of Norway's leading computer company to establish a major presence in the UK market and of its increasing commitment to business and office automation systems in the wider European market outside Scandinavia to place beside its reputation in the research and university field.



Rolf Skar, the last remaining founder of Norsk Data

Eighteen months ago, Rolf Skar sent a small team to the UK which included two of the company's five vice-presidents—Tor Alheim and Lars Gudnstrom.

"They were given the task of going for maximum growth," says Skar.

The growth rate in the UK—from a tiny base—has doubled in each of the past two years and turnover is expected to top £11m this year and rise to £11m next.

The two UK-based vice-presidents have set themselves the task of making the UK the company's largest individual market before the end of the decade—

a task that would imply a turnover of more than £50m and between 600 and 700 employees.

The planned expansion in the UK is part of an aggressive strategy by a relatively small Norwegian company to push its way to the centre stage of the European market. Revenue in 1982 was only \$82.6m and it still has not broken into top 25 in terms of total mini-computer sales in Europe.

Already this year Norsk Data increased its holding in Dietz Computers System of West Germany to 30 per cent as a platform for attacking the German market and also acquired a Swedish company, Silldata, a

computer service bureau, for the Swedish forestry industry. The acquisitions bring the total number of employees to 1,500.

Rolf Skar says he also planned to enter the UK market by acquisition but found all the possible UK companies to be too small and decided instead to go for organics growth.

Mr Ulrik Weil, electronics analyst for Morgan Stanley, the New York brokers, said in a recent report he expected a 52 per cent earnings gain this year for Norsk Data and that profit growth will average 30-35 per cent over the next few years compared with 48 per cent since 1977. There was a growing

"We are an American (style) company located in Europe, staffed by Europeans and using Japanese management techniques."

acceptance of the company's ND 500 series (a new, faster model was unveiled in Paris last month).

Norsk Data, the report says, had focussed on significant high growth submarkets of the industry—and offered superminis similar to Prime Computers, high speed scientific applications like those of Sel-Gould and integrated office automation packages like those of Wang.

"The company acts as a sophisticated, solution-oriented systems house rather than trying to manufacture 'black boxes' in competition with better positioned, much larger, fully integrated firms such as Digital Equipment or Hewlett-Packard," says Morgan Stanley, which has in the past acted as broker to Norsk Data in the US.

Though the Norwegian company had so far been able to perform the "hat-trick" of successfully tackling a wide range of markets, sooner or later, Mr Weil argued, choices would

have to be made. Rolf Skar says he is determined to keep Norsk Data a general mini-computer company although with an increasing emphasis on business systems and software.

Such activities as integrated office systems, database management and general purpose transaction processing are likely to account for around 70 per cent of Norsk Data's revenues this year.

Nearly three quarters of the company's research and development budget—or 7 per cent—is now being spent on software. Mr Skar believes that computer companies which remain mere manufacturers of computer hardware will rapidly become a commodity with attendant low margins—rather than offering solutions to real problems for the user will do as surely as railway companies once did.

Rolf Skar believes a stable and motivated staff—stock options have produced Krone millionaires even in the canteen and company warehouse—will enable Norsk Data to complete its transition from being an engineering driven company with an uncertain reputation for marketing.

His staff, he says, "will go through walls" to get results.

"We are an American (style) company located in Europe, staffed by Europeans and using Japanese management techniques," says Mr Skar who was once a visiting engineer at the Massachusetts Institute of Technology.

It is a combination which has not tried to make a general attack on the US market. Rolf Skar was speaking after returning from a trip to the US, where he was involved in negotiations for a major enhancement to an earlier US order—the Hughes Aircraft contract for the Nato Northern Area control system.

Before he left for the trip he sent out a memorandum to his senior managers reviewing the progress of the company so far. It argued that the basic infrastructure had now been laid for a European expansion and the future aim of Norsk Data was to become a world computer company.

The claim would seem an excessively optimistic piece of internal morale boosting were it not for the way Norsk Data has already managed to break out from its Scandinavian confines and catch the attention of the financial community in both London and New York.

MICROS IN EDUCATION

How Kontiki will set sail



Lars Monrad Krohn striking out on his own again.

LAS MONRAD KROHN is a central figure in the Norwegian computer industry and in a way personifies its history.

The Kontiki machine is now in the final round of a competition to choose the computer to be recommended for the television programme. Thirty-five computers were entered including the Acorn and a Norwegian-built Osborne.

The largest part of the £1.5m raised to get the Kontiki micro off the ground came through a private placement in London and Mr Monrad Krohn hopes to be able to export the computer to the UK although he is aware he might be facing a tough marketplace there.

The Kontiki 100, Mr Monrad Krohn says, is a very robust machine—"you can stand on it." It is based on the use of a floppy disk drive, and has a 64K RAM for program and operating systems and 32K for colour graphics. The graphics display can show up to 256 different colours.

A simple word processing program has been developed for the machine which a group of 12-16-year-olds mastered with two hours instruction.

Mr Monrad Krohn believes his machine is arriving at a moment when the personal computer market in Norway is about to take off and when the education authorities are pressing ahead with plans to increase the number of computers in Norwegian schools. Lars Monrad Krohn, hopes to sell 5,000 machines by the end of next year and make the Kontiki 100 the Norwegian standard micro.

"He is a true entrepreneur. He is founding his fourth company," says his former colleague, the current Norsk Data president, Mr Rolf Skar.

The Kontiki machine is now in the final round of a competition to choose the computer to be recommended for the television programme. Thirty-five computers were entered including the Acorn and a Norwegian-built Osborne.

The user constructs his shape by calling up simple blocks, cylinders, cones and spheres which are combined to form more complex parts using Boolean operations of intersection, union and difference. Individual components can then be organised into assemblies.

Prices begin at £22,900 on a small computer rising to £33,000 on a large machine. Some 20 of the earlier models of McAnton's systems, employing "wire frame" modelling have been installed in the UK, the customers including Cranfield Institute and Baker Perkins. More on 04862 26761.

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Design
Interactive
solid
modelling

REVEALED BY McDonnell Douglas Automation at the Design Engineering show in Birmingham was Unisolid, an interactive solids modelling computer aided design (CAD) system capable of producing realistic high definition pictures almost indistinguishable from colour photographs.

Running on the DEC VAX 32 bit minicomputer, supplied by Mead Data, under a turnkey agreement, Unisolid is claimed to be the only CAD/CAM system on the market that uses both the newer constructive solid geometry (CSG) technique and the more common boundary representation to model solid objects—a more rapid display can be produced by the latter while the former is better for full "3D" solid coloured modelling.

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TECHNOLOGY INTELLIGENCE

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See Press page 35190.

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FT 6/10

UK COMPANY NEWS

Higgs and Hill up 35% at halfway

ALTHOUGH experiencing fierce competition in the UK construction industry, the Higgs and Hill Group reports increased pre-tax profits for the first half of 1983. The figures were up 35 per cent from £2.69m to £2.83m.

Turnover of this holding company with interests in construction, property development, property investment and house building, was £10m higher at £81m.

The interim dividend is raised from 3.25p to 4p net, an increase of 23 per cent, and this absorbs £369,000 against £291,000. Last year's total was 3p from pre-tax profits of £1.63m.

After tax up from £1.06m to £1.47m and minority credits of £9,000 (£4,000 debits), attributable profits came out higher at £1.37m compared with £986,000. Total earnings per 25p share rose 35.1 per cent.

Mr Brian J. Hill, the chairman and chief executive, says the recession remains with us, but in spite of this, the group has secured sufficient orders to give it a sound base for next year.

He says good progress is being made on its projects in Egypt, Trinidad and Barbados, and it

BOARD MEETINGS		FUTURE DATES
Interims—		Oct 7
Campan International	Oct 7	35 per cent increase in turnover and pre-tax profits has not been flattered by any property sales. Its selective approach to property development and now housing is reaping its rewards. Chief executive Brian Hill admits that the property market is still fragile but has grounds for "cautious optimism" as rental income is up 10 per cent. The group's strategy will make a "useful contribution" to profits this year, while a good start has been made on the Central Bank in Barbados. A joint company has been established with a local firm in Barbados to exploit opportunities. Higgs and Hill will sell 10 per cent of at least 500 plots for £12,000. New capital commission payments to the company's measure of new business growth were 18 per cent higher. Unit trust sales of the subsidiary Allied Hambro Unit Trusts quadrupled to £38.7m.
Interims—	Oct 7	The company does not give half-yearly profits figures, but makes an annual valuation at the end of the financial year.
American Investment Trust, Inc., Pittsburgh	Oct 7	As already reported, new life and pensions business grew steadily in the first six months with new annual premiums up 9 per cent to £83.7m and single premium up by 49 per cent to £17.9m. New capital commission payments to the company's measure of new business growth were 18 per cent higher. Unit trust sales of the subsidiary Allied Hambro Unit Trusts quadrupled to £38.7m.
Holt Lloyd International, Johnson Group, Austin Reed, Robert, Silks, Tannwood, Tannwood, Tannwood International, Tannwood, United Garments.	Oct 12	The company does not give half-yearly profits figures, but makes an annual valuation at the end of the financial year.
United Ceramic Distributors	Oct 12	As already reported, new life and pensions business grew steadily in the first six months with new annual premiums up 9 per cent to £83.7m and single premium up by 49 per cent to £17.9m. New capital commission payments to the company's measure of new business growth were 18 per cent higher. Unit trust sales of the subsidiary Allied Hambro Unit Trusts quadrupled to £38.7m.
Woolworths	Oct 17	The final dividend is being effectively increased by 20 per cent to 1.72p, which lifts the net total from an adjusted 2.37p to 2.54p net per 25p share.
Finlays	Oct 17	Mr Sugar says the results were achieved by continued domination of the UK audio market and a deeper penetration into the colour TV market aided by a "very successful" advertising and marketing strategy.
City of Aberdeen Land Assoc.	Oct 18	He points out that the group are continuing to build on the success of existing models and an excellent reception of new products, such as audio tower stacked units with remote control and a stacked module unit with a motorised front loading record deck.
Guidhall Property	Oct 18	The chairman says that new business continued to improve in the third quarter, with sales of the new white line adaptable as well as strong and the new mortgage repayment scheme now a significant source of business.
Hillier Brothers	Oct 18	Unit trust sales have improved in the recent growth of the fund.
McDonalds (John) Construction	Oct 18	The company is launching its new comprehensive financial services operation later this month centred on its banking subsidiary Dunbar. Mr Mark Weinberg, deputy chairman and joint managing director of the company, claims that this service has been developed to meet the needs of the company's development resources and that there will not be a noticeable rise in expenses. Indeed, he claims that expenses remain under firm control.

continues to seek further opportunities in these and certain other selected territories.

Property lettings remained slow in the first half because of the low level of demand for commercial and industrial space. He says that in the light of recent trends, and in the absence of unforeseen circumstances, he expects the profits in the second half to exceed those now reported. In the last full year pre-tax profits stood at 2.63m. The company says the actual tax rate is significantly lower and yield 5.4 per cent.

Demand for houses was good in the opening months of the year and turnover was substantially up on 1982.

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H. Young back in the black with £53,000

A swing back into profit is reported by H. Young Holdings with pre-tax figures of £52,800 in the year to May 31, 1983, compared with losses of £17,800 in the previous year. Turnover of this motor distributor rose from £4.88m to £5.02m. First-half losses were down from £21,879 to £4,886.

No tax is payable and the profits include an extraordinary credit of £7,200 against a debit of £29,700. Last time there were associate losses of £9,700.

Earnings per 25p share before extraordinary items were 2.5p (loss 5.3p). No dividend is again payable—the last payment was in 1973.

The subsidiary, Pintucks, was established as a substantial Mercedes-Benz dealership from January 1 last. The directors say recent trading results are encouraging, and if these continue for the remainder of the financial year, they expect profits to exceed those of last year.

Albert Martin down on UK side

A DETERIORATION in UK results following increased pressure on margins helped reduce pre-tax profits at Albert Martin Holdings for the first half of 1983. The taxable surplus of this garment manufacturer slipped from £246,000 to £238,000 in turnover of £13.94m against £13.11m.

The net interim dividend held at 7.5p on capital increased by a share placing completed in June. In the last full year a total of 2p was paid—at the time of the placing the directors stated their intention of maintaining this rate in 1983.

Profit for the year under review will be affected by difficulty being experienced in the UK in achieving adequate margins, say the directors. In the last full year a turnaround from pre-tax losses of £262,000 to profits of £687,000 was shown, and the directors said the 1982 result provided a platform for future growth.

The directors now point out that there is good demand for all the company's products which, with the potential of overseas interests, means they remain confident of the group's longer term prospects.

Mr Michael Kidd, chairman, said later that the UK manufacturing operations were trading at a loss and it was "touch and go" whether they would finish the year in the black. Margins remained "very disappointing," he said.

He said the profitability of the overseas division was the biggest problem. The group's main customers include Marks & Spencer, British Home Stores, and Marks and Spencer which takes 30 per cent of group production.

Mr Kidd said the group continued to be supported by profits from its overseas operations, where the new Sri Lanka factory began even during the first half.

● comment

The proceeds of the June

The importance of Albert

Martin's growing presence in the Far East could not have been underlined more strongly by these figures. While overseas trading made a profit margin of nearly 20 per cent, out of financing charges, the UK division made a slight loss. The temptation to contract further out of the UK but the directors point out that demand here is strong, even if prices are lagging way behind increases in raw material costs. In any case, customers like M&S, British Home Stores and Mothercare suggest that the downside risk in the UK market is small. So the group has moved to reduce operating costs at home with a £750,000 investment in computerised cloth-cutting and knitting plant. Albert Martin's high overheads mean that the bottom line should benefit strongly from such an approach. Meanwhile, the new West German distributor activities will provide access to an important market for perhaps £400,000 worth of the Far Eastern output. The shares slipped 2p to 43p, where the prospective yield is 6.7 per cent, assuming a total dividend of 2p.

● comment

Hambro Life lifts midway payout

Higgs & Hill continues its impressive growth rate-making strides on all fronts. The 35 per cent increase in turnover and pre-tax profits has not been flattered by any property sales. Its selective approach to property development and now housing is reaping its rewards. Chief executive Brian Hill admits that the property market is still fragile but has grounds for "cautious optimism" as rental income is up 10 per cent. The group's strategy will make a "useful contribution" to profits this year, while a good start has been made on the Central Bank in Barbados. A joint company has been established with a local firm in Barbados to exploit opportunities.

Hambro Life Assurance, the largest linked life company in the UK, is lifting its interim dividend by 17 per cent from 4.025p to 4.7p.

The company does not give half-yearly profits figures, but makes an annual valuation at the end of the financial year.

As already reported, new life and pensions business grew steadily in the first six months with new annual premiums up 9 per cent to £83.7m and single premium up by 49 per cent to £17.9m. New capital commission payments to the company's measure of new business growth were 18 per cent higher. Unit trust sales of the subsidiary Allied Hambro Unit Trusts quadrupled to £38.7m.

The final dividend is being effectively increased by 20 per cent to 1.72p, which lifts the net total from an adjusted 2.37p to 2.54p net per 25p share.

Albert Martin's chairman says the results were achieved by continued domination of the UK audio market and a deeper penetration into the colour TV market aided by a "very successful" advertising and marketing strategy.

He points out that the group are continuing to build on the success of existing models and an excellent reception of new products, such as audio tower stacked units with remote control and a stacked module unit with a motorised front loading record deck.

The chairman says he was also "delighted" with the way in which the first CTV marketed by the group was accepted.

Production of a 22 in CTV with remote control was started in June this year, and Mr Sugar comments that this product will be available in the autumn.

In May Amstrad launched its video cassette recorder which has also been well received and sales to date of all products are "very pleasing."

The chairman also notes the growth in export business over the year and feels that these new markets will develop well in the future.

Group profits for the year were subject to a higher tax charge of £2.7m, against £2.19m for 1981-82, which left net profits £2.76m up to £5.34m.

Earnings per share emerged at 28.5p, against an adjusted 13.5p.

Amstrad moved into its new factory in Shoeburyness early in

Amstrad surges £3.28m and pays 2.84p total

DIVIDENDS ANNOUNCED

	Date	Corre- tive payment	Total	Total
	of	per	per	last
	posting	div.	year	year
Astrad	Nov. 25	1.72	1.44	2.94
Hambro Life	Int. 4.7	4.03	—	13.4
Higgs & Hill	Int. 4	3.25	—	9
House of Lords	Int. 3	3	—	1.6
Laing Props.	Int. 2.5	2	—	2
Albert Martin	Int. 0.75	Jan. 4	0.75	0.5
Precious Metals	0.65	—	0.55	0.5
Renishaw	0.72	—	0.7	0.25
Save & Prosper	0.25	—	0.25	0.25

Dividends shown per share or per unit except where otherwise stated. *Equivalent after allowing for scrip issue. +On capital increased by rights and/or acquisition issue. +USA stock increased for 104 months.

be proposed at the AGM to be held on November 24.

● comment

Even a two-thirds profits jump by Amstrad's main division, which had been living with forecasts of over £50m since the beginning of 1982 and the shares fell by 25p to 45p. Nevertheless,

it is hard to fault the figures. The new range of hi-fi systems incorporating a linear tracking turntable and a remote control facility is being introduced along with a new two cassette version of the popular stacked module unit and, in the middle part of 1984, a new range of CTVs.

Mr Sugar says the group is considering future plans on video cassette recorders to include the launching of their products in the UK. Although this is dependent on exclusion of kits of parts from the EEC quota arrangement, he is confident that this will materialise.

Sales so far in the current year are "very encouraging" and Mr Sugar is quite confident in the group's ability to maintain its position in the future.

In view of the present level of the market price of Amstrad's ordinary 25p shares, and in order to improve the marketability of them, the directors are proposing that each existing share should be converted into five ordinary 13p each.

A resolution to this effect will

Renishaw tops forecast at £1.7m

IN THE first figures since joining the Unlisted Securities Market in June, taxable profits of high technology precision measuring equipment maker Renishaw advanced from taxable profits of £656,000 to £1,728,000 for the year to June 30, 1983. This compares with a forecast of £1.65m made at the time of the offer.

The year's dividend is set at the forecast rate of 0.7p net per share. Earnings per share are given as 3.25p (1.65p) compared with a forecast 3.1p.

Weighted ballots will be conducted for applications of between 100 and 5,000 shares. Successive applicants will receive 100, 1,000 shares and between 1,500 and 5,000 will receive 200 shares. Applicants for over 6,000 shares will receive 3 per cent of the shares applied for.

Renounceable letters of allotment will be posted tomorrow and dealings are expected to commence on Monday, October 10.

Bristol Waterworks £6m offer

The Bristol Waterworks Company is offering for sale by tender a 6.5 per cent redeemable preference stock of £100 per share.

The directors say the current year has started with demand for the company's products ahead of the comparable period in 1982, notwithstanding the traditionally slow beginning to its financial year.

They are particularly optimistic about growth potential of the company's numerically controlled (CNC) machine tool market in which the company continues to expand its involvement. The large commitment to research and development which they say has served the company well, both in this market and in the traditional co-ordinate measuring machine (CMM) market, is maintained. New product ranges are currently being developed for programmable gauges for use in flexible manufacturing systems and for high speed robotic inspection equipment used in flexible assembly systems.

They have every confidence in the company's continued growth and look forward to significant progress in the future.

NOTICE OF ISSUE
Application has been made to the Council of The Stock Exchange for the undermentioned Preference Stock to be admitted to the Official List.The Bristol Waterworks Company
(Incorporated in England on the 16th July, 1845, by the Bristol Waterworks Act, 1845)

OFFER FOR SALE BY TENDER OF £6,000,000

6.5 per cent, Redeemable Preference Stock, 1988

(which will mature for redemption at par on 30th November, 1988)

Minimum Price of Issue £100 per £100 Stock

yielding at this price, together with the associated tax credit at the current rate, 22.28 per cent.

This Stock is an investment authorised by Section 1 of the Trustee Investments Act, 1961, and by paragraph 10 of Part I of the First Schedule thereto. Under that paragraph the required rate of dividend on the Ordinary Capital of the Company was 4 per cent, but, by the Trustee Investments (Water Companies) Order 1973, such rate was reduced to 2.5 per cent. in relation to dividends paid during any year after 1972.

The Stock will be entitled to a dividend at the rate of 6.5 per cent. per annum. The associated tax credit at the present rate of Advance Corporation Tax is equal to a rate of 2.11/14th per cent. per annum.

Tenders must be for £100 nominal amount of Stock or multiples thereof and must be made on the form supplied in the Prospectus and forwarded to National Westminster Bank PLC, New Issues Department, P.O. Box No. 78, Drapers Gardens, 12, Throgmorton Avenue, London EC2P 2BD in a

3.28m
tal

BIDS AND DEALS

Norcros gains 37.3% of UBM

By Ray Maughan

Norcros, the diversified industrial holding company which is bidding £76m for UBM Group, passed what it regarded as an important milestone yesterday when it announced that it had control of 37.2 per cent of the builders' merchant.

The bidder acquired 3.48m shares in the market which was enough to lift its aggregate share purchases from 26.5 per cent to 32.5 per cent at the close of trading on Tuesday.

The bidder was thus able to just clear the important 34 per cent hurdle which stated that Norcros could not purchase more than 30 per cent from now onwards unless it had reached that total by the end of trading yesterday. Norcros can now stay in the market for a day or two, but its cash and equity offers finally expire on October 19.

The bid, which has become predominantly cash based, is now unconditional in all respects save majority control. Included in the shares acquired yesterday were 4.11m UBM shares purchased in association with £60,000 cash offered in non-assented form from previous acceptors of the ordinary offer.

UBM shares added 5p to 125p, which matches the value of Norcros' cash offer while the bidder's own share price reversed recent movements by dropping 1p to 130p.

Butterfield share deals suspended

Shares in Butterfield & Harvey, which makes Butterfield ironing boards and lattens and Shovelco and Drewry refuse collection vehicles, were suspended yesterday after a 4p rise to 30p pending further details of a proposed trading agreement and capital injection from a third party. The market stabilisation at suspension was £1.6m.

The group has been in loss for the past three years but the board, which has recently been joined by Sir Monty Finniston as chairman, has been able to pull the position around into a trading profit, before interest, and a profit, after all, charges seems likely this year despite a weak ordering pattern by local authorities in respect of refuse collection vehicles.

Pearce Duff expands

Pearce Duff, makers of fine foods since 1847, have acquired James Ashby and Sons, tea and coffee importers and blenders.

James Ashby, which currently has a turnover of £10m, will be joined in a joint venture, London, and continue over 60 staff.

This acquisition, which will increase the Pearce Duff group annual turnover to over £16m, is part of a planned programme of expansion to broaden the company's range of quality foods in UK and export markets.

Thames Investments

The Stock Exchange yesterday temporarily suspended the designation and recording of bar-gains in Thames Investments and Securities, the USA-quoted property investment and development group.

Public Works Loan Board rates

Effective October 5		Quota loans repaid		Non-quota loans A* repaid		
Years	by EPT	At	at maturity	by EPT	At	maturity
Up to 3	102	102	102	112	112	12
Over 3, up to 4	102	102	112	112	112	12
Over 4, up to 6	102	102	112	112	112	12
Over 6, up to 7	102	102	112	112	112	112
Over 7, up to 8	112	112	112	112	112	112
Over 8, up to 9	112	112	112	112	112	112
Over 9, up to 10	112	112	112	112	112	112
Over 10, up to 12	112	112	102	112	112	112
Over 12, up to 25	112	102	102	112	112	112
Over 25	102	102	102	102	102	102

* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. Equal instalments of principal + interest are paid by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). + With half-yearly payments of interest only.

COMPANY NOTICES

LOMI INTERNATIONAL INVESTMENTS LTD.

US-\$2 MILLION GUARANTEED FLOATATION NOTES 1987

The interest rate applicable to the above notes is 10.5 per cent per annum, payable semi-annually, from the period commencing 6th October, 1983 and fixed at 9.5% per annum for the period commencing 6th October, 1984. The £1,025,000 principal amount of the notes will be repaid in full on the 28th September, 1987, at the principal place of business of the company, 100 New Bond Street, London, W1, at 10.00 hours (local time).

AGENDA

1. Adoption of the financial statements for the year ended December 31, 1982. 2. Adoption of the financial statements for the year ended December 31, 1983. 3. Adoption of the financial statements for the year ended December 31, 1984. 4. Adoption of the financial statements for the year ended December 31, 1985.

ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Annual General Meeting of LOMI INTERNATIONAL INVESTMENTS LTD., 100 New Bond Street, London, W1, will take place at the registered office of the Company, 100 New Bond Street, London, W1, on Friday, 28th October, 1983, at 10.00 hours (local time).

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1. Adoption of the financial statements for the year ended December 31, 1982. 2. Adoption of the financial statements for the year ended December 31, 1983. 3. Adoption of the financial statements for the year ended December 31, 1984. 4. Adoption of the financial statements for the year ended December 31, 1985.

ANNUAL GENERAL MEETING

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ANNU

Wankie Colliery Company Limited

(Incorporated in Zimbabwe)

The company's unaudited results for the six months ended 31st August 1983, with appropriate comparisons, were as follows:

	Six months ended 31.8.83	Six months ended 31.8.82	Year ended 31.2.83
SALES			
Coal	1,061,778	1,071,579	2,120,205
Coke	30,605	118,452	199,022
	23M	23M	23M
F.O.R. Sales Value—			
Coal, coke and byproducts	24.9	24.9	46.5
UNAUDITED FINANCIAL RESULTS			
Trading Profit	571	1,831	841
Interest	93	124	263
Exceptional item (stock adjustment)	—	—	907
Distributable Profit (See Note)	664	1,955	2,011
Earnings per share	Cents 1.57	Cents 7.72	Cents 6.90
Dividends per share	—	3.00	5.64
Return on Capital Employed (as defined in Coal Price Agreement)	Per Cent 3.60	Per Cent 12.42	Per Cent 5.51
Annualised			

*NOTE—In accordance with the Coal Price Agreement, 25 per cent of the distributable profit must be set aside in capital reserves for each year.

Increased prices for coal and coke in the local market were anticipated from January 1983, but only became effective from 1st April and then fell short of the company's proposals. In addition, sales compared unfavourably with the same period last year. Coal sales (excluding those to Hwange Power Station) were down by 9 per cent. Sales to the Power Station increased from 76,000 tonnes to 158,000 tonnes but were well below expectations. Local coke sales were only 52 per cent of the previous level due mainly to difficulties in the ferro-alloy industry. In the export market there was a marginal increase in coal sales but coke sales, the principal market, were down by 11 per cent.

As a result of these lower sales the company's turnover remained at the same level as in the comparable period last year, namely \$334.9 million. With increased costs, particularly those related to overburden removal and the price of stores, a distributable profit of only \$33.64 million resulted compared with \$31.955 million in the corresponding period last year.

In these circumstances the board has decided that no interim dividend should be declared.

Prospects for the second half of the year are more encouraging. Although no improvement in the level of local market sales is expected, the impact of increased prices agreed by government and effective 1st October, 1983, together with increased revenue from sales to Hwange Power Station should have a marked effect on turnover and net revenue, provided costs of production can be contained.

The opencast expansion project is very nearly finished and will be completed well within the capital budget provided. However, net savings will be seriously eroded by the fall in value of the Zimbabwe dollar against the U.S. dollar, in which currency the foreign funds necessary for the project were borrowed.

By Order of the Board
A. B. Wishart
For Secretaries
Office of the United Kingdom
Transfer Secretaries:
Charter Consolidated P.L.C.
P.O. Box 102
Charter House
Park Street
Ashford, Kent TN24 8EQ

4th October, 1983

Companies and Markets

Reduced losses at John Crowther

REDUCE PRE-TAX losses down from £114,000 to £38,000, are reported by John Crowther of the Huddersfield textile manufacturing company. Turnover improved from £2.8m to £2.95m in the six months to June 30, 1983.

Mr Trevor Barker, the chairman, says the group has continued to prosper. Customers throughout the year placed orders substantially above 1982 levels and it has therefore been able to manufacture good volumes.

But, he adds, customers have been almost universally slow to take delivery of their cloth. This situation has, in the last month, reversed and he says the group now expects to exceed its budgeted volumes for the year.

John Crowther is a seasonal business, and while its new business will start after this period, it will be 1984 and beyond before the company is fully established. The much-needed loss in the first half must be considered a satisfactory indication of its continued improvement, and he views 1983 with some optimism.

There was a group trading profit of £57,000 (£14,000 loss) in the first six months. Interest charges amounted to £107,000 (£120,000) and there was a profit of £22,000 (£10,000) on the opening half totalled £7,000.

Full year turnover expanded from £32.32m to £34.76m.

Mr Alan Rose, the chairman, says present trends in civil engineering show no signs of improvement, although he does not expect contributions from this division to drop below the 1982 levels.

He adds that the brickworks expansion is programmed to come into production next March and, in company with waste disposal

House of Leroose falls to £0.5m

THE general trading position at House of Leroose has been more difficult this year than last, and pre-tax profits for the first six months of 1983 show a decline from £622,000 to £336,000.

The net interim dividend has been held at 3p. In the last full year a total of 7.6p was paid from profits of £1.8m on turnover of £16.86m. Earnings per 25p share for the six months were shown as slipping from 5.9p.

Turnover of this garment manufacturer moved up from £26.7m to £27.7m.

For the period under review, Mr M. K. Rose, chairman, says that results at home are more

satisfactory than on the continent where market conditions are less favourable.

Pre-tax profits were struck after exchange losses of £51,000 (£4,000).

Mr Rose says that the Spring '84 collections currently showing are being well received by customers and a new range of childrenswear garments is due to be launched under the "Cinch" label.

This promises to be an interesting development since, Mr Rose says, there is a growing demand for this type of garment.

Tax came to £278,000 (£236,000), leaving net profits of £260,000 (£336,000) from which dividends will absorb £171,000.

Good second half lifts Dunton to peak £113,545

MORE THAN trebled profits from a 24 per cent increase in turnover, reported by the Dunton Group of civil engineering, property development and brickmaking companies for the year to May 31, 1983.

At the pre-tax level profits rose from £32,324 to a record £113,545 following a sharp acceleration in the second six months—profits for the opening half totalled £7,000.

Full year turnover expanded from £32.32m to £34.76m.

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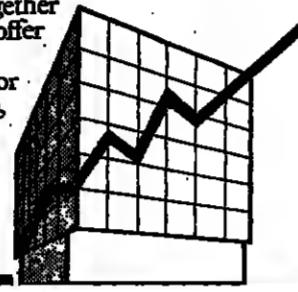
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AUSTRALIAN STOCKBROKING

MCINTOSH GRIFFIN HAMSON WALLACE SMITH & CO.

This full service Australian Stockbroker is seeking a high-quality, internationally motivated individual to expand its London Office. This position is a senior appointment and will be ideally suited to anyone with an established International Broking or Fund Management background. Travel to Australia as well as Europe and North America will be required.

The remuneration package will fully reflect the senior nature of this appointment which can be regarded as a career opportunity.

Replies, which will be treated in strictest confidence,
should be sent to:

Michael Hamson Esq

Joint Senior Partner

MCINTOSH GRIFFIN HAMSON WALLACE SMITH & CO.

15 New Bridge Street, London EC4V 6AU

Telephone: 01-583 5833

CREDIT OFFICER

required by French subsidiary of major North American bank to aid its Manager, Eurocurrency Loans, in the assessment of new loan proposals and supervision of existing international loan portfolio. Candidates should have at least two years' experience in credit analysis and be acquainted with Eurocurrency lending and documentation. Fluent English and a working knowledge of French are essential. Salary commensurate with age and experience.

Please address curriculum vitae with photo to:

Mr. M. H. A. Halford

The Royal Bank of Canada (France) S.A.

3, Rue Scribe

75440 Paris Cedex 09, France

FUND MANAGEMENT

Join a small and successful team primarily engaged in private client discretionary management. You need good experience of unit trusts, insurance and overseas funds, some knowledge of gilts, equities, eurobonds and commodities. We seek candidates who are self motivated, literate and numerate with a proven track record. For the right candidates a directorship and equity participation will be available sooner rather than later. We offer a realistic and challenging remuneration package.

Please write with full cv and photo to:

John Wheeler, Chairman,

MCDONALD WHEELER LTD.,

29-32, Woking Street, Canterbury, CT1 2JA.

Bank Systems Advisor

United Arab Emirates c.£22,000 Tax Free

Our client, a locally incorporated Commercial Bank in the United Arab Emirates, is creating this new position based at its head office in Abu Dhabi.

Whilst the bank is currently installing an IBM system 34 with appropriate software packages the prime objective of this appointment will be to conduct a thorough review of all the bank's systems and controls and thereafter recommend and implement procedures to reflect the impact of such computerisation.

Candidates, ideally with AIB should have substantial experience of organisation and methods when applied to the introduction of computers to a Commercial Bank's operation. Overseas experience, particularly of the Middle East would be an advantage since the appointment should appeal to those in their late 40's or 50's seeking a 1/2 year contract.

The salary package will be tailored to the individual's needs, but is likely to include a basic salary of around £22,000, accommodation, air fares, six weeks annual leave and medical cover.

Please write in confidence, initially with brief details and quoting reference 1346 to John Anderson, as Advisor to the company at:-

John Anderson & Associates

Norfolk House, Smallbrook Queensway, Birmingham B5 4LJ.

European Marketing Scotch Whisky

Internal promotion creates this important vacancy of EEC Market Planner at the London headquarters of The Distillers Company plc. The main responsibilities are to analyse EEC markets in depth for each brand and to recommend strategies which will maximise market share and profits for the Group. This involves much close contact with the markets and with the brand owning companies. It calls for a literate and numerate graduate probably aged 27 to 32 who has both consumer and international marketing experience gained at the centre of a major group. Languages essential. Salary negotiable from £18,000 plus normal benefits. Applications with full career details should be sent in confidence to A.W.B. Thomson, Selection Thomson Ltd., 115 Mount Street, London W1Y 5HD or 15 North Claremont Street, Glasgow G3 7NR.

Selection Thomson
London and Glasgow



LICENSED DEPOSIT TAKER

After a period of rapid growth requires:

MANAGING DIRECTOR

with at least 10 years' banking experience at Board level. The Company already has a large deposit base, but this must be expanded, and the applicant must also be capable of developing the company's activities in every aspect of merchant banking.

DIRECTOR OF CREDIT

Senior banker with at least 10 years of credit appraisal and control experience in prime banking concern.

These are career appointments offering a major challenge for ambitious executives, probably in the 35-45 age group. Remuneration for both posts will therefore be highly competitive and future scope is virtually unlimited.

Write Box A8320, Financial Times
10 Cannon Street, London EC4P 4BY

Accountancy Appointments

Management Consultants

London

Stoy-MLH, the consultancy division of Stoy Hayward, Chartered Accountants, provides consultancy services in finance, computers, engineering and executive recruitment.

Due to increasing demand, we are seeking several qualified accountants, whose commercial experience includes the selection and installation of computer systems, preferably using mini or microcomputers. However, you will be called on to solve a far wider range of financial and management problems, and to provide practical help in putting your recommendations into effect. You will work with client personnel at all levels, with companies ranging from small family businesses to large organisations, and a variety of short and longer term assignments.

Preferably a graduate, you will be in your late twenties to mid thirties. Previous consultancy experience is an asset.

The remuneration package is attractive, including a car, profit related bonus and P.P.P. membership and will depend on experience and starting level within the firm. Most assignments are in London and the Home Counties, with occasional opportunities for working overseas.

Please send a C.V., with current salary and availability to K. J. Worthy, Stoy-MLH, 126 Baker Street, London, W1M 1FH.



Management Consultants

FINANCIAL DIRECTOR

Hanpson Industries PLC wishes to appoint a new group financial director to assume full responsibility for the financial management of the group, including reporting to the main board on all financial matters. In addition the applicant will be expected to play a major role in the group's intended expansion programme including researching possible acquisitions and reporting to the board on the viability of such acquisitions from a commercial as well as a financial point of view.

The successful applicant (who should, after a probationary period, be offered a seat on the main board) must be a qualified accountant under 45 years of age, with sound commercial experience and therefore the ideal candidate will have gained wide experience both in the profession and in industry. Salary (up to £20,000 together with benefits which include car, company pension scheme, life assurance, B.I.P.A., etc.) will be by negotiation and based on experience.

Please reply in writing to:

J. L. Miller (Ref. F111)
HANPSON INDUSTRIES PLC
Hanpson Court, 77 Birmingham Road
West Bromwich, West Midlands

Group financial accountant

Surrey, c£14,000 + car

Responsible to the Financial Director at the centre of a public group with international manufacturing and marketing interests and a turnover of £30 million. As a member of the small and active head office team, your role will be varied and give you initial responsibility for:-

- statutory reporting
- monitoring subsidiary company performance
- tax planning and computation
- funds management.

Once familiar with these you will take on additional tasks which could well lead to an appointment as Company Secretary.

If you are a qualified accountant, probably under 30, with at least 2 years' post qualification experience either in the profession or in industry, then please write enclosing a curriculum vitae and daytime telephone number to Stephen Blaney, Executive Selection Division, Ref. B133.

Coopers & Lybrand
& Lybrand
associates

Coopers & Lybrand Associates Limited
Management consultants

Hectway House, 25 Harrington Street
London EC1A 4AO

Financial Controller

From a Contracting Background

£17,000 + car

Our client, a Sussex based manufacturing and contract engineering company competing successfully in world markets, is looking for an innovative financial executive with an ability to instigate and implement change.

Reporting to the Financial Director, your brief will be to develop existing management information and financial control systems for the £30M turnover, international contracting division.

Probably in your thirties, with a degree and professional financial qualification, you must have had considerable experience with a major engineering contractor, or equivalent, have a keen commercial awareness and ability to communicate effectively at all levels. There is considerable scope for further career development; the salary is negotiable c.£17,000 p.a. plus car, with benefits expected of a company that is part of a major UK group.

Candidates should send a comprehensive curriculum vitae to Nigel Hopkins, F.C.A., indicating any companies to which it should not be forwarded, quoting ref. BX501, at 31 Southampton Row, London WC1B 5HY.

MP
Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

Company Secretary/ Financial Controller

Chartered Accountant/Qualified
Accountant with 5 years' experience
and Management Accountant (ACA)
or equivalent. The post is offered by
a well known and long established
company operating in the construction
and engineering industry in the West Midlands.

The right candidate would be
appointed to the Board after a
suitable probationary period.

The job involves the role of Company
Secretary and the preparation of
management accounts on a monthly
basis and the general administration
of the whole accounting function.

Computer skills required with
experience dealing with software.

London and South East.

The post also involves dealing with
interpersonal skills, finance, etc.

The successful applicant would join
a company with a turnover of £100m
who have the controlling interest in the
country.

Starting date as soon as possible.

Please quote ref. 101371
Financial Times, 10, Cadogan Street,
London SW1P 4BY.

ZAGHIS PROFESSIONAL SELECTION

14 Corporation Street
Birmingham 2
021-432 5410

Specialists in accountancy
recruitment for the Midlands

Group Finance Director

Asset Management c.£45,000 + Benefits

Our client is a very successful rapidly developing private Group, with institutional shareholders, operating internationally in the leasing and rental field. They intend to seek a full Stock Exchange listing within the near future. Recent and envisaged expansion has created the need for the appointment of a Main Board Director. The Group is based in Bromley, Kent.

The person appointed will be a Chartered Accountant, aged around 40 with excellent City contacts, a record of achievement in a leasing or related business field and significant experience of acquisitions.

The Group is looking for a person who can influence his first class financial acumen with a personal personality in order to influence the financial decisions taken by the entrepreneurial principals.

A challenging job and promising future await the successful candidate in addition to the indicated basic salary and attractive benefits package.

Please send a detailed CV to Peter Willingham (Ref. LMS3) or telephone for a Confidential Career Summary Form, Spicer and Peger Associates, St. Mary Axe, London EC3A 8BZ. Tel: 01-283 3070.

SP Spicer and Peger
Associates
INTERNATIONALLY SPICER AND OPPENHEIM

ACCOUNTANT ACCOUNTANCY ACCOUNTANCY

U.S. PROSPECTS

c.£15,000 + car

A major U.S. corporation offers a unique career opportunity to a young, graduate Chartered Accountant making the first move out of the profession. After an induction period in the U.S.A. you will perform a broad role embracing treasury management, accounting, U.S. reporting and internal audit. The position offers extensive travel plus excellent career prospects in the U.S.A. Candidates should possess first-class technical and communication skills plus a proven track record. BERKS. Ref: JG.

DIVISIONAL ACCOUNTANT

£12,000

This substantial U.K. group offers exceptional career prospects to a graduate qualified Accountant (22-30) combining developing business skills with a progressive organisation. The Division operates on a decentralised basis and the successful candidate will act as Financial Adviser to Managers of operating units. Key responsibilities are to control and consolidate the preparation of monthly operating results, forecasts, budgets and strategic plans. MIDDLESEX. Ref: JG.

RECRUITMENT CONSULTANTS SALARY NEG.

The Robert Half Organisation is the world's largest recruitment consultancy specialising in accountancy and finance. The Company enjoys an excellent reputation and adds a substantial portfolio of clients. A further expansion of our London office has created a challenging opportunity for two additional Consultants. Professional in outlook, commercially aware and with the flexibility to work under pressure, you must be able to communicate at all levels. Candidates, aged 25-30, will possess a degree and/or professional qualification with a proven record of achievement in specialist recruitment. CITY. Ref: JG.

ROBERT HALF
LEE HOUSE, LONDON WALL, EC2C 2AS, 01-248 6741

Financial Manager

Essex

c.£15,000 + car

Our client is an £8 million turnover division of a UK industrial group. A qualified accountant is now sought to take up this senior management position and to head the division's finance and administration functions.

Candidates, aged 27-35, must have worked in a marketing/service industry, preferably with multi-national operations. Experience of the wider commercial aspects of business is vital. Reporting to the Managing Director, the role demands

- ★ Superior management ability
- ★ Technical expertise and administrative skills
- ★ A positive commercial attitude
- ★ Ambition, initiative and good interpersonal qualities

The competitive salary package includes a profit-related bonus and career advancement prospects within the group are promising.

Candidates should write to Nigel Hopkins, F.C.A., enclosing a comprehensive C.V., quoting ref 940 at P.O. Box 143, 31 Southampton Row, London WC1B 5HY.

MP
Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

PERSONNEL POLICY OFFICER

Major financial institution with Head Office located in Middle East seeks an individual with at least five years' international Personnel Management experience. Reporting directly to the Chief Executive, the incumbent's main responsibilities would be conducting compensation surveys, reviewing and recommending general personnel policies, co-ordinating personnel orientation and training programmes for all staff levels.

The location is the Middle East. A very competitive compensation package and benefit programme is offered.

Please send full particulars of background and professional accomplishments to:

Mrs. J. Holmes
90 Bishopsgate, London EC2N 4AS

Financial Director Designate Colchester

c.£16,000 + car

Our client is a privately-owned, rapidly expanding company marketing micro-computers and publishing computer software. The company is the largest of its type with a turnover of c.£2 million and a Financial Director Designate is sought to build up the strong financial base. Candidates, aged 30-40, will be ACMA's with proven entrepreneurial ability and a positive commercial attitude. A congenial and outgoing personality is essential, as the business has been built up through close working relationships.

Reporting to the Managing Director, this role involves:

- ★ Producing precise and effective internal reports.
- ★ Developing existing reporting systems, this includes computerisation.
- ★ Innovating and rationalising the total finance function in line with corporate developments.

Personality is the key factor in this appointment and the successful candidate will have the ability to take up a future main Board directorship.

Candidates should write to Philip Cartwright, ACMA, enclosing a comprehensive curriculum vitae, quoting ref. 948 at P.O. Box 143, 31 Southampton Row, London WC1B 5HY.

MP
Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

Financial Controller

London

to £14,500 + car

This is an outstanding opportunity for a bright young accountant to join a successful joint venture company within the leisure sector. Success of the venture has ensured that the company's parents, two highly-respected hi-tech groups, have maintained their interest and investment.

Candidates, aged 24-28, will hold a major accountancy qualification and possess the ambition and technical expertise to take responsibility for the finance function. This highly challenging role offers a superb opportunity to move into a line management role and gain experience for a future general management appointment.

A strong personality and initiative are the key qualities for this position which attracts a competitive salary package.

Interested candidates should contact Neal Wyman, ACA, on 01-242 0965 or alternatively write to him at P.O. Box 143, 31 Southampton Row, London WC1B 5HY.

MP
Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

Accountancy Appointments

Finance Director

Epsom.

Responsibility is for the financial control and reporting of a large international firm of consultants. With many prestige projects and staff operating in 40 countries there are complex problems of funds management, and of data collection and control. The work involves representing the firm, at home and overseas, at the highest level in governments, commerce and the City. The Finance Director will be Company Secretary and responsible for the Administration Department.

The firm employs around 1,650 professional staff with a turnover above £40 million of which over 40% is generated overseas. The range of expertise covers engineering and management consultancy, architecture, and contract R&D among many others.

WS Atkins Group Consultants 

c. £30,000

Candidates must be qualified accountants and company secretaries, and should be aged 35-45. They should be able to show a successful career which includes experience at a senior level within a professional firm which trades internationally, and with professional engineers as colleagues. An early appointment is desirable since the vacancy is created by the ill-health of the present Finance Director.

Please write, enclosing a full cv, giving details of current remuneration to:

F. Micklithwaite, Chairman, W S Atkins Group Consultants, Woodcote Grove, Ashley Road, Epsom, Surrey, KT18 5BW.

Head of Financial Management

Oil Services

Central London

to £22,500



Arthur Young McClelland Moores & Co.

A MEMBER OF AMSA IN EUROPE AND ARTHUR YOUNG INTERNATIONAL

The company is part of a US corporation with total turnover well in excess of \$2 billion. It operates successfully worldwide providing specialist services to the oil industry. The UK subsidiary acts as a financial, personnel and marketing centre and has specific responsibility for Europe, Africa, the Middle East and Far East.

Reporting to the local Managing Director, the senior financial representative takes full responsibility for the system of controls over the financial functions. As a member of the local management team, you will also be called upon to be part of the commercial decision-making group.

Candidates must be qualified accountants aged in their 30s. They will have had successful experience since qualifying in accounting and administration in the smaller company.

Exposure to international, multi-company, business activities is essential. The role demands evidence of sound organisational skills. Other requirements include the abilities to establish priorities under pressure and meet them; to become thoroughly immersed in detail yet retain sight of the overall view; and to communicate effectively with all levels. Successful performance may lead to opportunities group wide.

Please reply in confidence giving concise career and personal details and quoting Ref. ER644/FT to I.O.Tomson, Executive Selection.

Arthur Young McClelland Moores & Co., Management Consultants, 70 Holles Building, Fetter Lane, London EC4A 1NH.

Financial Controller

Bucks

Our client is a publicly quoted US group involved in manufacturing specialist industrial equipment. The UK operations account for a substantial portion of the group turnover (£50 million US) with a high export content. A remarkable turn around in performance has lifted the UK company out of recession and into a healthy profit-making position.

An A.C.A., aged 30-35, possessing an exceptional academic record is sought to join the finance team. Experience of US accounting procedures and computers is essential for the post holder to:

- ★ Manage and co-ordinate the company's accounting function
- ★ Report to, assist and depute for the Finance Director in all matters, as necessary
- ★ Review monthly accounts taking corrective action on variances, as required
- ★ Co-ordinate the reporting and administration of all subsidiary and branch offices throughout Europe

This challenging role requires first class interpersonal skills including staff management ability and for someone with the appropriate qualities, promotion is assured. The negotiable salary package is accompanied by a relocation allowance where appropriate.

Candidates should write to Philip Cartwright, A.C.M.A., enclosing a comprehensive curriculum vitae quoting ref 947 at: P.O. Box 143, 31 Southampton Row, London WC1B 5HY.



Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

c. £18,000

Multi-national Operational Review

The Gillette Company

c. £12,000 plus
attractive benefits

Gillette is an international market leader in the Consumer Products field with a turnover in excess of \$2 billion. Renowned for its quality products and progressive marketing strategy, the group has continued to increase its profits over recent years. Internal re-organisation and promotion have created the need for two Senior Auditors to be based in West London.

Candidates, preferably graduates, will be newly-qualified accountants, or have one year's p.c.c. gained with a large professional firm or in a U.S. multi-national. Age indicator: 24-28. A good knowledge of Spanish or Italian is essential and, if necessary, tuition will be given to gain fluency.

Reporting to the European Manager, these operational audit roles involve reviewing management controls and financial systems with emphasis given to agreeing practical solutions with management. The European travel content is around 30%, therefore flexibility is a key factor.

For ambitious candidates with a positive commercial attitude, career prospects are excellent. The competitive salary is accompanied by a bonus and generous benefits package including five weeks holiday.

Interested candidates should contact Tony Martin, BA, on 01-242 0965, P.O. Box 143, 31 Southampton Row, London WC1B 5HY.



Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

Management Consultancy

Finance & Accounting

£14,000-£20,000
+Car

London based

We are the management consulting arm of Thornton Baker, a major firm of accountants in the UK with 20 offices and some 2700 staff. We are part of the worldwide practice of Grant Thornton International, which has a network of offices in over 50 countries.

Our consultancy practice is expanding rapidly and we need a number of professionally qualified accountants, preferably with university degrees. We are looking for top calibre candidates at two levels:

Senior Consultants aged 30 to 40 to lead the expansion of our practice. They will have had senior operational experience in industry or commerce and have the ability to use that experience in advising top management on financial and management matters.

These are senior positions which due to our rapid growth offer significant career opportunities.

Junior Consultants to form the basis of our longer term development. They will be in the 27-30 age range and after qualifying will have had first class experience of operating industrial and commercial accounting systems. They will have the potential for rapid promotion, be able to work quickly, think imaginatively, and communicate effectively with top management.

Career development prospects are excellent.

Please send concise personal, career and salary details and day-time telephone number, quoting ref WSG 111, to W.S. Gilliland, Executive Selection Division.

Thornton Baker Associates Limited, Fairfax House, Fulwood Place, London NW1 6DW.

FINANCE DIRECTOR

Designate

This PUBLIC GROUP with good profits record offers an opportunity for financial responsibility plus full involvement with the MANAGING DIRECTOR in all development matters. The company is partly computerised and further development is envisaged.

A formal qualification is required as is a good knowledge of the controls needed for a multi-branch retail organisation. Likely age is 32-45.

Salary negotiable from £16,000 plus car.

Please reply in writing by 13th October to:

Terry Milliken at
Chesham House, 136 Regent St.,
London W1R 5FA
enclosing your Curriculum Vitae

DRAKE
PERSONNEL
EXECUTIVE DIVISION

MERCHANT BANKING

to £17,500 + Bank Benefits
Our clients, among the leading merchant banks seek outstanding graduate ACAs with "Big 8" training, for positions in: Corporate Finance, Financial Management Accounting, Financial Analysis and Audit.

INTERNATIONAL TROUBLE SHOOTER LONDON BASE

neg. c. £16,000
Large U.S. computer company seeks young ACAs or ACCA/ACMAs with relevant experience to join travelling finance support team. Good/ Fluent French, German or Spanish desirable.

FINANCIAL EXECUTIVE

c. £13,000
Fast growing financial services group seeks recently qualified ACA aged 22-30, to play crucial expanding role as part of the key management team.

FINANCIAL MANAGER

c. £13,000
UK subsidiary of £350m s/o FMCG group seeks qualified ACMA aged 22-30 for full control of accounting function. Genuine prospects to succeed the MD in 2-3 years.
Write or telephone Barry C. Skates

CITY

GREENFORD

to £13,000
Our clients, among the leading merchant banks seek outstanding graduate ACAs with "Big 8" training, for positions in: Corporate Finance, Financial Management Accounting, Financial Analysis and Audit.

INTERNATIONAL TROUBLE SHOOTER LONDON BASE

neg. c. £16,000
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Write or telephone Barry C. Skates

**ACCOUNTANCY
APPOINTMENTS
APPEAR EVERY
THURSDAY**

RATE £31.50
PER SINGLE COLUMN
CENTIMETRE

Financial Director

Manufacturing N. London
c. £25,000 + Profit Share + Car

Our clients, a rapidly expanding and successful private company, leaders in consumer disposable products selling to most major supermarkets, with turnover in excess of £12 million, require a Financial Director to join their Board.

Your primary brief will be to take overall financial control to further improve profitability. With fellow Directors you will also concentrate on business development, including new project evaluation and formation of subsidiaries.

A qualified Accountant, probably in your 30's, your proven track record should include evidence of energetic positive leadership in financial control in manufacturing industry, with detailed understanding of modern computerised management systems.

Please submit full career and personal details to Ref. P84,
KIDSONS ASSOCIATES, COLUMBIA HOUSE,
69 ALDWYCH, LONDON, WC2B 4DY.

Kidsons
Associates
Management Consultants

Accountancy Appointments

Ambitious ACA - 2 years banking experience...

Head of Accounting

Major US Bank c£16,000+1st Class Benefits

Our client, the capital markets' subsidiary of a major worldwide bank, is one of the largest managers and underwriters of international corporate finance. It is distinguished by its reputation for innovation and creativity.

This position, reporting to the Controller, assumes responsibility for the accounting function, with broader involvement in financial analysis and planning. The environment is a particularly complex one, and a range of 'ad-hoc' problems covering tax, reporting and accounting form an integral part of the role. There is also considerable contact with banking and trading areas. Candidates should be qualified accountants (preferably ACA) with around two years experience out of the profession in a banking environment, preferably with some exposure to capital markets. Emphasis is placed on a combination of technical and communicative skills. Ambitious candidates will enter a worldwide banking network with considerable career scope.

Interested candidates should contact Kevin Byrne on 01-242 0965 or 01-639 3209 (this evening) or write to him at Banking and Finance Division, Michael Page Partnership, PO Box 143, 31 Southampton Row, London WC1B 5HY.

MP
Michael Page Partnership
International Recruitment Consultants
London New York
Birmingham Manchester Leeds Glasgow

Manager-Internal Audit

Herts

c.£17,500+excellent benefits

Our client, the Provident Mutual Life Assurance Association, is one of the country's leading life insurance companies. Operating highly sophisticated computerised systems in a rapidly changing market, the Association has a constant requirement to review the effectiveness of its accounting and operating systems. The Manager - Internal Audit is responsible for conducting these high level reviews and the Association is currently seeking to fill this position.

Reporting to the General Manager the job holder will be accountable for the operation and management of the Internal Audit Section and will carry out company-wide reviews of the soundness and adequacy of internal controls. Operating at the most senior levels, the Manager - Internal Audit will be expected to make a positive and distinctive contribution to the work of the Association. The breadth of experience gained will provide opportunities to further develop a career beyond the Internal Audit function.

Candidates should be qualified, graduate accountants with an understanding of computer auditing techniques. Pre or post qualification experience with a major accountancy firm will be sought and candidates are likely to be aged over 27. Well developed communication skills, both written and verbal, will be essential and applicants should demonstrate a positive approach coupled with a determination to be professional at all times.

The Association can offer an excellent remuneration package, including a non-contributory pension scheme, subsidised BUPA, low cost mortgage facilities and assistance with relocation to an attractive part of Hertfordshire.

Candidates, male or female, should request an application form from Michael Andrews, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY. Please quote reference MCS/7125.

PwC
Price Waterhouse
Associates

Management Accountant

International Accounting in a High Technology Environment

Racial-Redac Limited is the world's leading supplier of Computer Aided Design and Engineering Systems for the Electronics Industry.

The finance function performs an important role in the operation of our International Business and due to our continued growth, we are seeking to appoint a qualified Management Accountant. Responsibilities will include the definition and introduction of information reporting and control systems to assist in the general management of the business.

This position represents a key role within Racial-Redac's management team and we are seeking to appoint an Accountant who has provided financial information and advice in a fast moving, and dynamic environment, preferably within a High Technology Company. It is unlikely

that Accountants under the age of 30 will have the experience required for this position.

Commencing salary and employment benefits are commensurate with the seniority of this position and will include, (in appropriate cases), relocation assistance to our attractive Gloucestershire location.

If you would like to join and make a unique contribution to our company, where career progression is based on personal ability, please apply in writing giving details of age, qualifications and experience or telephone for further information to:

Brian Ashcroft,
Senior Personnel Officer,
Racial-Redac Limited,
Newtown, Tewkesbury, Glos.
Tel: (0684) 294161

RACAL

World leaders in electronics

National & Provincial Building Society

FINANCIAL MANAGER

Succession planning has created an opportunity for a broadly experienced finance professional (male/female) to join the Senior Management team of the sixth largest building society, newly created as a result of merger.

The appointment initially will be at Assistant General Manager level and the specific responsibilities will be shaped to suit the precise experience of the successful candidate. Prospects for promotion to General Manager (Finance) reporting to the Chief Executive will be excellent for a person able to prove ability in the first two/three years with the Society.

Applicants will be:

• Professionally qualified (FCA or similar) preferably with a University Degree.

• Aged around 40

CCG

Corporate Consulting Group

ASSISTANT FINANCIAL CONTROLLER

QUALITY RESIDENTIAL DEVELOPMENT JEDDAH, SAUDI ARABIA

Arabian Homes is the standard bearer for traditionally built executive housing in the Kingdom. Over 1000 homes have been constructed to date and the estate management portfolio extends even beyond these. Sound policy appraisal combined with careful organisation structure has yielded progressive development that will require further financial expertise if this growth is to be maintained. For the first time we approach an expansion phase that will penetrate beyond the Kingdom's boundaries.

For this position the successful candidate will offer extensive financial accounting experience to include the preparation of audited financial statements, and will have worked in an industrial/commercial environment for at least the last 18 months, preferably in the building or real estate sectors. Experience on computer based systems covering budgeting and management reporting would be desirable. Reporting to the Financial Controller the successful candidate will ultimately be responsible for the following areas:

Assisting in preparation of audited financial statements; Liaison with auditors; Preparation of quarterly management accounts; Recommending and installing a new computerised accounting system; Assisting in the formation of accounting policies and practices.

The ideal candidate will be single, aged 25-30, a university graduate, and have qualifications ACA or ACCA within the last 3 years.

The remuneration package offered includes:

Salary c. SR 100,000 per annum (currently equates to £18,500 Sterling).

Plus car plus accommodation plus 48 days leave plus local holidays.

Plus 2 return air fares to UK per annum.

Please send CVs to: Mr R. Burton, Skybridge Personnel & Management Services Ltd, 62 Postgate Road, Didcot, Oxfordshire OX1 1TBG.

SKYBRIDGE

Young Financial Professionals

Two key positions in a challenging commercial environment.

£10-£13,000 pa

The sustained growth of Kimberly-Clark is proof of our success as one of the world's major manufacturers of disposable paper products, with household names like Kleenex®, Kotex® and Kimpkins®. Further to re-organisation we now need

Senior Financial Analyst — Industrial Marketing
You will be expected to provide a full financial service for marketing management, including the preparation of short and long-term financial plans; evaluation of capital projects; appraisal of the financial/business impact of proposed new products; advice on pricing; providing financial information to assist in the running of the business and undertaking ad-hoc projects.

To achieve the necessary experience, you will probably be between 26 and 32 and have

Senior Analyst — Financial Planning & Reporting

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(Ministry for Energy and Petrochemical Industries)

ENTREPRISE NATIONALE SONATRACH

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DEPARTMENT OF MATERIALS MANAGEMENT

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Tel: Sheva

Daira: Dara

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1. **Tender No.** CDT. Tools
2. **CDT. Tools**

London fund managers
urge commission
change soon, Page 40

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Thursday October 6 1983

NEW YORK STOCK EXCHANGE 38-40
AMERICAN STOCK EXCHANGE 39-40
WORLD STOCK MARKETS 40
LONDON STOCK EXCHANGE 41-43
UNIT TRUSTS 44-45
COMMODITIES 46
CURRENCIES 47
INTERNATIONAL CAPITAL MARKETS 48

WALL STREET

Industrials move into spotlight

ADVANCES resumed after a dull start on Wall Street yesterday with high technology, motor and airline issues on centre stage as buyers were active in a wide range of industrial stocks, writes Terry Elyland in New York.

Leading stocks soared ahead in the final hour of trading. The Dow Jones Industrial average closed 13.51 points higher at 1,250.20 only ten points below the new peak established recently.

Turnover showed a significant increase to 102m shares while share gains of 998 exceeded losses of 506, indicating that over the broader range of the market, profit taking continued.

The bond market opened higher but held a fall in the Federal Funds rate to 9% per cent and, spurred on later by reportedly favourable comments on the outlook for the Federal deficit by Mr Donald Regan, the Treasury Secretary, closed strongly. The key long bond was quoted at 105 1/2 a gain of 1/2 overnight.

Utility stocks continued to benefit from the hope that both domestic inflation and interest rates will continue to ease, and reached their highest levels for the past four years.

One reason for the sluggish start in industrial stocks was an initial fall of 5% in IBM, the market bellwether. But the computer monarch soon attracted buyers again and at \$131 1/4, a net \$14 higher, established a new peak and helped pull the rest of the market ahead.

Demand for IBM and similar high quality stocks indicates a favourable view of the market by the managers of the big investment funds.

Airline issues benefited from the latest round of reports on passenger traffic in September. Delta, which chalked up a 10 per cent gain in passenger miles last month, jumped \$24 to \$37. Eastern added \$4 to \$84 on hopes that wage cuts would be achieved while American, the most favoured of the domestic carriers, rose \$1 to \$30. Pan American, the transatlantic carrier which also increased traffic in September, gained \$4 to \$74.

The terms from Bank of Montreal for Harris Bancorp confirmed market expectations and shares in Harris reopened at \$72.4, a gain of \$3 from the pre-suspension price.

Competition among the personal computer makers continued to move the share sector. Wang jumped \$14 to \$35 and headed the active list on the American Stock Exchange despite a warning from the board that sales of its new computer will play a minor role in the current year.

Digital Equipment, with its Rainbow 100 model vulnerable to competition from the new Wang product, fell sharply, at \$102. Digital was \$3 down yesterday after a recent peak of \$124.

Tandy, operator of the Radio Shack retail outlets for small computers, added \$14 to \$39. Toys R Us gained \$14 to

\$46, recovering from recent fears that Christmas sales of home computers might fall.

Two prospective rivals in the business for long-distance telephone charges moved up again - AT & T adding 5% to \$85 and NCR \$3 to \$31.

Other major industrials to record gains included GM, 5% higher at \$75; Chrysler \$4 up at \$30 1/2; 3M, \$24 to \$85; and Union Carbide, \$1 to \$28.

Treasury Bill yields shed seven basis points, putting the three-month bill at a discount of 8.58 per cent.

In municipals, the chief feature was the renegotiation on more favourable terms of \$350m New York City notes, reflecting a substantial wave of support from banks and short-term funds attracted by an improved rating for the notes compared with previous New York instruments. Other municipals improved, but the corporate bond sector remained quiet.

EUROPE

Currency strength the key

THE STANDING of European currencies, against each other as well as in relation to the weaker dollar, proved a determinant to the course of stock trading in many centres yesterday - with foreign investors sometimes favouring the relatively more expensive purchases to be made on bourses where the local unit was stronger.

This was particularly true of Frankfurt, where the belief was that the D-Mark still had some way to go. Other well received pointers were a stronger bond market and a capital account turnaround in surplus. Active turnover took the Commerzbank index 9.8 higher to 951.3.

Although business tailed off toward the close, Daimler-Benz gained DM 5 to DM 585, stores leader Kauffhof put on DM 7 to DM 248 and energy issue RWE jumped DM 50 to DM 178.50.

A strong endorsement from a London broker that West German engineering remains strongly placed helped give that sector the best of the gains. Linde rose DM 8 to DM 232, KHD DM 8 to DM 284 and Mannesmann DM 3.50 to DM 137.

Steelmakers Thyssen, up DM 4.20 to DM 76.20, and Krupp, DM 3 ahead at DM 78, were sought despite a rebuff of their state aid requests. The two plan to merge.

The Bundesbank was able to sell DM 74.4m of paper into the bond market, as public sector prices gained between a quarter and a half-point.

Dutch internationals, often adversely affected by a weak dollar, were neglected as Amsterdam attention turned to publishers and insurers on heavy foreign buying. Elsevier jumped F1 8 to F1 420 after touching F1 424, and VNU improved F1 2.90 to F1 121.80. In the insurance sector Aanvev was F1 2.30 higher at F1 38.10.

Fixing of the French franc at another record low against the D-Mark gave Paris an easier bias, unmoved by official assurances that this was no cause for concern. Foods and stores were among better features.

Creusot-Loire, the engineering group undergoing a financial rescue, shed a further FFr 4 to FFr 57 and Schneider, its parent, slid FFr 8.50 to FFr 93.20.

With the Belgian franc also set at a low against the D-Mark, blamed on sales of the currency by France, a Brussels decline showed holding company Sofina BFr 150 down at BFr 5.110 and Petrofina in oils off BFr 120 at BFr 5.800.

Stockholm rallied after no surprise measures were unveiled to parliament in tandem with the controversial wage-earner funds. Volume remained light.

AGA, which is to acquire the gas division of Norgas for some Nkr 350m, advanced Skr 4 to Skr 5.00. Oslo drew strength from the 1984 Norwegian budget which foresees a wider deficit but a curb on inflation. Norsk Data gained Nkr 11 to Nkr 249 and Christiania Bank Nkr 5 to Nkr 138.

Weakness among Zurich bank stocks included a SwFr 40 fall for Union Bank at SwFr 3,100 on news of a possible leak detailing illegal French accounts. Foreign demand helped lift Ciba-Geigy SwFr 20 to SwFr 2,080.

The softer dollar boosted domestic bonds, with the new 4% per cent Canton of Zurich issue holding its issue price of 101 in large volume.

Thin Milan trading was featured by Immobiliare Roma, the property group expected to be acquired by Eurogest. It surged L10.5 to L880. A capital operation in prospect at Assicurazioni Milano took it L100 higher to L17,510. Bonds were quiet and mixed.

Expectations in Madrid of a petrol price rise took Petroleos Pta 4.50 higher at Pta 88 as a cautious upturn began.

CANADA

WEAKNESS in oil and gas issues depressed Toronto yesterday by mid-session.

Gold Canada fell an early C\$1 to C\$1.77, Dome Petroleum slipped 10 cents to C\$4.80 while Imperial Oil A retreated C\$14 to C\$7.1

TOKYO

Yen revival lights up electricals

A SHARP advance by the yen against the U.S. dollar and the overnight rally on Wall Street encouraged investors in Tokyo yesterday, with the Nikkei-Dow average temporarily surpassing the 9,500 mark for the first time, writes Shigeo Nishizaki of *Yomiuri*.

But share prices turned somewhat downward in the afternoon as a more cautious mood set in, and the 225-issue market indicator finished the day at 9,491.93 - still up 67.59 at an all-time high closing level.

About 338,646 shares changed hands against the 240,200m of the previous day. Gains outpaced losses 362 to 286, with 179 issues unchanged.

Investors selected issues which would benefit from a higher yen as the currency revived to Y230 from the dollar at one point. Their chief targets were blue-chip light electricals, which were expected to suffer a drop in competitiveness in export markets but to reap exchange gains.

Sony shot up Y110 to Y3,860 and Matsushita Electric Industrial Y80 to Y1,780. Hitachi advanced Y12 to Y121.

Fuji Photo Film gained Y30 to Y2,420, Toyota Y10 to Y1,260 and Honda Y11 to Y74, apparently on buying by south-east Asian investors and resident foreigners.

Cheaper crude oil and pulp, resulting from the yen's advance, moved investors to buy oil, power and paper issues, Nippon Oil rose Y30 to Y1,220, Maruzen Oil Y8 to Y425, Tokyo Electric Power Y80 to Y1,120 and Houso Paper - volume leader on 13m shares - gained Y32 to Y280.

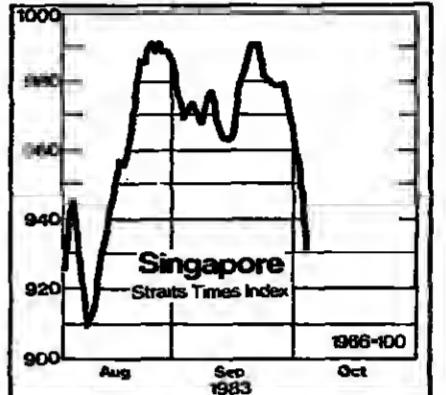
The Bank of Japan later ruled out any immediate cut in the discount rate from its present 5% per cent, however.

But Toyama Chemical, which is alleged to have illegally obtained data on another pharmaceutical company's new drugs, faced a barrage of sell orders. It plunged Y68 from the already contracted price of the previous day to Y710. Other drugs were also dull.

Speculative issues like Aoki Construc-

tion, Sankyo Steamship and Nihon Nosan Kogyo declined.

Buying in the bond market was brisk after Tuesday's rise in yields and the yen's rise. The yield on the barometer 7.5 per cent government bonds maturing in January 1993 eased from 7.89 per cent to 7.86 per cent at one point. Later it rose to 7.88 per cent, as some leading brokerage houses with swollen inventories and smaller securities houses sold for profit.



SINGAPORE

AN INABILITY to follow the upturns in Hong Kong and New York left Singapore's Straits Times industrial index 22.36 down at 931.08 in this volume.

Oil price uncertainties put Esso S\$1.30 down at S\$1.30, while a scaling down of Malaysian public works plans knocked Malaysian Cement 55 cents lower to S\$8.25.

Cold Storage dipped five cents to S\$5.25 after reporting higher first-half profits on flat to lower sales. Malayan Banking, with its year-end outcome showing slower growth, shed 60 cents to S\$8.95.

HONG KONG

THE FIRST break in a six-day Hong Kong slide enabled the Hang Seng index to regain 27.52 in the half-day session to 717.88 as the local dollar steadied.

Much of the support came from smaller investors and favoured blue chips, leaving turnover quiet ahead of the governor's annual address. Jardine Matheson rose 45 cents to HK\$3.35 and Hongkong Land 13 cents to HK\$2.40.

Swire Pacific was 60 cents better at HK\$11.40 while Cheung Kong improved 25 cents to HK\$5.05.

LONDON

Leaders slip on thin oil interest

MARKED WEAKNESS in oil shares halted a promising opening by equity leaders, which improved initially on technical considerations linked to Wall Street's first upward movement in six trading sessions, and the FT 30-share index closed 0.4 off at 707.8.

Business volume left a lot to be desired with sentiment also undermined by fears about a growing rights issue queue and the international debt situation; the latter caused further depression in the major clearing banks.

Gilts perked up on sterling's steadier performance. Investors showed interest for the first time in Treasury 9% per cent £30-paid convertible 1988 tap stock.

Tuesday's rally in South African gold shares lost momentum on renewed weakness in the gold bullion price. The latter picked up to close well above the day's lowest, as did gold share prices, but the FT Gold Mines index, at 544.8, lost 12 points of Tuesday's 15.2 recovery. Details, Page 41; Share Information Service Pages 42-43.

AUSTRALIA

A PARTIAL recovery by Sydney resource issues allowed mining sector leaders to recoup generally less than half of Tuesday's steep falls in line with faltering metal prices.

Bargain-hunting was encouraged by prime rate cuts of a 1/4 point to 7% point from the previous 14 per cent. Declines overall still outnumbered advances 150 to 144.

SOUTH AFRICA

THE RALLY in gold shares ended in Johannesburg yesterday and almost all posted losses, partly on the impact of large block offers of high quality stocks from New York, but buyers were difficult to find.

Minings and financials generally mirrored golds

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The published report is now available, and the results show that the publication most widely read by this prime target group was the Financial Times. By comparison, the table below shows the readership figures for some of the other 40 publications that were covered by the research.

For more information about this research, or the position of the F.T. in the European market place, please contact your local Financial Times representative or the Market Research Department of the Financial Times.

	Readership %
FINANCIAL TIMES	42
F.A.Z.	24
HANDELSBLATT	21
LE MONDE	11
H.T.	9
NEUE ZURCHER ZEITUNG	8
WALL STREET JOURNAL	6
BUSINESS WEEK	24
ECONOMIST	22
TIME	13
NEWSWEEK	11
INSTITUTIONAL INVESTOR (INT'L)	21
EUROMONEY	17

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

- Continued on Page 3

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 40

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and

revenue 52 weeks plus the current week but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-Dividend also extra(s) b-annual rate of dividend plus stock dividend c-liquidating dividend d-called, d-new yearly low, e-dividend declared or paid in preceding 12 months g-dividend in Canadian funds, subject to 15% non-residence tax h-dividend declared after split-up or stock dividend, i-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting k-dividend declared or paid this year, an accumulative issue with dividends in arrears m-new issue in the last 52 weeks The high-low range begins with the start of trading, no-next day delivery E-E-price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, -stock split Dividends begins with date of split s-sales, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date u-new yearly high, -trading halted v-in bankruptcy or receivership or being re-organised under the Bankruptcy Act, or securities assumed by such companies w-when distributed, w-when issued, www-with warrants x-ex-dividend or ex-rights xds-ex-distribution, w-without warrants y-ex-dividend and sales in full yld-yield, -sales in full

WORLD STOCK MARKETS

London fund managers favour a quick end to fixed commissions

BY BARRY RILEY, FINANCIAL EDITOR, IN LONDON

BRITAIN'S institutional fund managers are almost all looking forward to the abandonment of fixed-commission scales in the London Stock Market. Most favour a "big bang" approach in the fairly near future rather than the protracted phasing-out at present proposed by the stock exchange.

There is, however, not quite such unanimity over the possible ending of the rigid single-capacity trading system in the London market. An important minority of institutional investors are concerned that the consequences have not been thought through.

"Very pleased" and "delighted" are typical comments on the ending of fixed commissions during a series of interviews with fund managers in a wide range of institutions including big life insurance offices, nationalised industry pension funds, unit trust groups, merchant banks and independent investment "boutiques".

There is agreement that gilt-edged commissions will drop more dramatically than those on equities. A number of managers point out that stamp duty can be a more important component of equity dealing costs than broker's commission.

There have already been concessions on commissions on big equity trades, notably through "continuation," which allows funds to group together deals with individual firms over three-month periods and so qualify for lower charges.

"Since we were given continuation on pension funds last year we have saved 40 per cent of the commission bill," says Mr Geoffrey Morley, a leading independent fund manager.

It is recognised that the big funds will have to reassess their approach to the stockbroking fraternity. "We shall have to think what services we want to retain and how much we will be prepared to pay for them," says Mr Hugh Jenkins, of the National Coal Board pension scheme.

We want good research, but maybe only a quarter of what is produced at the moment," says Mr Norman Pilkington, one of Mr Morley's partners.

Not all fund managers are greatly concerned, however. The investment manager of one of the biggest life offices sees commissions as "at the periphery" of his decision-making, although he admits that he instructs his gilt-edged brokers to pass some of their commission on to research specialist firms which he wishes to remunerate.

Nobody seems to want the phasing-out of commissions to drag on until the end of 1986, as has been mooted by the stock exchange. "Get it done," is the comment of one manager of a number of pension funds; and a prominent life insurance group investment supremo thinks it should happen before the end of 1984.

If fixed commissions go, so will single capacity in the London market, fund managers are convinced. Some are worried about this, but many — perhaps most — are relaxed, especially if they are used to dealing in dual-capacity stock markets overseas.

One insurance man, indeed, would particularly welcome the end of single capacity, which he blames for the poor international position of London's stock market firms. "It would be playing into the hands of the foreign-owned investment banks to fight a rearguard action for single capacity," he argues.

In Edinburgh, a spokesman for a leading independent management house points out that he and his colleagues are used to negotiating commissions in New York. He also remembers that it is only about 10 years since dual capacity existed in the Scottish stock exchange, before the merger with London.

The investor protection advantages of single capacity are recognised, but alternative safeguards

and fund management.

"We do not welcome brokers who compete with us," says one life office investment manager, naming Phillips and Drew, probably the leader in this field among the broking community.

He adds, however: "We still deal with Phillips and Drew, because they have services which we value." A number of merchant banks are not tolerant.

The accusation is that an excessively high commission scale gives stockbrokers an unfair advantage in activities such as pension fund management. Other fund managers, therefore, look forward to a day when the freezing of commissions forces brokers to make competitive charges for running discretionary portfolios.

The pension fund specialist at one of the big broking firms concedes that the changes may force an "unbundling." He accepts that "we cannot negotiate commissions with ourselves."

The relatively small portfolios of private clients may continue to be won on the existing commissions-only basis, but there will have to be specific charges for the big, multi-million-pound portfolios. If not, threatens one life insurance investment manager, "our boys will have the pants off them."

Similar accusations of unfair practices are made by other fund managers against those merchant banks which cream off for their own reward the benefit of aggregating deals and of confirmation. Their clients receive contract notes from the merchant bank, not from the broking firm that actually handles the transaction.

Rival fund managers speculate whether such backdoor charging practices can survive the opening up of the stock exchange itself.

"Our preference is to have everything visible up front," says an independent pension fund manager. "What you see is what you pay."

New optimism on rates boosts turnover

BY NIGEL SPALL

REVIVED OPTIMISM about domestic and international interest rates encouraged renewed institutional and public buying of gilt-edged securities last month and was the major factor behind a sharp rise in overall turnover. The number of trading days in September was 22, the same as in August.

Total business increased by more than 50 per cent from August's £17.67bn (£26.06bn) to £26.63bn; the highest level since last November. The Financial Times turnover index for all securities jumped accordingly from 541.4 to 618.1.

Boat trading returned to the gilt-edged sector in which business expanded by a remarkable £3.19bn, or 66.6 per cent, to £20.47bn; also the highest since November.

Business in short-dated securities soared by £4.45bn, from £5.19bn to £9.64bn — a rise of 93.4 per cent — while trade in the longer-dated and irredeemable expanded by £3.34bn, or 47 per cent, from £7.09bn to £10.43bn.

The number of bargains transacted in British funds rose in September by 6,240 to 68,845 with an increase of 3,364 to 22,840 in short-dated stocks. Dealings in the longs increased by 2,676 to 45,905.

Equity shares were overshadowed by events in the gilt-edged sector. Heavy institutional funds were tied up in the Government sale of 130m EP shares from the middle of the month and leading issues drifted back in the absence of investment support.

The Financial Times Industrial Ordinary Index slipped back below 700 and recrossed it twice to close the month 4.8 points lower on balance at 702.5.

Business in ordinary shares rose from £4.15bn in August to £4.43bn. The number of bargains fell by 33,859 to 36,075, but the average price per bargain increased by £1,400 to £11,900.

Gold shares made a thoroughly depressed showing during the month, with the bullion price uncharacteristically failing to respond to unsettling global events. Heavy selling in an unwilling market left the FT Gold Mines index down 97.6 at 581.3.

AMERICAN STOCK EXCHANGE CLOSING PRICES

12 Month High	Low	Stock	Div. Yld.	P/ St.	12 Month High	Low	Close Prev.	Close Date	12 Month High	Low	Stock	Div. Yld.	P/ St.	12 Month High	Low	Close Prev.	Close Date	12 Month High	Low	Stock	Div. Yld.	P/ St.	12 Month High	Low	Close Prev.	Close Date
Continued from Page 39																										
124.50	124.50	Prudential	5.40	3.14	107.50	115.50	115.50	+4	124.50	124.50	Prudential	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	Prudential	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4
124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50	+4	124.50	124.50	RT	5.40	3.10	107.50	115.50	115.50</td										

COMMODITIES AND AGRICULTURE

Silver prices lowest since December

BY JOHN EDWARDS, COMMODITIES EDITOR

SILVER PRICES dropped sharply yesterday morning to the lowest level since December last year. The London bullion spot price at the morning fixing was cut to \$12.50 per troy ounce but the market rallied in the afternoon to close at \$12.78, in line with a general recovery in other metal markets.

Traders said the new sudden fall in the silver price was initiated in Far Eastern markets overnight. There were reports of heavy selling from Australia, Middle East countries and Peru.

The silver market has already been undermined by a steady build up in surplus stocks held in the New York (Comex) market warehouses, where total holdings are at a record level of nearly 131m ounces.

It is claimed that the weak-

ness in silver, and the need for speculators to find extra funds to meet their losses, has been an important influence in pushing the gold below \$400 an ounce.

Certainly yesterday morning it was the steep decline in silver that temporarily weakened gold and the base-metal markets.

Gold dropped below \$888 at one stage before rallying to close at \$892.575, still \$1.5 down on the previous close.

Free-market platinum closed \$2.75 down at \$394.25 (£265.50) an ounce.

There was a similar pattern for base metals. They opened in a generally weak note but rallied at trade-buying support emerged at the lower levels.

Three months' higher copper after touching a low of \$2974 closed virtually unchanged on the previous day at \$2982.575 e

tonne. It is claimed that the weak-

Brazil sets deadline for soya oil exporters

SOYA OIL exporters have been given until October 10, by the foreign trade department of Banco do Brasil (Caixa), to withdraw registrations for the export of soya oil which they may not be able to complete free of any penalty.

Caxex said that at the end of last month about 700,000 tonnes of soya oil had been exported in the marketing year starting March 1.

Total export registrations came to about 960,000 tonnes. Some of the additional 260,000 tonnes, however, were expected to be withdrawn.

• SECOND BAUXITE-refining unit at Clarendon alumina works, Jamaica, will be reactivated in mid-1984 by Alcoa Minerals, a subsidiary of the U.S. company, after being idle since 1981. The works annual alumina output will rise to more than 500,000 tonnes from 365,000 tonnes.

• EXPORT CREDIT guarantees sought by the U.S. Agricultural Department for fiscal 1984, which began on October 1, now total \$6bn, up from its \$5bn earlier request and the \$5bn used in fiscal 1983.

Agricultural options will be traded under a three-year trial. Each exchange will be allowed to submit up to two contracts. All exchanges must also trade a futures contract underlying their options.

Chicago Board of Trade announced its intentions to offer options on soybeans. Chicago Mercantile Exchange is expected to submit a request to trade cattle options. The commission expects the programme to go into effect some time next year.

• AUSTRALIAN WHEAT crop for 1983-84 is expected to be 18.6m tonnes, up on 17.4m estimated a month ago by Australian Wheat Forecasters, AWF, a private agency, said.

The milk-farm price ratio has moved against the producer and will remain so throughout the winter. Rates of feeding and hence milk output will be

affected until spring.

It seems a combination of poor harvest and what Euro-farmers would consider a severe price cut in the immediate future is the solution in the U.S., with its annual milk output of 60m tonnes.

The EEC has milk output of 100m tonnes and growth this year expected to be more than 3 per cent. Its problems are further complicated by the contrasting views of member-

states. The European Commission has proposed a package of measures. This comprises a levy on margarine to raise funds and after the competitive balance with butter; reduced consumer subsidies to cut costs; restricted availability of intervention-buying; and a restriction on certain milk imports.

Farmers' prices have thus been reduced by this amount. The total raised also lowers government support costs. The value of the \$1 assessment would be \$1.2bn in a full year, thus almost balancing government support costs of \$2.5bn.

Producers who reduce their supplies to a figure based on the average of their output in the two years 1980-82 may claim a refund of the second assessment, providing an element of administrative control.

The commission now proposes initially to pull the margin on dairies receiving the milk. The dairies would each pay a levy, fixed at 75 per cent of the target price, on the total supplies they individually received above the 1981 level plus 1 per cent.

They would then be responsible for the task of passing on the penalty, through a corresponding allotment of quotas, to their producers.

The penalty is swingeing. In the event it would equal 13p per litre, compared with the current average producer price of about 14p. The commission hopes thereby to decentralise the administrative problem of apportioning quotas by this means.

The bigger and intensive pro-

ducers will also face an additional levy. That will be output of more than 60,000kg a year. (This is the product of 120 million litres in the UK) will pay a levy of 4 per cent of the target price (equivalent to 0.7p per litre in the UK) unless they can prove their intensity of production is below 15,000kg of milk a year per hectare.

This proposed definition aims to segregate the farms that are termed milk-factories and which are thought to be excessively dependent on purchased feed.

The principle difference between EEC and U.S. policies is apparently that the commission wants to concentrate the distinction on the margin by placing a penal levy on extra supplies and a further levy on more efficient bigger and intensive farmers.

The U.S. has gone for a simpler, general price cut and a substantial producer contribution towards disposal cost but with much more moderate disincentives at the margin against intensive units.

When the possibility of quota control was first considered, the commission discounted it because of the problem—with more than 1.5m milk-producers—of administrative control.

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

FINANCIAL FUTURES

Dollar weak, but sterling recovers

The dollar and sterling opened very weak against Continental currencies and the yen, but while the pound slowly recovered to finish little changed against most major units, the dollar tumbled sharply in the U.S. after a slight upward trend in Europe for most of the day.

Interest rate trends had a depressing influence on both the dollar and sterling, with the pound also suffering from speculation that overproduction of oil, and high oil stock levels around the world, may lead to lower prices.

Selling of the dollar on the International Monetary Market in Chicago, as the U.S. currency hit certain chart points, was a major factor behind the weakness on Tuesday and dealers reported that the decline in the dollar was being sold into the I.M.M. after the London close.

DOLLAR — Trading-weighted index (Bank of England) 126.1 against 122.4 six months ago. The dollar has retreated from the peaks touched in August, amid growing hopes that a sustained fall may be imminent following several weeks of good U.S. M1 money supply figures. An easing of Federal Reserve monetary policy, leading to lower U.S. interest rates, has been anticipated for some time, but disappointing movements will encourage some caution.

The dollar fell to DM 2.60 from DM 2.6250 against the D-mark; FFR 2.1030 from

FFR 2.0075 against the French franc; SwF 2.1030 from SwF 2.1150 in terms of the Swiss franc; and Yen 233.25 from Yen 233.95 against the Japanese

sterling — Trading range against the dollar in 1983 is 1.6245 to 1.6450. September average 1.6391. Trade-weighted index 82.6 against 82.6 at noon, 82.4 at the opening, 82.7 at the previous close, and 80.3 six months ago. The pound has tended to weaken recently, although the decline against continental currencies is probably welcomed, and has not prevented the long awaited cut of 1 per cent in London clearing bank base rates.

Sterling opened at \$1.4800-1.4800, and traded within a range of \$1.4780-1.4900, before

closing at \$1.4860-1.4870, a rise of 1.15 cents on the day. The pound was unchanged to DM 3.8675 from DM 3.8750, was unchanged to FFR 11.81, but improved to SwF 3.113 from SwF 3.1225, and to Yen 947 from Yen 949.

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Firmer trend

The dollar was weaker at yesterday's fixing in Frankfurt without any intervention by the Bundesbank at DM 2.9865 from DM 2.9225. This was the lowest fixing level since late July and reflected a softer tone in Far East money markets. Sterling was lower at DM 3.889 from DM 3.879 and the Swiss franc lost ground to DM 1.2386 from DM 1.2405.

BELGIAN FRANC — Trading range against the dollar in 1983 is 5.449 to 5.459. September average 5.532. Trade-weighted index 90.8 against 94.9 six months ago. The Belgian franc is coming under increased pressure within the EMS as the D-mark starts to appreciate. This is principally a result of the weaker dollar with regard to the D-mark, which is beginning to be more attractive than weaker members such as the Belgian franc and Italian lira.

The Belgian National Bank spent the equivalent of Bfr 6.1bn in the week up to Monday in defence of the Belgian franc.

This was lower from the previous week's figure of Bfr 9.2bn,

although the Belgian franc con-

tinued to lose ground and was placed well outside its divergence limit. The franc's current

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speculation that the authorities

may increase the official di-

count rate as a defensive

measure, although there was

no such move after yesterday's

meeting of the central bank.

The Belgian National Bank

spent the equivalent of Bfr 6.1bn in

the week up to Monday in

defence of the Belgian franc.

This was lower from the previous week's figure of Bfr 9.2bn,

although the Belgian franc con-

tinued to lose ground and was

placed well outside its divergence

limit. The franc's current

weakness has given rise to

speculation that the authorities

may increase the official di-

count rate as a defensive

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no such move after yesterday's

meeting of the central bank.

The Belgian National Bank

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FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which is published monthly. The following are closing prices for October 5.

U.S. DOLLAR STRAIGHTS		Interest	Std	Offer	Change on day week	Yield	World Bank 11 1/4 88	100	99	99 1/2	+0% +0%	11.44
Amer 0/5 Feb 10 1/4 88		100	94 1/2	95 1/2	+0% +0%	11.35	World Bank 11 1/4 88	150	98	99 1/2	+0% +0%	11.87
Bank of America 8 85 1/2 88		150 1/2	98 1/2	99 1/2	+0% +0%	11.94	World Bank 12 3/4 88	200	100 1/2	101	+0% +0%	11.51
Bank of America 8 85 1/2 88		200	97 1/2	98 1/2	+0% +0%	11.81	World Bank 12 3/4 88	200	100 1/2	101	+0% +0%	11.51
British Calt Hyd 10 1/4 88		190	97 1/2	98 1/2	+0% +0%	12.58	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
C.C.C. 11 1/4 87		190	94 1/2	95 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Coca Cola 11 1/4 88		75	92 1/2	93 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		100	93 1/2	94 1/2	+0% +0%	11.51	Deutsche Bank	100	91	91 1/2	+0% +0%	11.44
Citicorp 0/5 Feb 10 1/4 88		10										